

# Agenda

## Ordinary Meeting

**Wednesday, 27 August 2025**

**Time:** 9:00 am  
**Location:** Council Chambers  
82 Brisbane Street  
BEAUDESERT QLD 4285



---

**Scenic Rim Regional Council**  
**Ordinary Meeting**  
**Wednesday, 27 August 2025**  
**Agenda**

---

1	Opening of Meeting .....	5
2	Attendance and requests for leave of absence .....	5
3	Apologies .....	5
4	Prayers .....	5
5	Public Question Time .....	5
6	Declarations of Prescribed or Declarable Conflict of Interest by Members.....	5
7	Announcements / Mayoral Minutes .....	5
8	Reception of Deputations by Appointment / Presentation of Petitions .....	5
9	Confirmation of Minutes.....	5
10	Business Arising from Previous Minutes .....	5
11	Consideration of Business of Meeting .....	6
	Executive.....	6
11.1	2025 Asia Pacific Cities Summit and Mayors' Forum .....	6
11.2	Local Government Association of Queensland Annual Conference 2025 - Support for Motion - Somerset Regional Council .....	11
11.3	Media Policy Review .....	14
	People & Strategy .....	22
11.4	Operational Plan 2024-2025 Quarter Four Progress Report.....	22
	Customer & Regional Prosperity .....	45
11.5	Scenic Rim Economic Development Strategy 2026-2030.....	45
11.6	2025 Scenic Rim Business Excellence Awards - Update .....	73
11.7	Infrastructure Charges Resolution Update .....	79
11.8	MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147 .....	85

<b>Asset &amp; Environmental Sustainability .....</b>	<b>95</b>
11.9 Proposed Issue of Lease to Community Organisation - Lions Club of Boonah Inc .....	95
11.10 Proposed Issue of Lease to Community Organisation - Fassifern Tennis Association Incorporated .....	102
11.11 Proposed Issue of Lease to Community Organisation - Historical Society of Beaudesert Inc .....	109
11.12 'Containers for Change' Baskets - Program Extension .....	116
<b>Council Sustainability .....</b>	<b>120</b>
11.13 Audit and Risk Committee Meeting held on 19 June 2025 .....	120
11.14 Council Monthly Financial Report for July 2025 .....	133
<b>12 Confidential Matters .....</b>	<b>148</b>



- 1      Opening of Meeting**
- 2      Attendance and requests for leave of absence**
- 3      Apologies**
- 4      Prayers**
- 5      Public Question Time**
- 6      Declarations of Prescribed or Declarable Conflict of Interest by Members**
- 7      Announcements / Mayoral Minutes**
- 8      Reception of Deputations by Appointment / Presentation of Petitions**
- 9      Confirmation of Minutes**  
Ordinary Meeting - 23 July 2025
- 10     Business Arising from Previous Minutes**

**11 Consideration of Business of Meeting****Executive****11.1 2025 Asia Pacific Cities Summit and Mayors' Forum****Executive Officer:** Chief Executive Officer**Item Author:** Senior Executive Assistant -  
Office of the Mayor and Chief Executive Officer**Attachments:** Nil

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

Representatives of the member councils of The Council of Mayors (SEQ) (CoMSEQ) are invited to participate in the Brisbane Business Mission to Dubai and to attend the 2025 Asia Pacific Cities Summit and Mayors' Forum (2025APCS) in October 2025.

**Recommendation**

That Council note that the Mayor, Cr Tom Sharp, will participate in the Brisbane Business Mission to Dubai and attend the 2025 Asia Pacific Cities Summit and Mayors' Forum in October 2025 and that a report about the Mission's outcomes will be provided to Council at a future meeting.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 29 January 2025, it was resolved "That Council note the Mayor, Cr Tom Sharp, will participate in the international mission of the Council of Mayors (SEQ) to Europe during February 2025 and that a report about the mission's outcomes will be provided to Council at a future meeting".

**Report / Background**

The 2025APCS and Mayors' Forum will take place from 27 to 29 October in Expo City Dubai. Leaders, innovators, and businesses shaping the future and business of cities will participate in this opportunity to connect, collaborate, and explore the cutting-edge ideas driving urban transformation across the Asia Pacific and beyond.

This year's Summit has the overall theme of "Collaborate. Inspire. Transform" alongside three sub-themes - Centres of Connection, Centres of Solutions and Centres of Resilience.

### Key Dates and Draft Itinerary

Travel dates: Thurs 23 October – Fri 31 October 2025

- Lord Mayor's Business Mission (Dubai only): 24-25 October 2025
- Asia Pacific Cities Summit and Mayors' Forum (Star Expo City): 27-29 October 2025.

Mission members will be entitled to free access to:

- Opening Ceremony
- Gala dinner
- Mayors' Forum
- Plenary and Deep Dive sessions
- Meet@APCS (opportunity to pre-arrange meetings with other 2025APCS delegates)
- Specially curated field trips
- Market Square (Exhibition Area)
- Expert-led tours of Expo City Dubai.

## Programme at a glance

### Draft programme



**2025 ASIA PACIFIC CITIES SUMMIT  
& MAYORS' FORUM**

Expo City Dubai, UAE 27-29 October

Host city



مدينة إكسبو دبي  
EXPO CITY DUBAI

An initiative of



Dedicated to a better Brisbane

**DRAFT**

**2025APCS - Sunday 26 October 2025**

12:30 - 17:30

Arrival and Registration Opens (DEC)

Field Trips

17:30 - 18:30

Mayors', City Leaders' and Young Professionals' Networking Function (Al Wasl)

19:00 - 20:00

Opening Ceremony (Al Wasl)

DRAFT

2025APCS - Monday 27 October 2025

7:00 - 8:00	Expo City Dubai Urban Walk						APCS Market Square - Meet@APCS Matchmaking - City Hall Programme ↓ Major Project Briefings ↓ Mayoral Showcase ↓ Media Spotlight
8:00 - 9:00	Arrivals, Registration & Coffee						
9:00 - 9:30	Official Summit Welcome						
9:30 - 10:10	The Dubai Plenary (World Urban Majlis)						
10:10 - 10:50	Keynote						
10:50 - 11:20	Coffee Break						
11:20 - 12:10	Deep Dive 1 One Region, One Voice: The Proven Power of Regional Collaboration and Coordination, with the Council of Mayors (SEQ), Australia	Deep Dive 2 Delivering at Scale: Innovative Financing and Delivery Models for Affordable Housing	Deep Dive 3 Cooling the City: Scalable and Sustainable Solutions for Urban Heat	Young Professionals' Forum	Mayors' Roundtable 1	Workshop 1	
12:20 - 13:10	Deep Dive 4 Cities as Catalysts: Transforming Cities into Hubs of Innovation and Opportunity	Deep Dive 5 Blue Economy: How Can Coastal Economies Flourish while Regenerating the Ecosystems That Sustain Them?	Deep Dive 6 Sustainable Urban Legacy of Mega-Events		Mayors' Roundtable 2	Workshop 2	
13:10 - 14:30	Delegate Lunch						
14:30 - 14:45	Fireside chat						
14:45 - 15:25	Women's World Majlis Women as Citymakers: From Grassroots to Governance						
15:25 - 15:35	Fireside chat						
15:35 - 16:15	Big Picture Session (Solutions) Climate Adaptation and Mitigation: Future-proofing Cities						
16:15 - 16:45	Coffee Break						
16:45 - 17:35	Deep Dive 7 Tourism and Visitor Economy	Deep Dive 8 Mobility: How Do We Connect Urban Communities to Opportunity Quickly, Sustainably and Affordably?	Deep Dive 9 Nature-Positive Cities: What If Cities and Nature Grew Stronger Together?	Mayors' Roundtable 3	Workshop 3 - 4		

DRAFT

2025APCS - Tuesday 28 October 2025

7:00 - 8:00	Expo City Dubai Urban Walk						APCS Market Square - Meet@APCS Matchmaking - City Hall Programme ↓ Major Project Briefings ↓ Mayoral Showcase ↓ Media Spotlight
8:00 - 9:00	Arrivals, Registration & Coffee						
9:00 - 9:10	Welcome						
9:10 - 9:50	Big Picture Session (Connections) From Data-Rich to Data-Smart: Unlocking Urban Intelligence for the Next Generation of Cities						
9:50 - 10:10	Coffee Break						
10:10 - 10:40	Keynote						
10:40 - 11:20	Next Gen World Majlis						
11:20 - 11:30	Address by Shaikha Nasser Al Nowais						
11:30 - 12:20	Deep Dive 10 Orange Economy and Cultural Investment: How Do We Design Cultural Ecosystems That Cultivate Well-Being and Community?	Deep Dive 11 City Branding and Identity	Deep Dive 12 African Cities in Action: Scaling Climate-Resilient Infrastructure and Green Investment	Mayors' Roundtable 4	Workshop 5 - 6	Major Project Briefings	
12:20 - 14:00	Mayors' and City Leaders' Networking Brunch - Delegate Lunch						
14:00 - 18:00	Mayors' Forum Knowledge Partner: Milken Institute Coffee break included	City Leaders' Forum Knowledge Partner: AUDI Coffee break included	Young Professionals' Forum Knowledge Partner: Dubai Youth Council Coffee break included	Field Trips	Workshops 7 - 8 - 9	Media Spotlight	
18:30 - 21:00	Social Event						

2025APCS | Overview

19

DRAFT

2025APCS - Wednesday 29 October 2025										
8:00 - 9:00	Arrivals, Registration & Coffee									
9:00 - 9:05	Welcome									
9:05 - 9:45	Big Picture Session (Solutions) <b>Active City Living: How Do We Design Cities Where Well-Being is Built into Every Step?</b>								APCS Market Square	
9:45 - 11:45	Mayor-Business Forum - Real Estate and Adaptive Land Use								- Meet@APCS Matchmaking	
11:45 - 12:00	Coffee Break								-	
12:00 - 12:50	Deep Dive 13: City Funding: Banking on Cities: Investing in Low-Carbon and Resilient Urbanisation	Deep Dive 14 Urban Safety and Security	Deep Dive 15 Planned Urban Expansion	Mayors' Roundtable 5	Workshop 10	City Hall Programme ↓ Major Project Briefings ↓ Mayoral Showcase ↓ Media Spotlight			Sustainable Destinations Forum  -  Working Sessions	
13:00 - 13:45	Mayors' Accord Signing									
	Young Professionals' Presentation									
	Closing Ceremony									
13:45 - 15:00	Delegate Lunch									

2025APCS | Overview

20

## Budget / Financial Implications

The costs of Cr Sharp's participation in the Mission are covered by the annual levy paid by Council as a member of The Council of Mayors (SEQ).

## Strategic Implications

### Operational Plan

Theme: 3. Open and Responsive Government

Key Area of Focus: Strengthened relationships with other levels of government and statutory organisations to secure their commitment to a shared community vision

### Legal / Statutory Implications

Not applicable.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR54 Ineffectively managing the political and government departmental relationships/partnerships, resulting in Council not achieving its major strategic objectives.

Risk Summary

Category	Explanation
Reputation, Community & Civic Leadership  Advocacy and networking opportunities	Failure to participate in international and domestic missions arranged by the Council of Mayors (SEQ) poses the risk that Council's interests will not be represented. Such missions provide opportunities for the mayors of the participating local governments to advocate for the interests of their local government areas as well as for the interests of the South East Queensland community as a whole.

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

The Mayor was consulted in the preparation of this report.

**Conclusion**

Following his return from the Mission, Cr Sharp will report to Council regarding the outcomes.

**Options**Option 1

That Council note that the Mayor, Cr Tom Sharp, will participate in the Brisbane Business Mission to Dubai and attend the 2025 Asia Pacific Cities Summit and Mayors' Forum in October 2025 and that a report about the Mission's outcomes will be provided to Council at a future meeting.

Option 2

That Council not support representation in the Brisbane Business Mission nor attendance at the 2025 Asia Pacific Cities Summit and Mayors' Forum in October 2025.

**11.2 Local Government Association of Queensland Annual Conference 2025 - Support for Motion - Somerset Regional Council**

**Executive Officer:** Chief Executive Officer

**Item Author:** Principal Specialist Governance and Assurance

**Attachments:** Nil

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

Scenic Rim Regional Council has been approached by Somerset Regional Council seeking support for a motion that they are presenting to the Local Government Association of Queensland (LGAQ) Annual Conference 2025. The motion presents an opportunity to advocate for the retention of funding under the SEQ Community Stimulus Program, which is due to cease in 2027.

**Recommendation**

That Council support the proposed motion to be submitted by Somerset Regional Council to the Local Government Association of Queensland (LGAQ) Annual Conference 2025, being "*That the LGAQ calls on the Queensland Government to commit to the SEQ Community Stimulus Program being a permanently funded program, as it has done for the Works for Queensland funding program*".

**Previous Council Considerations / Resolutions**

Council have previously endorsed motions to be presented at the LGAQ Annual Conference.

**Report / Background**

The LGAQ is the peak body for local government in Queensland, representing all 77 councils. They advocate on behalf of member councils to both the Queensland and the Commonwealth governments. Each year, the LGAQ hold a conference for representatives of member Councils. The conference provides an opportunity for member councils to consider strategic priorities that can be best progressed as motions and adopted at the conference.

Scenic Rim Regional Council is not submitting any motions to the LGAQ Annual Conference for 2025, however, Council has been approached by Somerset Regional Council seeking support for a motion that they are presenting to the conference this year.

The motion to be presented, which Somerset Regional Council adopted at its Ordinary Meeting on 23 July 2025, is as follows:

*That the LGAQ calls on the Queensland Government to commit to the SEQ Community Stimulus Program being a permanently funded program, as it has done for the Works for Queensland funding program.*

The SEQ Community Stimulus Program provides a significant and critical source of funding revenue for Councils to assist in the provision of infrastructure and service delivery programs. Currently, the program is due to cease on 30 June 2027. Given the significance of the funding and the detrimental impact that Councils will face if the funding is ceased, Scenic Rim Regional Council has been asked to provide its support to the motion.

## Budget / Financial Implications

Nil

## Strategic Implications

### Operational Plan

Theme: 7. Healthy, Engaged and Resourceful Communities

Key Area of Focus: Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region

### Legal / Statutory Implications

Not applicable.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR54 Ineffectively managing the political and government departmental relationships/partnerships, resulting in Council not achieving its major strategic objectives.

### Risk Summary

Category	Explanation
Reputation, Community & Civic Leadership	Council relies on funding arrangements provided by the Queensland and Australian governments in order to meet the ever increasing demands and costs on providing services and maintaining infrastructure. Council should advocate, or support advocacy, at every opportunity to source funding to help meet those demands.
Failure to source essential funding opportunities leading to inability to deliver on services.	Failure to obtain sufficient funding can be detrimental to infrastructure maintenance and service delivery.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.



**Consultation**

Somerset Regional Council

**Conclusion**

Council has an opportunity to provide support to a neighbouring Council in their advocacy to retain vital funding. It is important that this Council consider providing its support for a motion to be submitted by the Somerset Regional Council to the LGAQ Annual Conference aimed at retaining vital funding streams.

**Options**Option 1

That Council support the proposed motion to be submitted by Somerset Regional Council to the Local Government Association of Queensland (LGAQ) Annual Conference 2025, being "*That the LGAQ calls on the Queensland Government to commit to the SEQ Community Stimulus Program being a permanently funded program, as it has done for the Works for Queensland funding program*".

Option 2


That Council does not support the proposed motion to be submitted by Somerset Regional Council for the Local Government Association of Queensland Annual Conference.

**11.3 Media Policy Review**

**Executive Officer:** Chief Executive Officer

**Item Author:** Principal Specialist Governance and Assurance

**Attachments:**

1. Media Policy (updated version) [↓](#) 

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

The Media Policy (the Policy) was adopted on 26 February 2025. Further feedback was provided by Councillors and stakeholders post adoption, and a review was conducted of the Media Policy. The review identified a proposed amendment to the Policy regarding the inclusion of Directors being able to make comments to the media. The amended Policy is attached for consideration by Council.

**Recommendation**

That Council adopt the amended Scenic Rim Regional Council Media Policy.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 26 February 2025 (Item 11.10), Council last amended and adopted the Media Policy.

**Report / Background**

Council frequently engages with the media on matters affecting residents and key stakeholders. Maintaining a clear, consistent message is essential to Council's long-term success. To ensure a unified public image and prevent unintentional contradictions, the Media Policy was adopted to provide governance over all media communications on behalf of Council.

The recent review of the Policy has identified a deficiency whereby the only officer permitted to make comments to the media has been the Chief Executive Officer. An amendment to the Policy is proposed to clause 6 of the Policy, to extend that authority to Directors within the organisation. The amended Policy is attached to the report for consideration.

**Budget / Financial Implications**

Not applicable.

**Strategic Implications***Operational Plan*

Theme: 3. Open and Responsive Government

Key Area of Focus: To be a high-quality customer-focused organisation that provides high-quality customer-focused services

*Legal / Statutory Implications*

Not applicable.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR51 Ineffective, inaccurate and/or inappropriate communication and relationship/stakeholder management impacting Council's ability to fulfil its strategic objectives.
- SR46 Inadequate or lack of Governance (including procurement) Framework (systems, policies, procedures, delegations and controls) in place to ensure compliance by Council's Councillors and Officers with all relevant State and Federal legislation and regulations.

Risk Summary

Category	Explanation
Reputation, Community & Civic Leadership  Open and Transparent Government	That a Council Media policy is put in place to guide Council on the best course of action regarding communication to the wider community and provides an open and transparent framework.

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

Media representatives  
Mayor and Councillors  
Executive Team

**Conclusion**

The Media Policy aims to establish a clear and unified communication approach among Councillors, management and staff, ensuring consistency in media messaging. The proposed amendment allows for Directors, along with the CEO, to be authorised to make comments to the media.

**Options**Option 1

That Council adopt the amended Scenic Rim Regional Council Media Policy.

Option 2

That Council do not adopt the amended Scenic Rim Regional Council Media Policy.

Option 3

That Council do not adopt the amended Scenic Rim Regional Council Media Policy and request further information to be brought back to a future Ordinary Meeting.

# POLICY



## Council Policy

### Media

<b>Policy Reference Number</b>	CP00028	<b>Choose an item Date</b>	26/02/2025
<b>Portfolio</b>	Customer and Regional Prosperity	<b>Next Review Date</b>	26/02/2028
<b>Business Unit</b>	Regional Prosperity and Communications	<b>Document ID</b>	8859776

### 1. Purpose/Objective

The objectives of this Policy are to:

1. Demonstrate Council's commitment to interact with the media and make public comment that is accurate and is provided in a timely manner; and
2. Provide an agreed protocol for informing the community through the media about matters that may impact on them.

### 2. Scope

This Policy applies to:

- Circumstances when the media requests Council to make comment or provide background information on matters under its jurisdiction;
- Circumstances when Council wishes to engage with the media seeking coverage on Council activities (e.g. press releases, media events, press conferences);
- All Councillors, Council employees and contractors; and
- All comment to the media on Council business and policy.

### 3. Responsibility

The Communications and Marketing team are responsible for ensuring the delivery of the Policy:

- Aligns with all relevant legislation and government Policy;
- Aligns with the Council Policy - Councillor Portfolios and Council Policy - Advisory Committee
- Aligns with requirements, strategies and values;
- Council's Governance team will be responsible for ensuring the Policy is implemented and monitored; and
- Is reviewed to evaluate its continuing effectiveness.

## 4. Policy

Scenic Rim Regional Council recognises the important role local and regional media play in communicating key council policy and strategy messages to the community.

It is the policy of Council to provide relevant, timely and accurate comment and background information to all media outlets when requested.

To ensure we project a consistent voice and image and avoid unintentional contradiction in the public arena, the following protocol will apply to all media comment on behalf of Council.

Any media comment by councillors other than in compliance with this policy must be clearly expressed to represent the personal views of those councillors and not the official view of Council.

Council is regularly called upon to make comment to the media on community and Council matters. Further, there are circumstances when council wishes to proactively engage with the media to convey policy and strategic decisions and to highlight key achievements or matters facing the community.

**The purpose of this protocol is to provide guidance to Councillors and employees wishing to or are requested to engage with the media.**

### 4.1. AUTHORISATIONS

Ensuring elected members and employees are authorised to engage with the media will assist with the media being provided with timely, accurate and relevant information, while also avoiding potential for mixed messages to be conveyed in the public realm.

Only authorised people shall speak or provide comment on behalf of Council, as outlined in this protocol.

The following people are authorised to comment to media, within their delegated roles:

#### 1. Mayor

The Mayor is authorised as principal spokesperson on all regional issues, which include but are not necessarily limited to:

- Matters of emergency management, for example floods, fires, cyclones;
- Major reputation management;
- Queensland and/or Australian Government matters, policies, plans, initiatives and relationships;
- Civic events in accordance with Council's Civic Events Policy;
- Initiatives and projects of major regional significance;
- Region-wide planning matters;
- Major regional events and promotions;
- General commentary on the performance of the regional economy and Council finances which impact on or are relevant to the Region generally; and
- Matters of regional environmental significance.

#### 2. Deputy Mayor

If the Mayor is not available to comment on a regional issue and/or project as detailed above, the Deputy Mayor will be the Council spokesperson for the media.

If neither the Mayor nor Deputy Mayor is available to comment on a regional issue and/or project, a relevant Portfolio Councillor or the CEO may act as the spokesperson in that instance for the media.

Electronic version current uncontrolled copy valid only at time of printing.

Document Name: Media Council Policy  
Document Maintained by: Customer and Regional Prosperity  
Page 2 of 5

Current Version Reviewed – 26/02/2025  
Next Review Date – 26/02/2028

### 3. Advisory Committee Chairpersons

This position shall generally be the spokesperson for media releases and issues discussed at Advisory Committee Meetings and subsequently adopted at Council Ordinary Meetings. If an Advisory Committee Chairperson is not available to comment on issues discussed at an Advisory Committee Meeting or subsequent Council Ordinary Meeting, then the Mayor or Deputy Mayor may act as the spokesperson in that instance for the media.

### 4. Portfolio Councillor

The Portfolio Councillor should be the key Council spokesperson on a Portfolio related matter. The Mayor can also make comment on any Portfolio matters and be quoted in Council releases along with the Portfolio Councillor (including for media releases and statements arising from decisions of Council).

### 5. Divisional Councillors

Where issues are specifically related to an electoral division of council, comment will generally be sought from the Divisional Councillor.

### 6. Chief Executive Officer and Directors

All corporate and operational issues in relation to Council, or as delegated by Council. As a rule, the Chief Executive Officer and Directors will not generally comment on policy issues, other than by authorisation of the Mayor or Council.

### 7. Communications Officers

Communications Officers shall facilitate and coordinate all media contact with the appropriate Council spokesperson under the policy, as well as provide background commentary and information to media sources. By approval of the Mayor, Council or Chief Executive Officer, a Communications Officer may provide general comment on Council issues.

## 4.2 MEDIA RELEASES

The Communications team will ensure approval is sought from the spokesperson quoted in the media release prior to its release. If the relevant Councillor/spokesperson cannot be contacted for approval, and an alternative spokesperson is not available, the Chief Executive Officer is authorised to approve the release. In these circumstances the Councillor who has been quoted shall be contacted as soon as practicable and provided with a copy of the media release issued.

## 4.3 Personal Views of Elected Members

Any media comment conflicting with this policy must be clearly expressed to represent a personal viewpoint and not the official view of Council.

When engaging the media Councillors must provide high quality leadership to the Council and community and must serve the overall public interest of the region. Councillors are reminded of their obligations under the *Local Government Act 2009* and the relevant provisions of the Councillor Code of Conduct.

## 4.4 MEDIA CO-ORDINATION

To ensure interaction with the media is co-ordinated effectively, all media releases, advertisements, flyers and publications shall be produced by, or forwarded to, Council's Communications team to be edited for compliance on content and with Council's Style Guide, prior to release.

Electronic version current uncontrolled copy valid only at time of printing.

Document Name: Media Council Policy  
Document Maintained by: Customer and Regional Prosperity  
Page 3 of 5

Current Version Reviewed – 26/02/2025  
Next Review Date – 26/02/2028

## 4.5 RADIO, TELEVISION AND COUNCILLOR COLUMNS

Councillors may present news segments on community radio stations on a rotational basis. Council's Communications team will, upon request from the relevant Councillor, provide 'talking points' and background material to assist the Councillor to prepare for their community radio commitment.

If the Councillors do not seek input from the Communications team in preparation, then any comment conflicting with Council or this Policy must be clearly expressed to represent a personal viewpoint and not the official view of Council.

The Mayor will be the 'face' of Scenic Rim Regional Council on all television interviews. Where the Mayor is unavailable, the Deputy Mayor will generally fulfil the spokesperson role. Alternatively, the Mayor (or the Chief Executive Officer) may authorise a spokesperson for particular topics.

A number of local newspapers provide Councillors with the opportunity to submit a 'Councillor Column'. Where appropriate this will be undertaken on a rotational basis, with the Communications team providing assistance in the drafting and submission of the columns upon request from the Councillor.

If the Councillors do not seek input from the Communications team in relation to the drafting and submission of content, then any comment conflicting with Council or this Policy must be clearly expressed to represent a personal viewpoint and not the official view of Council.

## 4.6 EMPLOYEE COMMENT

Council employees shall not make comment to the media on Council business and policy, except with the prior authorisation of the Chief Executive Officer, or through appropriate delegation. All enquiries by the media to employees must be referred to the Communications team.

## 4.7 ENGAGEMENT

Council's relationship with the media is critical to its continued success. It is therefore important that all contact with the media is dealt with in a professional manner, and in consultation with the Communications team.

## 5. Definitions

Nil

## 6. Related Legislations/Documents

*Local Government Act 2009*

Code of Conduct for Councillors in Queensland

Code of Conduct for Council Employees

Social Media Council Policy

This Policy supports the Scenic Rim Regional Council Corporate Plan 2026, in particular theme - Choose an item

## 7. Version Information

Version No	Adoption Date	Key Changes	Approved by
1	06/05/2008	Ordinary Meeting Item No 6.1; New Policy;	Council
2	24/11/2009	Corporate and Community Services Committee Meeting 17/11/20104 Item No. 1.1; New framework including Attachment A; Protocols;	Council

Electronic version current uncontrolled copy valid only at time of printing.

Document Name: Media Council Policy

Document Maintained by: Customer and Regional Prosperity

Page 4 of 5

Current Version Reviewed – 26/02/2025

Next Review Date – 26/02/2028



## CP00032 - Media Council Policy




		Ordinary Meeting Item No. 5.	
3	25/02/2014	Corporate and Community Services Committee Meeting 18/02/2014 Item No. 1.3; Legislation reference updates; Nil major updates;	Council
4	26/02/2025	Ordinary Meeting Item No 6. Nil major updates	Council

**People & Strategy****11.4 Operational Plan 2024-2025 Quarter Four Progress Report**

**Executive Officer:** Manager Human Resources /  
Acting General Manager People and Strategy

**Item Author:** Corporate Strategy and Performance Officer

**Attachments:**

1. Draft Operational Plan 2024-2025 Quarter Four Progress Report  
2. Draft 2024-2025 Quarter Four Service Delivery Report (under separate cover) 

---

**Councillor Portfolio**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

The Draft Quarter Four Progress Report against the Operational Plan 2024-2025 is provided, reporting against the period from 1 April 2025 to 30 June 2025. A report on Council's service delivery performance is also attached, which provides information about various Council services.

**Recommendation**

That:

1. Council approve the Draft Quarter Four 2024-2025 Operational Plan Progress Report; and
2. Council approve the Draft Quarter Four 2024-2025 Service Delivery Report.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 28 May 2025 (Item 11.4), Council adopted the Operational Plan 2024-2025 Quarter Three Progress Report.

At the Ordinary Meeting held on 26 February 2025 (Item 11.1), Council adopted the Operational Plan 2024-2025 Quarter Two Progress Report.

At the Ordinary Meeting held on 27 November 2024 (Item 11.1), Council adopted the Operational Plan 2024-2025 Quarter One Progress Report.

At the Special Meeting held on 28 June 2024 (Item 5.2), Council adopted the Operational Plan 2024-2025.

## Report / Background

The Draft Quarter Four 2024-2025 Operational Plan Progress Report has been prepared to provide a summary of the progress made towards the achievement of the Operational Plan 2024-2025, as required by section 175 of the *Local Government Act 2012*.

The Operational Plan is divided into seven themes that align to both the Community Plan and Council's Corporate Plan, Scenic Rim 2026. Furthermore, Key Performance Indicators or milestones are nominated, where appropriate, against deliverables to provide a process for measuring Council's performance against the set objectives.

There are 113 activities in the Operational Plan 2024-2025. As at 30 June 2025, the end of Quarter Four, 40 activities had been completed, 45 were on track, 22 were being monitored and only three required attention. For the activities that were assessed as requiring monitoring or attention at the end of Quarter Four, the report provides comments about the reason for their lack of progress and what action is being undertaken to rectify this status. In general terms, the activities requiring monitoring were almost completed by the end of the 2024-2025 financial year, and the majority will be completed well within the first quarter of 2025-2026. In terms of the three activities requiring attention:

1. Complete review of Waste Facilities and Services. This has been delayed due to a vacant Waste Services Coordinator position and will be progressed upon the appointment of a new Coordinator. This work will continue as part of routine service delivery.
2. Review implementation of the Customer Experience Strategy 2021-2023 and develop new plan to further embed customer-charter. This activity was on hold pending the approval of the new Corporate Values, Corporate Plan and Service Catalogue update. It was put forward for consideration during the 2025-2026 budget discussions but the decision was made not to fund the activity therefore it will not be undertaken during 2025-2026.
3. Progress the development of Council's Innovate Reconciliation Action Plan. Resourcing issues delayed work on this activity however the activity has been carried forward to the 2025-2026 Operational Plan and work will commence on this during the next 12 months.

## Budget / Financial Implications

The activities detailed within the 2024-2025 Operational Plan are factored into Council's annual budget. Indicative budget was provided for materials and services (where applicable) within the Operational Plan, however, the adopted budget and associated reporting is the key reference for all financial matters.

## Strategic Implications

### *Operational Plan*

- Theme: 3. Open and Responsive Government
- Key Area of Focus: To be a high-quality customer-focused organisation that provides high-quality customer-focused services

### *Legal / Statutory Implications*

The Chief Executive Officer is required to provide a quarterly report on the Operational Plan to the local government meeting under section 174(3) of the *Local Government Regulation 2012*.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR46 Inadequate or lack of Governance (including procurement) Framework (systems, policies, procedures, delegations and controls) in place to ensure compliance by Council's Councillors and Officers with all relevant State and Federal legislation and regulations.
- SR52 Ineffective and/or unrealistic strategic plans which are not appropriately scoped or resourced, resulting in missed opportunities, re-work, failure to deliver objectives and loss of confidence by community.

### Risk Summary

Category	Explanation
Governance, Risk & Compliance  Failure to progress the Operational Plan Quarterly Report to Council results in noncompliance with statutory obligations or resolution of Council.	The Executive Team's endorsement of the quarterly reports as recommended will mitigate risk of non-compliance with statutory reporting obligations and/or failure to delivery on a resolution of Council.  Minor feedback from the Executive Team may be incorporated into the quarterly reports (Option 2), however extensive feedback may result in further delays and result in a non-compliance with statutory reporting obligations and/or failure to delivery on a resolution of Council.
Reputation, Community & Civic Leadership  Failure to deliver on corporate objectives as outlined in the quarterly reports results in negative perception from community and other stakeholders.	The Executive Team's endorsement of the quarterly reports as recommended will result in transparency regarding reasons for extension of delivery timeframes. This transparency may mitigate the risk of negative community or stakeholder perceptions.  Feedback from the Executive Team (Option 2) that reduces transparency within the quarterly reports regarding reasons for extension of delivery timeframes may create an increased risk of negative community or stakeholder perceptions.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.

## Consultation

All General Managers and relevant business unit leads have contributed to the development of the quarterly progress reports.

**Conclusion**

The Draft Quarter Four 2024-2025 Progress Report demonstrates the progress made towards the implementation of the deliverables contained within the Operational Plan 2024-2025 for the period 1 April 2025 to 30 June 2025 and also provides an update about service delivery during Quarter Four.

At the end of Quarter Four, over 75% of Operational Plan activities were completed or on track indicating that Council generally progressed as expected and given the constraints imposed by staff shortages, ended the year with quite positive results in terms of delivering Operational Plan activities.

**Options**Option 1

That:

1. Council approve the Draft Quarter Four 2024-2025 Operational Plan Progress Report; and
2. Council approve the Draft Quarter Four 2024-2025 Service Delivery Report.

Option 2

That:

1. Council not approve the Draft Quarter Four 2024-2025 Operational Plan Progress Report; and
2. Council not approve the Draft Quarter Four 2024-2025 Service Delivery Report.



SCENIC RIM REGIONAL COUNCIL

# OPERATIONAL PLAN 2024-2025

## QUARTER FOUR REPORT

1 April 2025 - 30 June 2025



Document Set ID: 13003197  
Version: 1, Version Date: 03/03/2025

## Executive Summary

This report has been prepared to demonstrate the progress made towards the achievement of the key activities identified in the annual Operational Plan 2024-2025 that contribute to the delivery of the five year Corporate Plan (*Scenic Rim 2026*), as required by Section 175 of the *Local Government Regulations 2012*. The report also provides Council and the community with information on the successful delivery of services across the region. Progress within each service during the quarter is discussed, as are highlights and key output measures. Upcoming challenges and opportunities for improvement are also contained in the report. Due to the impacts of natural disasters, market conditions, resourcing challenges and other factors, a number of activities which had been planned for 2023-2024 were not completed by 30 June 2024 and extensions of time were approved by Council, for continued delivery in 2024-2025. The report also provides an update of progress against those activities, based on the extensions approved by Council.

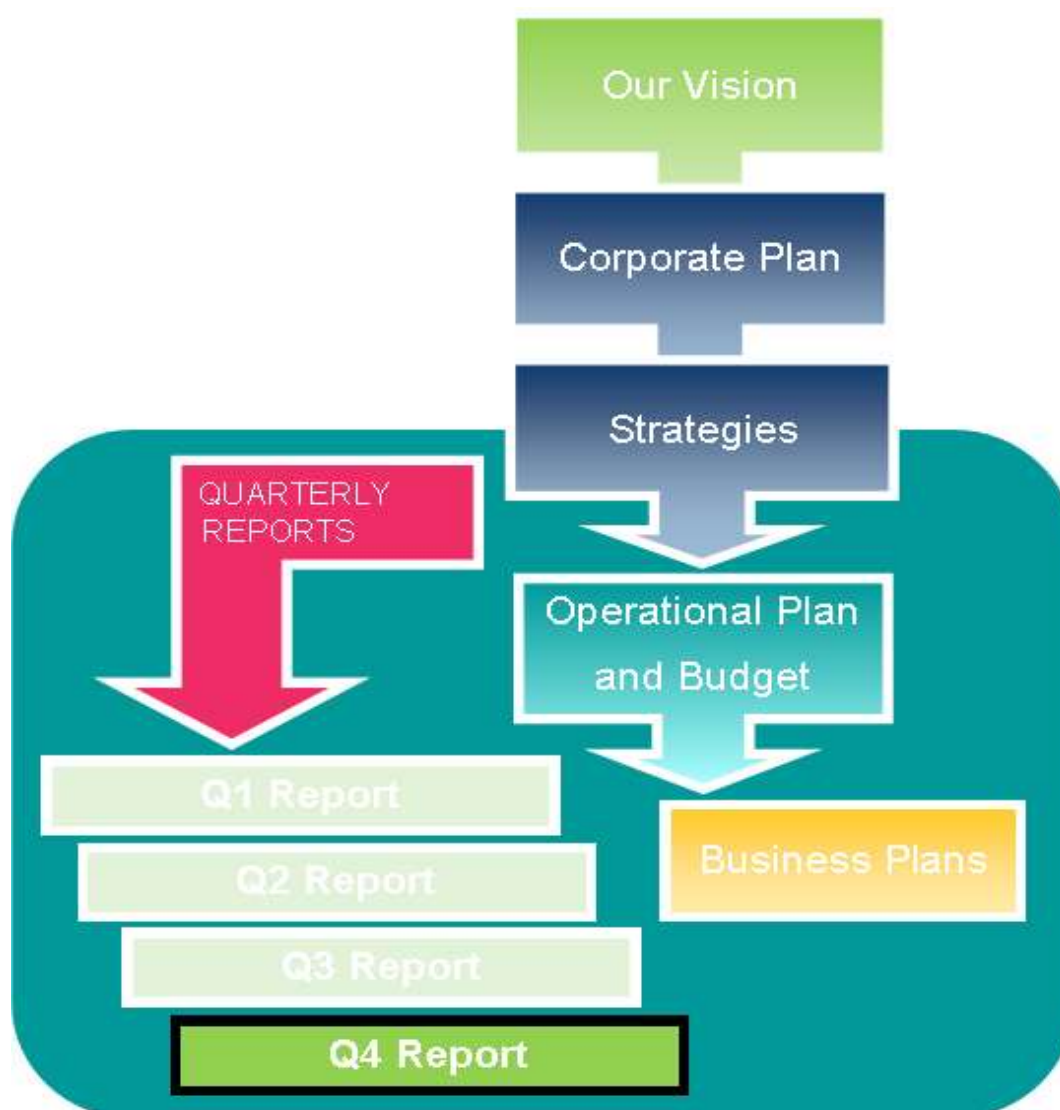
## Corporate Plan Themes

The Operational Plan Quarterly Report is structured in a way that reflects and addresses the themes in the Corporate Plan, indicated in the diagram below.



## Reporting Framework

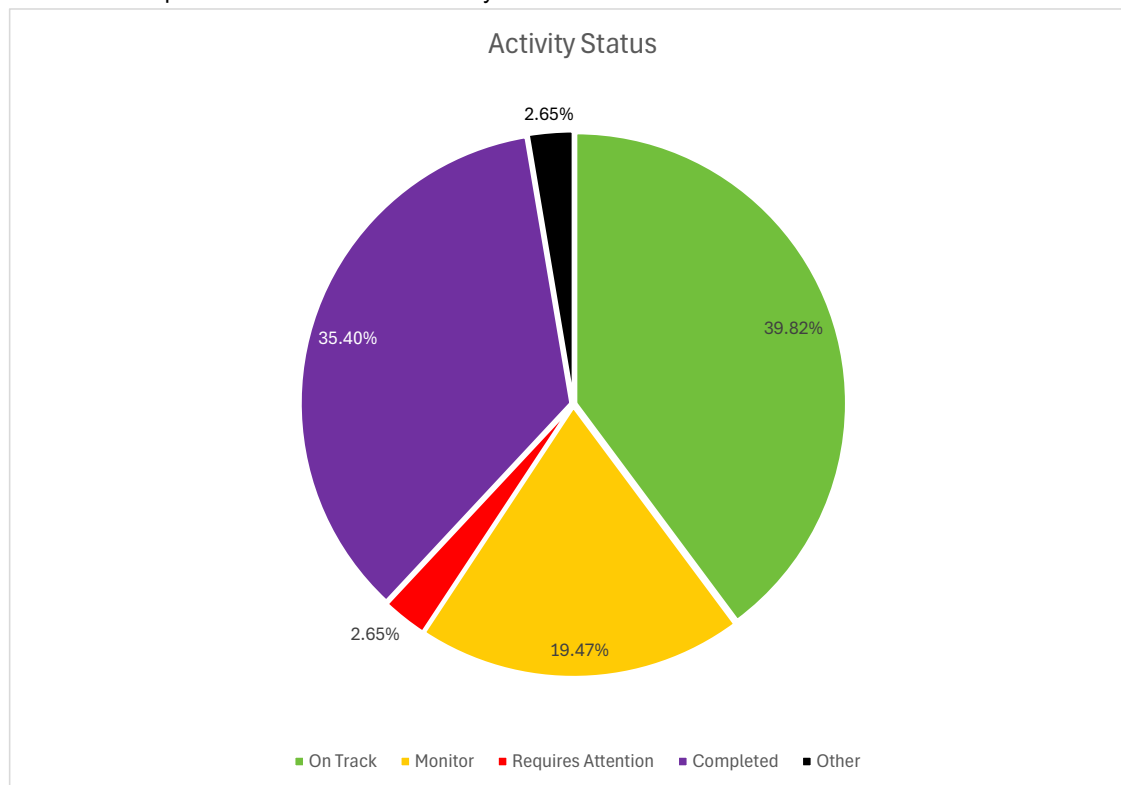
Council has a legislative obligation to deliver several reports during the financial year, with the Quarterly Report against the Operational Plan being one of them. Information in this report provides Council with feedback on the delivery of strategic activities and services and therefore, an opportunity to make adjustments to the way in which they are delivered. This periodic monitoring of Council's progress throughout the year ensures that we are meeting the published outcomes in the Corporate Plan.





## Performance Summary - Quarter Four

The chart below provides an overview of Activity Status.



### Summary of Activity Status

At the end of Quarter Four results indicate that Council progressed well against expectations with 40% of activities tracking as expected, and more than 35% of activities now completed. Staff and resource shortages were again the primary reason that 19% of activities were being closely monitored and the majority of these are expected to be completed in Quarter One of 2025-2026. Activities requiring attention decreased to less than 3% at year's end. This represents a very small number of activities and most of these have been carried forward into the 2025-2026 Operational Plan, or will be completed as part of routine service delivery. Not all incomplete activities were automatically carried forward however as the development and approval of the new Corporate Plan required Council to re-prioritise when and if they will occur. Some activities that were not commenced during 2025-2026, such as the review of the Customer Experience Strategy, were considered for continuation through 2025-2026 but were removed during Budget considerations.

### Overall Progress Summary

Based on the progress of scheduled activities and results at the end of Quarter Four, Council generally progressed as expected and given the constraints imposed by staff shortages ended the year with quite positive results in terms of Operational Plan activity.

## Highlights Quarter Four 2024-2025

### Accessible and Serviced Region

Completion of the new swimming pool tender documentation for issue for the Council owned and managed Pools for the 2025-2026 Swimming Pool Season .

Completion of the COEX basket installation project as planned.

Considerable progress made in the Bin Health Check project (received State Government funding).

### Spectacular Scenery and a Health Environment

During the fourth quarter Council officers:

- Completed fire ant and targeted priority weed treatments on main roads and targeted local roads.
- Through SEQ Climate Resilient Alliance (SEQCRA) membership, obtained a QCRC grant valued at over \$250,000.
- Participated in seven community events.
- Created and installed fish identification and education signs at three locations in the Logan-Albert catchment.
- Created seedstock bookmarks as free promotional items to educate and encourage community on sustainability.
- Vegetation modification works and flora survey were undertaken at Canungra flying-fox roost.

Water for Warrill has appointed Jim Pruss as their CEO to assist them with the next phase. The group is currently finalising a funding deed (with the State government) to undertake a detailed business case with the intention of commencing the next phase of studies in July 2025.

### Sustainable and Prosperous Economy

#### Business Link

Council is to commence a monthly email newsletter called 'Business Link' targeted at business owners, operators and industry stakeholders of the Scenic Rim Region, with the first newsletter scheduled to be distributed in early July 2025. The goals of this monthly newsletter are to:

1. Consistently inform, educate and engage Scenic Rim Economic Development stakeholders with relevant information (events, grants, Government initiatives, programs and tools).
  2. Promote the Regional Prosperity team's projects and initiatives to the region and create open communication channels with stakeholders.
  3. Grow the Regional Prosperity team's database to better engage with businesses operating in the Scenic Rim.
- Council's commitment to the distribution of a regular digital email newsletter aligns with the deliverables under the Scenic Rim Regional Prosperity Strategy 2020-2025.

#### Scenic Rim Small Business Month

The successful delivery of the 2025 Scenic Rim Small Business Month program of events. The Regional Prosperity team developed a calendar of events that included social media workshops, networking opportunities, a grant writing workshop, a business cashflow and tax workshop facilitated by Griffith University, a disaster preparedness hub and planning information sessions with Council officers.

The region's four Chambers of Commerce and Destination Scenic Rim were supported to deliver events during May as part of the Small Business Month program.

**Sustainable and Prosperous Economy (*Continued*)**

In all, 15 events (see Queensland Small Business Month – Scenic Rim Regional Council) were delivered, attracting over 450 registrations (with some participants attending multiple events during May). Council also extended the accessibility of the series of Small Business Month workshops and events by coordinating Auslan interpreters for the Grant Writing Workshop, catering for several hearing-impaired members of the local business community.

Council's involvement in delivering a range of events during Scenic Rim Small Business Month aligns with the deliverables under the Scenic Rim Regional Prosperity Strategy 2020-2025 and is also identified as an action under the 2024-2025 Operational Plan.

**Supply Chain Project**

As an action with the Scenic Rim Agribusiness and Agritourism 10-Year Roadmap 2022-2032, Think Economics and Better Cities Group were engaged to undertake a Supply Chain Project to assist in informing economic development opportunities and initiatives supporting the agricultural industry in the Scenic Rim region.

**Scenic Rim Regional Prosperity Strategy**

As the Scenic Rim Regional Prosperity Strategy 2020-2025 concludes at the end of 2025, Council has engaged SC Lennon and Associates to develop a five year economic development strategy for the region (2026-2030).

The intent of the Scenic Rim Economic Development Strategy 2026-2030 is to establish sustainable economic growth for businesses, create strong local employment opportunities and high performing industries as well as providing a suitable lifestyle for residents and visitor experiences.

**Relaxed Living and a Rural Lifestyle**

Commenced drafting of Planning Scheme Amendment No.10 - Planning Scheme Policy No5 - Ecological Assessments to complement revised draft Planning Scheme Amendment No.6 package.

Guest presentation at 4 June Strategy Workshop from senior officers of the Department of State Development, Infrastructure and Planning (DSDIP) updating Councillors about the State's role in plan making, implementation of the State Planning Policy and SEQ Regional Plan, and the role of the State Assessment and Referral Agency (SARA).

**Vibrant and Active Towns and Villages**

Concepts for the South East Queensland City Deal Public Art Initiative were assessed by the Arts Reference Group and the grant application submitted.

StoryMarkers were completed and installed in Harrisville.

## Highlights Quarter Four 2024-2025

### Healthy, Engaged and Resourceful Communities

212 people attended a Flavour and Friends with Council organising QCWA Country Kitchens in a suite of healthy cooking and eating classes at every public hall in Scenic Rim.

Successful completion of the Recovery Project (Grant funded program from Christmas Storms). Highlights from Quarter Four: The multi-agency Small Business Hub held on Tamborine Mountain and the Early Years Disaster Forum.

Libraries: Throughout April to June 2025, Scenic Rim Libraries actively promoted health and well-being with engaging, family-oriented programs. A standout initiative included the introduction of Family Yoga at Beaudesert Library, tailored for preschoolers and their caregivers. This innovative program not only nurtured physical health but also stimulated creativity, supporting early childhood development and fostering positive well-being within the community.

Additionally, senior citizens connected through a memoir writing workshop at Boonah Library. This workshop celebrated family narratives, personal histories, and community bonds, providing a nurturing environment for adults to explore and share their life experiences. Participants also honed their skills in writing, storytelling, and self-expression, enhancing community engagement and personal enrichment.

### Open and Responsive Government

Exceeded targets for the quarter. The number of informed and engaged participants continues to grow, reflecting our successful engagement strategies and demonstrating the community's active involvement in Council projects. The highest number of visits to the engagement platform occurred on 5 May, with the highest number of community taking a survey was recorded on 6 April with 90 contributions from 259 visitors. Achieved target for facilitating meaningful face-to-face interactions, hosting community sessions on the Draft Corporate Plan 2025-2030 and Draft Budget 2025-2026 as well as the Draft Integrated Transport Plan Stage Two. The Draft Economic Development Strategy Stage One saw a remarkable 411 contributions, marking it as the highest participation of all time. April saw the highest engagement in 2025, validating Council's ongoing commitment to involve community to ensure better outcomes for projects. The community engagement results for the future use of Beaudesert Pig and Calf Saleyards were presented at Council's Ordinary Meeting on 30 April, where Council acknowledged the vital role of community input, with 115 responses received, and will now progress with the development of a new design to create a user-friendly and safe environment that meets community needs.

## ACCESSIBLE AND SERVICED REGION

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.</b>					
Deliver community consultation on the Draft 2024-2025 Budget position.	🟢	🟢	🟢	🟡	
Review and update existing Council Policy: Rural Road Numbering.	🟢	🟡	🟡	🟡	Draft amended after initial review from managers. Will be resent to managers for final review.
Continue the development of an online platform that provides stakeholders with information about works on road reserves that may impact the transport network.	🟢	🟡	🟡	🟡	Platform to be confirmed.
Review and update existing Council Policy: Provision of Road Network.	🟢	🟢	🟢	🟡	Council policy was reviewed as part of the development of the Integrated Transport Plan that is due to go to Council in September 2025.
<b>The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.</b>					
Management plan for all council controlled camping facilities has been developed.	🟡	🟡	🟡	🟡	Initial background investigations have been undertaken. This activity will continue into 2025-2026 as part of routine service delivery.
Develop a business model to ensure ongoing revenue is received to appropriately operate, maintain, and enhance Councils Camping Facilities.	🔴	🟡	🟡	🟡	Initial background investigations have been undertaken. This activity will continue into 2025-2026 as part of routine service delivery.
Implement and monitor management model for Council owned camping facilities.	🟡	🟡	🟡	🟡	Current campground leases still have several years to run. Opportunity for change arises at end of current leases. This activity will continue over successive years as part of routine service delivery.
Rollout of new community tenure documentation within the region including updated occupier maintenance obligations.	🟢	🟢	🟢	🟢	Relevant documentation has been issued to the majority of expired lease properties.
Develop a community facilities and community sporting inspection and compliance program.	🟡	🟡	🟡	🟡	To be developed in conjunction with rollout of new lease documentation.
Develop sports and recreation plan for the ongoing maintenance and development to meet future community needs.	🟡	🟡	🟡	🟡	To be undertaken with rollout of new community tenure documentation above. Request extension to end date (likely to commence 2024-2025 however complete next financial year).
Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program	🟢	🟢	🟢	🟢	Contractor approved for condition assessments of Council's Building and Facilities, including investment forecasts based on service requirements.
Revise Council's Depot Strategy and develop a supporting implementation plan to ensure Council can meet future service delivery requirements.	🟡	🟡	🟢	🟡	Report has been presented to Council for consideration of future options including implementation.

**Legend:** 🟢=On Track 🔴=Requires Attention 🟡=Monitor 🟡=Completed 🟡=Other

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience.</b>					
Development of maintenance program for the ongoing management of Detention and Bio-Retention basins.	🔴	🟡	🟢	🟢	Council has requested that resources be allocated to commence development of the Maintenance Program this FY and ensure resources are allocated in the 2025-2026 budget for the ongoing implementation of the program.
Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program.	🟢	🟢	🟢	🌟	
Ensure works are being delivered to recommended treatment options that will increase the resilience of Council's critical infrastructure assets against natural disaster events.	🟢	🟢	🟢	🌟	
<b>The provision of open spaces that meet current and long-term (20 year) needs of the Scenic Rim community.</b>					
Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program.	🟢	🟢	🟢	🌟	
Implement the Asset Information Strategy elements relevant to Council's open spaces.	🟢	🟢	🟢	🟢	Finalisation of standardisation of asset information with key stakeholders.
<b>A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.</b>					
Develop Council's 10-year capital works program in line with Council's long term financial plan.	🟢	🟢	🟢	🌟	
Identification and implementation of a project management software.	🟢	🟡	🟢	🟢	Draft Project Management framework implementation on SharePoint page and process documents completed. Software to be investigated as part of IT Strategy
Finalise the review of Council's land holdings, with reports relating to the central and Western region to be presented to Council.	🟢	🟡	🟡	🟡	Western region review remains outstanding. Resources required to complete.
Update land holding documents.	🟢	🟢	🟢	🟡	Not finalised. Minor review required to account for changes to land holdings.
Acquisitions or disposal of land as required.	🟢	🟢	🟢	🌟	Land bought and sold as required.
<b>Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth.</b>					
Continue to identify infrastructure and services controlled by other levels of Government or statutory entities which are critical to supporting population and economic growth in the region.	🟢	🟢	🟢	🌟	
Engage with Queensland Government, private sector and community sector, as opportunities arise, to advocate for improved public transport in the region.	🟢	🟢	🟢	🟢	Continue to advocate with Translink and forms a section within the Integrated Transport Plan (Draft released to public last quarter 2024/2025).

Legend: 🟢=On Track 🔴=Requires Attention 🟡=Monitor 🌟=Completed ⬛=Other

Operational Plan 2024-2025 Quarter Four Report

10 of 19

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation.</b>					
Commence organics diversion preparatory works.	🟡	🟢	🟢	🟡	Report to be updated and presented to the briefing session based on recommendations during the last meeting in Q4.
Update compost rebate program.	🟢	🟡	🟡	🟢	Review completed and actions in final stages of implementation.
Enhanced integration of kerbside collection customer requests.	🟢	🟡	🟡	🟡	All IT works have been completed by Council. Awaiting contractor IT integration and subsequent training with Customer Service staff. Expected completion of these tasks in the next quarter.
Develop waste service price path options.	🟢	⬛	🟡	🟡	Waste service pricing and options likely to be heavily influenced by other factors arising from strategic waste considerations currently in progress. Suggest temporary suspension of this initiative until these issues are resolved.
Investigate opportunities to reuse recyclable materials in Councils activities.	🟢	🟢	🟡	★	Field Trials works completed. Monitoring underway.
Complete review of Waste Facilities and Services.	🔴	🟢	🟡	🔴	To be progressed upon appointment of waste services coordinator.
Trial improvements in Council event waste reduction.	★	★	★	★	
Undertake a feasibility assessment for diversion of food organics and garden organics from landfill.	🟢	🟢	🟢	🟡	Report to be updated and presented to the briefing session based on recommendations during the last meeting in Q4.
Develop remote waste servicing options.	🟢	🟢	🟢	🟡	Awaiting response from the Consultant for necessary updates in the report.
Continue to participate in COMSEQ Waste Management Plan Portfolio Management Officer (PMO) meetings.	🟢	🟢	🟢	🟢	
Continue to consult key stakeholders on the development of Bromelton facility.	🟢	🟢	🟢	🟢	

Legend: 🟢=On Track 🔴=Requires Attention 🟡=Monitor ★=Completed ⬛=Other

## SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.</b>					
Deliver actions identified in the five-year Biodiversity Strategy implementation plan (2020-2025).	🟢	🟢	🟢	🟢	
Deliver programs aligned with Council's biodiversity vision.	🟢	🟢	🟢	🟢	
Establish project agreements with agencies, community groups or private landholders.	🟢	🟢	🟢	🟢	
Deliver biodiversity projects in collaboration with agencies, community groups or private landholders.	🟢	🟢	🟢	🟢	
Deliver actions under the Logan-Albert Catchment Action Plan.	🟢	🟢	🟢	🟢	
<b>Adaptation to changing climate and weather patterns.</b>					
Deliver actions under the Bremer Catchment Action Plan.	🟢	🟢	🟢	🟢	
Develop a program of work to facilitate climate adaptation across the region.	🟡	🟢	🟢	🟢	
Provide for increased on-site water storage capacity. (This relates to increasing domestic water supply capacity for new dwellings to reduce demand on reticulated water supply).	🟢	🟡	🔴	⬛	Reduced staff resources and delays relating to State Interest Review responses and subsequent Amendment changes have delayed the achievement of consultation by the 4th quarter. Delayed by 6 months. Work has been included in 2025-2026 Operational Plan and will be monitored via standard quarterly reporting.
Community awareness and the knowledge to prepare for extreme weather and natural disasters.	🟢	🟢	🟢	🌟	
Develop a resilience register identifying potential betterment opportunities for the road network.	🟢	🟢	🟢	🟢	
Deliver approved betterment projects improving road infrastructure resilience.	🟢	🟢	🟢	🟢	
Climate Change Policy developed for Council.	🟢	🟢	🟢	🟢	
Embed climate considerations within all relevant Council policies, plans and strategies.	🟢	🟢	🟢	🟢	
Advocate for water security for agricultural purposes.	🟢	🟢	🟢	🌟	Water for Warrill finalising grant agreement with State Government to progress project.
Deliver rural, community habitat and river trees initiatives.	🟢	🟡	🟡	🟡	Budget expended, but with increased costs of plants and delivery, targets not met
Deliver planting projects on private and Council lands.	🟢	🟢	🟢	🟢	

**Legend:** 🟢=On Track 🔴=Requires Attention 🟡=Monitor 🌟=Completed ⬛=Other



## SUSTAINABLE AND PROSPEROUS ECONOMY

### Activity

Q1 Status   Q2 Status   Q3 Status   Q4 Status   Q4 Comment

#### The current and future economic prosperity of the region.

Deliver Year 4 actions contained within the Scenic Rim Regional Prosperity Strategy.	↑	↑	↑	★	Delivered actions outlined in the Regional Prosperity Strategy. Invest Scenic Rim website active   Advocacy document adopted by Council   continued Shop Scenic Rim Gift Card program   Accommodation audit project completed   promotion of Beaudesert Enterprise Precinct   meetings held with Strategic Coordination group and Collaboration of Regional Industries and Schools in the Scenic Rim (CRISS) group. meeting held with Chambers of Commerce and Destination Scenic Rim (DSR). . Olympic advocacy continues. Supply Chain Study completed
Deliver capability development programs and knowledge sharing initiatives catering to the needs of the local business community.	↑	↑	↑	★	Successful delivery of Scenic Rim Small Business Month Program, supporting Chambers of Commerce and Destination Scenic Rim
Continue to explore opportunities for increasing Council's local spend.	↻	↻	↑	↻	
Continue to deliver Shop Scenic Rim, 'buy local' program.	↑	↻	↻	↻	Number of participating businesses slightly below target. value of gift cards redeemed slightly below target
Develop Council's Inventory Procurement Plan to highlight the annual inventory procurement and opportunities for local suppliers.	↓	↑	↑	★	
Public rollout of Council's Local Preference Policy and raising awareness promotion of Council's procurement tools including VendorPanel and MarketPlace	↓				Activity Removed From Operational Plan - Ordinary Meeting- 27 Nov 2024

#### An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.

Promote and advocate for the Bromelton SDA.	↑	↑	↑	★	Council Officer a member of the Project Control Group of Bromelton Business Case. Items included on quarterly Strategic Coordination Group meetings
Implementation of the Scenic Rim Investment Attraction Plan.	↑	↑	↑	★	
Implementation of Scenic Rim Investment Attraction Plan.	↑	↑	↑	★	Continued interest and case management through concept and pre-lodgement meetings.
Deliver year three of the action plan for the Agri-business and Agri-Tourism Industry Development Program 10-year roadmap.	↑	↑	↑	★	

Legend: ↑=On Track ↓=Requires Attention ↻=Monitor ★=Completed ●=Other

Operational Plan 2024-2025 Quarter Four Report

13 of 19

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Sustainable value captured from tourism in the region with regional capability to drive prosperity.</b>					
Deliver Destination Marketing campaigns, initiatives and activities.	↑	↑	↑	★	Whilst this quarterly figure exceeds the annual target, this is mostly from Earned Media (publicity generated media coverage) and Council cannot control how much journalists will report on the region.
Plan and deliver Scenic Rim Eat Local Month 2025, actioning the improvements detailed in the strategic recommendations report relating to the 2025 event.	↑	↑	↑	★	
Attract, expand, and develop new and existing events in the region that align with tourism strategies, drive yield and increase length of stay.	⇒	⇒	⇒	⇒	While Regional Events team resourcing currently limits the initiation of events attraction to grow the number of new events in region, work to retain and develop regional events has continue with successful expansion of events such as the Scenic Rim Clydesdale Spectacular, Kalbar Sunflower Festival, the Long Sunset and Eat Local Month.
Mentor organisers of regional events to build their capability to deliver economic return.	↑	↑	↑	★	
Destination management focused on targeting and attracting high-value travellers.	↑	↑	↑	★	Decline in the economic contribution of tourism over the past year. This again is likely related to household budgets becoming strained in recent years following an extended period of rising interested rates and elevated inflation. Visitor yield (\$/visitor and \$/visitor night) for domestic overnight is falling.

**Legend:** ↑=On Track ⬇=Requires Attention ⇒=Monitor ★=Completed ●=Other

Operational Plan 2024-2025 Quarter Four Report

14 of 19

## RELAXED LIVING AND A RURAL LIFESTYLE

### Activity

Q1 Status Q2 Status Q3 Status Q4 Status Q4 Comment

#### Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.

Facilitate meetings between Council, and the Federal and State Members, to discuss priority projects and key advocacy topics for the region.	🟢	🟢	🟢	🟢	Meetings between the three levels of governance were in abeyance during this period due to the recent State and Federal elections and are to resume in the first quarter of 2025-2026.
Deliver regular updates to local Queensland and Australian Government representatives.	🟢	🟢	🟢	🟢	Updates have been provided on request and as required.
Continue representation on COMSEQ and meetings of the SEQ Local Government Working Group to inform the SEQ Regional Planning Committee and the SEQ Growth Monitoring Program.	🟢	🟢	🟢	🟢	
Continue representation on the SEQ Regional Planning Committee to advocate for planning policy administered by the Queensland Government that better supports the economic, social, and environmental policies for the region.	🟢	🟢	🟢	🟡	The Queensland Government did not schedule any meetings of the SEQ Regional Planning Committee in Quarter 4.
Prepare amendments to the Planning Scheme that address a range of policy updates in response to emerging issues.	🟡	🟡	🔴	🔴	Reduced staff resources and delays relating to State Interest Review responses and subsequent Amendment changes have delayed the achievement of consultation by the 4th quarter. Delayed by 6 months. Work has been included in 2025-2026 Operational Plan and will be monitored via standard quarterly reporting.
Undertake a local planning study that investigates options to support the social and economic sustainability of the township of Rathdowney.	🔴	🔴			Activity Removed From Operational Plan - Ordinary Meeting- 26 February 2025.

#### A successful transition to a smart and innovative region.

Investigate and evaluate options for smart infrastructure points in key areas, such as main streets of Beaudesert, Tamborine Mountain, Boonah, and Canungra.	🔴	🔴			Activity Removed From Operational Plan - Ordinary Meeting- 26 February 2025.
Investigate inclusion of public Wi-Fi and smart sensors within Council facilities and Council owned community facilities.	🔴	🟡	🟡	🟡	Review of Council Wi-Fi is scheduled as an Activity to be undertaken in FY 2026 in the ICT Strategic Plan. This activity has been carried forward to the 2025-2026 Operational Plan.

Legend: 🟢=On Track 🔴=Requires Attention 🟡=Monitor 🟡=Completed 🟡=Other

## VIBRANT AND ACTIVE TOWNS AND VILLAGES

### Activity

Q1 Status Q2 Status Q3 Status Q4 Status Q4 Comment

#### Provision of vibrant and dynamic parks and open spaces.

Develop a project plan for the management and enhancement of significant trees based on Parks and Amenity strategy.	🔴	🟡	🟡	🟢	Draft policy is under review for recommended changes.
Refresh the existing Parks and Amenities Strategy to reflect industry standards and Council future plans.	🔴	🟡	🟡	🟡	Review still incomplete. EOT required for 30 September 2025 ETA
Review the infrastructure requirements for the different park categories to both inform developers' and Council's future planning.	🔴	🟡	🟡	🟡	Review still incomplete. EOT required for 30 September 2025 ETA

#### Re-invigoration of town and village centres through significant vibrancy projects.

Implement public art as scheduled.	🟢	🟢	🟢	🟢	
Encourage community participation in decision making relating to cultural outcomes.	🟢	🟢	🟢	🟢	ARG assessment meeting for both the EOIs and Concepts designs for the City Deal Davidson Park project.
Implement public art as part of the Cultural Services annual program.	🟢	🟢	🟢	🟢	Eight Markers for Harrisville installed, Rathdowney Storyboard and Short Street Storyboard have been printed ready for installation. 7 artists have completed concept designs for Davidson park

#### Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.

Develop and review a 10-year capital vibrancy and strategic projects program.	🟢	🟢	🟢	🟢	
Develop new masterplan for identified villages within the region.	🟢	🟢	🟢	🟢	Initial Community Master Planning Committee's for Kalbar, Canungra and Kooralbyn have been held.
Actively seek alternative funding streams through application to external grant sources.	🟢	🟢	🟢	🟢	
Develop public domain and open space electrical infrastructure guidelines for use in key identified towns within the region.	🟢	🟢	🟢	🟢	Will be incorporated into any specific infrastructure delivery requirement.
Identify character precincts and built form requirements that aim to protect and enhance the unique character of valued historic streetscapes for implementation in the Planning Scheme.	🟢	🟢	🟢	🟢	
Implement a Regional Arts Development Fund (RADF) program that supports the community to deliver a variety of projects across the region.	🟢	🟢	🟢	🟢	

Legend: 🟢=On Track 🔴=Requires Attention 🟡=Monitor ☆=Completed ●=Other

Operational Plan 2024-2025 Quarter Four Report

16 of 19

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.</b>					
Support and strengthen local community museums.	📈	📈	📈	📈	
Deliver an exhibition program that supports local artists and builds capacity.	📈	📈	📈	📈	
Deliver a cultural program that promotes community participation and connection.	📈	📈	📈	📈	
Implement delivery of public art as part of the Davidson Park Revitalisation Project (Beaudesert Town Centre Revitalisation Project).	📉	★	★	★	

Legend: 📈=On Track 📉=Requires Attention 📊=Monitor ★=Completed ●=Other

## HEALTHY, ENGAGED AND RESOURCEFUL COMMUNITIES

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Enduring social connectedness that drives positive community participation and contribution.</b>					
Support delivery of Cuppa in the Communi-tea events to improve social connection and community resilience.	🟢	🟢	🟢	🟢	
Deliver digital learning programs across Scenic Rim Libraries that improve digital lifestyle literacy and awareness of personal cyber security.	🟢	🟢	🟢	🟡	The project programs were delivered and comprehension metrics tracked.
Engage all age groups in STEAM learning within Scenic Rim Libraries to enhance applied learning skills and outcomes.	🟢	🟢	🟢	🟡	The regional program delivery plan was completed.
Develop and foster partnerships with key stakeholders to deliver events and activities that celebrate identity, social inclusion, and connectedness	🟢	🟢	🟢	🟢	
Progress the development of Council's Innovate Reconciliation Action Plan.	🟢	🟡	🔴	🔴	Due to resourcing, the RAP will not progress this financial year. The initiative will now be undertaken as part of the 2025-2026 Operational Plan.
<b>Enhanced community involvement that increases resilience, capability and resourcefulness.</b>					
Deliver the Scenic Rim Community Disaster Volunteers program to build the capacity and resilience of Community Disaster Volunteers.	🟢	🟢	🟢	🟢	
Build the capability of community organisations through targeted volunteer initiatives and programs.	🟢	🟢	🟢	🟢	
<b>Increased capacity and community aspiration for improved health and wellbeing.</b>					
Improve the quality and accessibility of sports facilities in the Scenic Rim. (Advanced Designs for new building environments).	🟢	🟢	🟢	🟢	Pavilion Design for Kingfisher Rugby league park and Coronation Park sports centre pavilion completed. Pavillion works programmed from November 2025 to June 2026 on both sites.
Provide a range of community health and wellbeing programs that encourage a healthy and active Scenic Rim.	🟢	🟢	🟢	🟢	
Library program development enhances opportunities for education and personal development of improved health and wellness.	🟢	🟢	🟢	🟡	The target of 10% alignment to this development criterion was achieved.
<b>Advocacy and partnerships that ensure the community's access to essential social services and infrastructure.</b>					
Foster partnerships with key stakeholders through active engagement with community and social services	🟢	🟢	🟢	🟢	
Participate in industry forums that support library engagement and funding for applied standards of service.	🟢	🟢	🟢	🟡	A full program of library professional development was delivered and tracked over the year to enhance staff capability.
Engage with community and key stakeholders to finalise the Scenic Rim Community and Culture Strategy.	🔴				Activity Removed From Operational Plan - Ordinary Meeting- 27 Nov 2024

**Legend:** 🟢=On Track 🟡=Requires Attention 🟠=Monitor 🟡=Completed 🟢=Other

## OPEN AND RESPONSIVE GOVERNMENT

### Activity

Q1 Status   Q2 Status   Q3 Status   Q4 Status   Q4 Comment

#### To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Reports to the executive each quarter on the types and numbers of administrative action complaints and any contributing factors causing those complaints to be made.	★	★	★	★	
Investigate and implement a Customer Relationship Management system.	⬇	⬇			Delivery of this activity was dependent upon the approval of Council's ICT Strategic Plan, and was removed from the Operational Plan (Ordinary Meeting- 26 February 2025) until the strategic plan was approved. This has since occurred, and this activity has been carried over into the 2025-2026 Operational Plan and scheduled for commencement in January 2026.
Streamline the way customers make and submit applications to Council	⬇	⬇			Delivery of this activity was dependent upon the approval of Council's ICT Strategic Plan, and was removed from the Operational Plan (Ordinary Meeting- 26 February 2025) until the strategic plan was approved. This has since occurred, and this activity is scheduled for commencement in 2026-2027, dependent upon funding. Progress of this activity will be monitored in the interim via an annual progress report on the implementation of the ICT Strategic Plan.
Finalise the review of Council's meeting structures.	⬆	➡	⬆	★	
Finalise the review of Council's meeting standing orders and associated policies, procedures and terms of reference.	⬆	➡	★	★	
Review and update standard development conditions in line with Scenic Rim Planning Scheme 2020, policies and best practice.	⬇	➡	⬇	●	Increased applications and reduced staffing capacity due to vacancies has required reallocation of resources to prioritise assessment of applications. This work will continue during 2025-2026 as part of routine service delivery.
Create digital capability to facilitate online customer interactions for a range of Council services.	⬇	⬇			Activity Removed From Operational Plan - Ordinary Meeting- 26 February 2025

#### Strengthened community engagement and partnerships that improve shared expectation and commitment.

Provide diversified and inclusive community engagement opportunities to become aware, informed and engaged in Council projects and initiatives.	⬆	⬆	⬆	⬆	
Review implementation of the Customer Experience Strategy 2021-2023 and develop new plan to further embed customer-charter.	⬇	➡	⬇	⬇	Remove from operational plan reporting due to no allocated budget to complete activity.

Legend: ⬆=On Track ⬇=Requires Attention ➡=Monitor ★=Completed ●=Other

Operational Plan 2024-2025 Quarter Four Report

19 of 19

Activity	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Q4 Comment
<b>Strengthened relationships with other levels of government and statutory organisations to secure their commitment to a shared community vision.</b>					
Council submits a motion to the LGAQ Annual Conference.	★	★	★	★	
At least one Councillor attends the LGAQ Annual Conference in 2024.	★	★	★	★	
Mayor attends COMSEQ meetings.	↑	↑	↑	★	Mayor attended COMSEQ meetings.
<b>Ongoing integrity of Council's practice and processes.</b>					
All legislatively mandated policies are reviewed and presented to Council for adoption.	↑	↑	↑	★	
Internal training on fraud and corruption prevention.	↑	➡	↑	★	Targeted delivery of Fraud and corruption prevention training provided to new employees as part of the induction presentations and material.
Good decision training from Qld Ombudsman delivered to Coordinators and Principal Specialists.	↑	➡	↑	★	This Activity relied heavily on a third party (Qld Ombudsman) to deliver the training. This training was not made available to Council to meet the required time frames. Alternate training was provided by the Office of the Information Commissioner to address the impending IPOLA privacy amendments. All governance staff and some managers attended this training.
Develop and implement the Annual Audit Plan incorporating a range of internal audit services.	➡	➡	➡	➡	The outcome at the end of the year was five reviews completed with three in progress.
Facilitate the ongoing operation of the Audit and Risk Committee.	↑	↑	↑	★	

Legend: ↑=On Track ⬇=Requires Attention ➡=Monitor ★=Completed ●=Other



## **Customer & Regional Prosperity**

### **11.5 Scenic Rim Economic Development Strategy 2026-2030**

**Executive Officer:** Director Planning, Development and Environment

**Item Author:** Economic Development Officer /  
Principal Specialist Regional Prosperity

**Attachments:**

1. Final Draft Scenic Rim Economic Development Strategy 2026-2030 [↓](#) 

---

## **Councillor Portfolio / Representation**

Economic Development - Cr Marshall Chalk

## **Local Government Area Division**

This report relates to the whole Scenic Rim region.

## **Executive Summary**

The Scenic Rim Economic Development Strategy 2026-2030 (the Strategy) has been developed following data analysis and extensive consultation in 2025.

At the Ordinary Meeting, the final version of the Strategy (refer Attachment 1) will be presented, which incorporates feedback provided from previous discussions, stakeholder engagement and the community comment phase, and lays the foundation to strategically drive the Scenic Rim over a five-year period.

## **Recommendation**

That:

1. Council adopt the Scenic Rim Economic Development Strategy 2026-2030 and approve publishing it on Council's website and the Invest Scenic Rim website;
2. Council note that a limited number of hard copies will be printed and distributed to key stakeholders;
3. Council acknowledge and thank SC Lennon and Associates, all the businesses, key stakeholders, Chambers of Commerce, Destination Scenic Rim and relevant government agencies for their contributions, which have resulted in the development of this strategic economic development plan;
4. Council delegate authority to the Chief Executive Officer to make minor grammatical and formatting changes to the Scenic Rim Economic Development Strategy 2026-2030, if required, after its adoption and prior to publishing on Council's website for public access, noting any changes will be advised to Councillors prior to publishing; and
5. Council note that a final report will be presented at a future Ordinary Meeting to provide a summary of the key initiatives undertaken at outcomes achieved through the implementation of the Scenic Rim Regional Prosperity Strategy 2020-2025, following its conclusion in December 2025.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 3 February 2020 (Item 11.1), Council adopted the Scenic Rim Regional Prosperity Strategy 2020-2025.

**Report / Background**

Council's first Economic Development Strategy was adopted on 3 February 2020 and remains current until 30 December 2025. The Scenic Rim Regional Prosperity Strategy 2020-2025 set a clear direction and roadmap for the Scenic Rim's future economic growth and sustainability.

Council engaged SC Lennon and Associates to prepare a new Economic Development Strategy for the Scenic Rim over the next five years. The intent of the Strategy, is to establish sustainable economic growth for businesses, create strong local employment opportunities and high performing industries as well as providing a suitable lifestyle for residents and visitor experiences. It has been informed by comprehensive research and broad consultation with businesses, the community and stakeholders.

The Strategy sets a clear direction to ensure appropriate growth of the Scenic Rim and allow the region to capitalise on potential opportunities. It will encourage investment and the development of high performing industries, provide a pathway to sustainable growth for the region's businesses, support local employment and lifestyle opportunities for the Scenic Rim's residents and provide attractive experiences for visitors to the region.

The Strategy is aligned with Council's Corporate Plan and Operational Plan. The Strategy identifies 32 specific actions across three main pillars: support Scenic Rim's businesses to develop and grow; enhance the region's profile as a premier visitor destination; and nurture the Scenic Rim's appeal as a place to live, learn, work and invest. The Strategy will be measured by Key Performance Indicators and key economic indicators.

Working in collaboration with its partners in government, business and industry and the communities of the Scenic Rim, this strategy is the guiding document for Council as it works to fulfil its vision for the Scenic Rim to be a location of choice to live, learn, work, visit and invest, driven by innovation in a diversity of traditional and compatible emerging industries.

Stage One of the consultation process occurred in April, with 411 community members and local business representatives sharing their perspectives on attractions, facilities, industries, infrastructure, and services in the Scenic Rim, identifying strengths and weaknesses. The draft Strategy was made available for community consultation via the Let's Talk platform from 16 June to 14 July for Stage Two of the consultation process. This provided an opportunity for the community to confirm that the Draft Strategy is a practical plan of action to support the sustainable economic development of the Scenic Rim and its constituent communities over the next five years and beyond.

Once adopted, the Strategy will be uploaded to Council's website and the Invest Scenic Rim website, and the professionally produced A4 hard copies of the full Strategy will be distributed to key stakeholders.

**Budget / Financial Implications**

Funding for the development of the Strategy is contained within the Regional Prosperity operational budget.

**Strategic Implications***Operational Plan*

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: The current and future economic prosperity of the region

*Legal / Statutory Implications*

Not applicable.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR52 Ineffective and/or unrealistic strategic plans which are not appropriately scoped or resourced, resulting in missed opportunities, re-work, failure to deliver objectives and loss of confidence by community.
- SR53 Inadequate sustainable economic growth plans in place to appropriately maximise opportunities, resulting in increased pressures on Council and State infrastructure and social environmental cohesiveness.

Risk Summary

Category	Explanation
Financial/Economic  Not setting or reaching achievable growth targets for our economy and regional prosperity	Strategic direction to ensure economic growth of the Scenic Rim. Development of the document will ensure all initiatives highlighted in the strategy are delivered and optimised.

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

Consultation has been undertaken within Council officers, elected officials, government agencies, industry representative groups, four Chambers of Commerce across the region, Local Tourism Organisation (Destination Scenic Rim) and local business leaders. An online survey was also conducted, with 411 responses received. A total of 40 responses were received as part of the Stage Two Consultation process.

## Conclusion

The Scenic Rim Economic Development Strategy 2026-2030 has been developed following data analysis and extensive consultation in 2025.

Acknowledgement and thanks to SC Lennon and Associates, and all the businesses, key stakeholders, Chambers of Commerce, Local Tourism Organisation (Destination Scenic Rim) and relevant government agencies for their contributions, which have resulted in the development of the Strategy.

The Strategy will deliver on Council's continuing commitment to promoting prosperity, with a visionary, practical and evidence-based strategy for economic development, which identifies key actions to support a strong economy into the future.

## Options

That:

1. Council adopt the Scenic Rim Economic Development Strategy 2026-2030 and approve publishing it on Council's website and the Invest Scenic Rim website;
2. Council note that a limited number of hard copies will be printed and distributed to key stakeholders;
3. Council acknowledge and thank SC Lennon and Associates, all the businesses, key stakeholders, Chambers of Commerce, Destination Scenic Rim and relevant government agencies for their contributions, which have resulted in the development of this strategic economic development plan;
4. Council delegate authority to the Chief Executive Officer to make minor grammatical and formatting changes to the Scenic Rim Economic Development Strategy 2026-2030, if required, after its adoption and prior to publishing on Council's website for public access, noting any changes will be advised to Councillors prior to publishing; and
5. Council note that a final report will be presented at a future Ordinary Meeting to provide a summary of the key initiatives undertaken at outcomes achieved through the implementation of the Scenic Rim Regional Prosperity Strategy 2020-2025, following its conclusion in December 2025.

### Option 2

That:

1. Council does not adopt the Scenic Rim Economic Development Strategy 2026-2030 and does not approve publishing it on Council's website and the Invest Scenic Rim website;
2. Council does not acknowledge and thank SC Lennon and Associates, all the businesses, key stakeholders, Chambers of Commerce, Destination Scenic Rim and relevant government agencies for their contributions, which have resulted in the development of this strategic economic development plan; and
3. Council does not note that a final report will be presented at a future Ordinary Meeting to provide a summary of the key initiatives undertaken at outcomes achieved through the implementation of the Scenic Rim Regional Prosperity Strategy 2020-2025, following its conclusion in December 2025.





Scenic Rim  
**ECONOMIC  
DEVELOPMENT  
STRATEGY**  
2026-2030

**SCENIC RIM**  
  
REGIONAL COUNCIL

## ACKNOWLEDGEMENTS

### Acknowledgement of Country

Council acknowledges the traditional country of the Mununjali, Wangerriburra, Migunberri and Ugarapul Peoples of the Scenic Rim. We recognise that the Scenic Rim continues to have connections to cultural, spiritual, environmental, and economic importance and respect connection to Country. We pay our respects to Elders past, present and emerging, acknowledging the important role Aboriginal and Torres Strait Islander Peoples play in shaping the future of our Region.

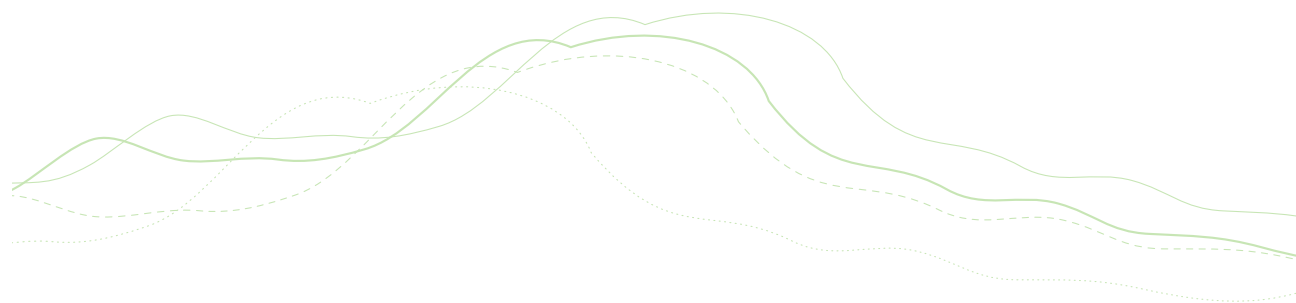
### To our partners

Council thanks the following organisations for their time and valued input to the preparation of this Economic Development Strategy

- Beaudesert Chamber of Commerce
- Boonah District Chamber of Commerce
- Canungra Chamber of Commerce
- Harrisville Progress Association
- Tamborine Mountain Business Chamber
- Destination Scenic Rim
- Brisbane Economic Development Agency
- RDA Ipswich and West Moreton
- Queensland Office of Co-Ordinator General
- Queensland Government Department of Transport and Main Roads
- Queensland Government Department of Primary Industries
- Queensland Government Department of Local Government, Water and Volunteers
- Queensland Government Department of State Development, Infrastructure and Planning
- Queensland Government Department of Customer Services, Open Data and Small and Family Business
- Queensland Government Department of Trade, Employment and Training

### To the businesses and communities of the Scenic Rim

Council thanks the many local businesses and members of the communities of the Scenic Rim who provided their views and feedback, including the more than 400 respondents to our business and community survey. Your input has been invaluable to the preparation of this Economic Development Strategy.





## CONTENTS

Mayor's Foreword .....	4
Our Vision for a Strong and Diverse Economy.....	5
Executive Summary .....	6
1. Strategy Purpose: Supporting a Strong and Diverse Economy .....	7
2. The Scenic Rim Economy: An Overview .....	8
3. Scenic Rim Socio-Economic Snapshot .....	10
4. Economic Development Focus Areas.....	12
5. Strategic Alignment and Implementation Partners .....	13
6. Economic Development Strategy Action Plan .....	15
Pillar 1: Business and Industry.....	16
Pillar 2: Tourism and Events.....	18
Pillar 3: People and Place .....	20
7. Strategy Performance Measures, Monitoring and Evaluation.....	22



## MAYOR'S FOREWORD

I'm pleased to share the Scenic Rim Economic Development Strategy 2026–2030; the Scenic Rim Regional Council's five-year plan for driving sustainable and inclusive growth across our region.

I am pleased that this strategy is built heavily upon partnerships with our communities, our local businesses, and all levels of government. I want to especially thank everyone who took the time to contribute to its development, including the 400 or so people who responded to our business and community survey. You helped shape the direction of this strategy significantly.

The Scenic Rim is rich in opportunity. We currently boast a strong economy, with a Gross Regional Product of \$2.5 billion, and almost 5,000 local businesses, most of which are in the agriculture, construction, tourism, health care and public administration industries. But we need to plan ahead if we want to make the most of opportunities available to us.

That's why this document delivers 32 specific actions to ensure we succeed in delivering three main pillars: helping our businesses grow and thrive; boosting the Scenic Rim's profile as a top visitor destination and major rural economy; and making sure it remains a great place to live, learn, work, visit and invest.

By focussing on areas such as business engagement, workforce development, agriculture, tourism, advocacy, planning, attracting investment, and working in close partnership with industry groups, education providers, community organisations and government, Council is committed to securing the infrastructure, skills and investment our region needs to keep building a strong, diverse economy.

Together, we're setting the stage for an even brighter future for the Scenic Rim.

**Cr Tom Sharp**

Mayor, Scenic Rim Regional Council





## EXECUTIVE SUMMARY

The Scenic Rim Economic Development Strategy 2026-2030 is Council's blueprint to support the region's economic growth and development over the next five years and beyond.

**The strategy has been prepared by SC Lennon & Associates on behalf of Council. Informed by comprehensive research and broad consultation with businesses, the community, and stakeholders, it outlines practical initiatives designed to deliver short-to-medium term results that will support long-term economic growth across the Scenic Rim and its communities.**

Council is committed to setting the course for a diverse and healthy economy, through a strategic and informed approach to business engagement, workforce planning, place management, tourism promotion, advocacy and investment attraction. Working in collaboration with its partners in government, business and industry and the communities of the Scenic Rim, this strategy is the guiding document for Council as it works to fulfil its vision for the Scenic Rim to be a location of choice to live, learn, work, visit and invest, driven by innovation in a diversity of traditional and compatible emerging industries.

To realise the vision, this strategy presents a plan of action across three pillars, to:

- 1. Support the Scenic Rim's businesses to develop and grow;**
- 2. Enhance the Scenic Rim's profile as a premier visitor destination; and**
- 3. Nurture the Scenic Rim's appeal as a place to live, learn, work, visit and invest.**

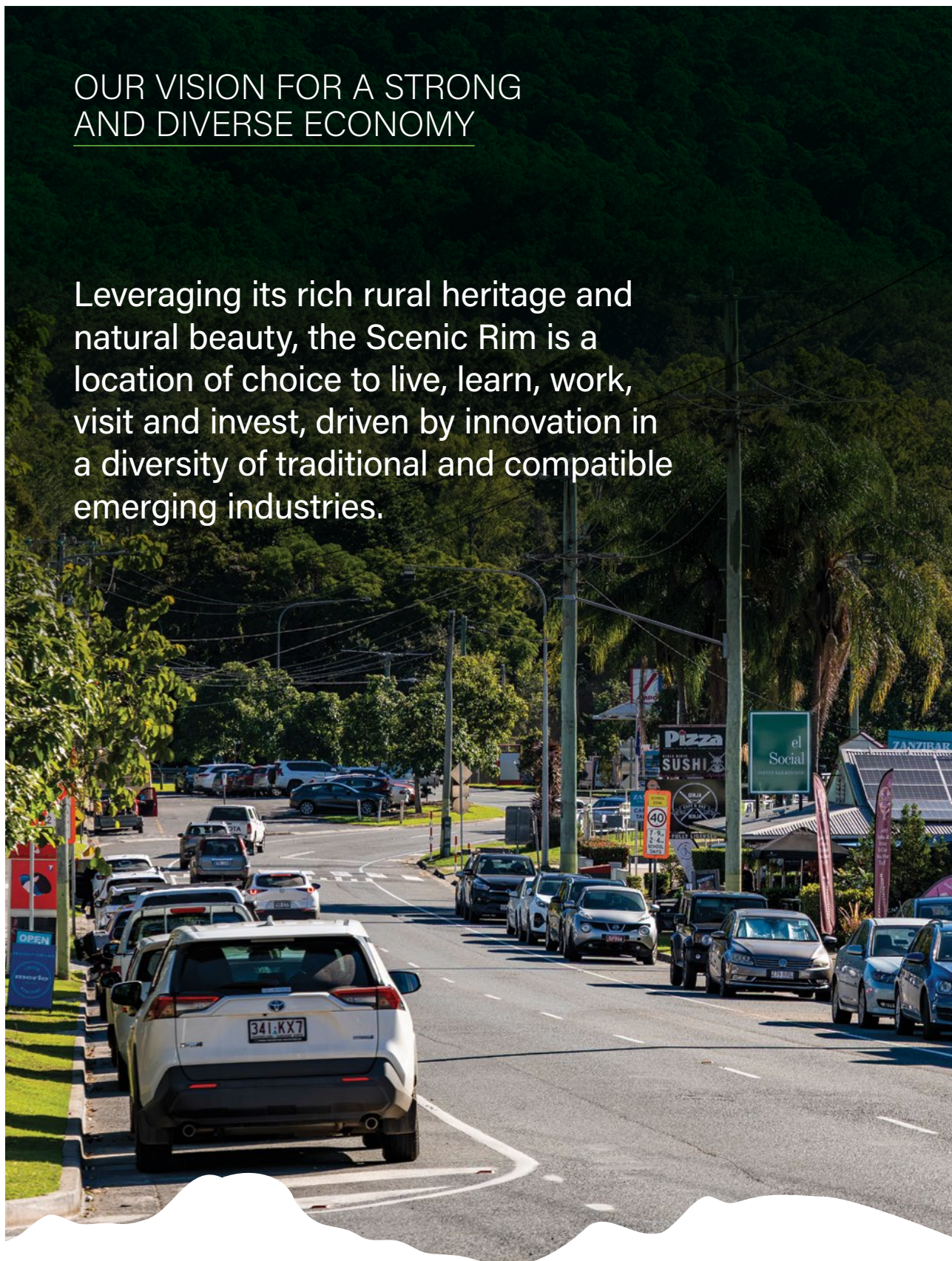
This strategy takes a holistic approach to economic development, recognising the strong links between economic activity, community wellbeing, cultural diversity, a sense of place, and the environment. While progress will be measured through investment, jobs, and income, success will also be defined by improvements in education, skills, health, culture, and environmental sustainability. In short, it promotes growth that is grounded in the Scenic Rim's unique community, culture, and natural landscape as the drivers of its long-term economic success.

Council will lead the delivery of 32 initiatives across three pillars, in collaboration with its government, industry, business, and community partners. The actions are designed to address local challenges and unlock opportunities that will benefit the region's economic future.

This strategy aligns with Council's broader plans and priorities, guiding economic development efforts through practical, resource-based actions. Some actions build on existing work, while others will require new funding. Adopting a partnership approach, the strategy supports advocacy and collaboration with other levels of government. It will be reviewed annually and updated in 2030 to ensure it stays relevant and effective.

## OUR VISION FOR A STRONG AND DIVERSE ECONOMY

Leveraging its rich rural heritage and natural beauty, the Scenic Rim is a location of choice to live, learn, work, visit and invest, driven by innovation in a diversity of traditional and compatible emerging industries.





# 1. STRATEGY PURPOSE: SUPPORTING A STRONG AND DIVERSE ECONOMY

## Blueprint for a Strong and Diverse Economy

**The Scenic Rim Economic Development Strategy 2026-2030 is an aspirational and practical plan of action to support the sustainable economic development of the Scenic Rim and its constituent communities over the next five years and beyond.**

With a Gross Regional Product (GRP) of \$2.5 billion, the Scenic Rim has a predominantly rural-based economy driven by food production and agribusiness, construction, health care and social assistance, public administration and a growing tourism sector. While these industries will continue to support local economic activity, a growing population means that a more diversified industrial base is needed to drive future economic development.

This can be achieved by leveraging the Scenic Rim's comparative and competitive advantages, including its strategic location and proximity to markets, a growing population and workforce, the availability of industrial land anchored by the Bromelton State Development Area, the region's natural features and landscape, its well-established agricultural capabilities, its tourism assets and experiences and its lifestyle attributes.

Potential future industries, which present opportunities to diversify and grow the Scenic Rim's economy include transport and logistics, resource recovery and the circular economy, food processing, advanced manufacturing, equine activities, arts and creative industries and professional and technical services.

To realise the Scenic Rim's opportunities for growth, some key challenges will need to be addressed, including critical transport, water, energy and communications infrastructure constraints, tertiary education and training shortfalls, limited opportunities for local employment, tourism accommodation and infrastructure gaps, as well as some cultural, recreational and other community infrastructure shortfalls.

Recognising the Scenic Rim's challenges and its potential for economic growth, this strategy articulates Council's economic development focus areas, and the levers it will use to influence positive outcomes for all communities of the region, working in collaboration with its partners to deliver practical outcomes and realise the vision for a strong and diverse economy.

## Vision for a Strong and Diverse Economy

**Leveraging its rich rural heritage and natural beauty, the Scenic Rim is a location of choice to live, learn, work, visit and invest, driven by innovation in a diversity of traditional and compatible emerging industries.**

## Key Strategy Outcomes

This strategy articulates Council's commitment to play its role in supporting a strong and diverse economy through the following outcomes:

- Business growth and investment that builds on the Scenic Rim's strengths in a diversity of existing, new and emerging industries;
- The development of a strong and vibrant visitor economy, underpinned by a diversity of attractions and experiences and realised through growing visitor numbers, expenditure and value; and
- Local employment and lifestyle opportunities for the Scenic Rim's residents, ensuring population and employment growth is sustainable and in line with the community's vision for a prosperous future.

Strategy outcomes will be realised through the implementation of a suite of initiatives across three pillars that are designed to support the Scenic Rim's businesses to develop and grow; enhance the Scenic Rim's profile as a premier visitor destination; and nurture the Scenic Rim's appeal as a place to live, learn, work, visit and invest.

Embracing a collaborative approach, the strategy underpins Council's advocacy initiatives to secure support from its partners, including peak industry bodies, business chambers and industry associations, infrastructure asset owners and managers, regional development bodies and the other levels of government.

## 2. THE SCENIC RIM ECONOMY: AN OVERVIEW

### The Scenic Rim

The Scenic Rim, covering a land area of 4,300 square kilometres, includes the major townships of Beaudesert, Boonah and Tamborine Mountain, in addition to a number of unique local settlements and communities in-between. Located just one hour from the Brisbane CBD, Brisbane International Airport, Gold Coast International Airport and the Port of Brisbane, the Scenic Rim falls within the designated 2032 Olympics area.

With a population of 46,000, the Scenic Rim, with 4,951 businesses, a workforce of almost 22,000 and around 17,250 jobs, is poised for a period of sustained prosperity. Driven by opportunities for commercial, industrial and residential development, the Scenic Rim's population is forecast to grow by at least 20,000 over the next fifteen years, bringing with it both challenges and opportunities for economic development. The Scenic Rim's key attributes, which support the region's economic development, include:

- Its strategic location with direct access to key markets;
- A large and growing workforce;
- A rich rural heritage with long-standing agricultural capabilities;
- World-class nature-based tourism assets including World Heritage-listed rainforest;
- State-significant recreational and sporting infrastructure including the Queensland State Rowing Centre at Wyaralong Dam;
- Comparatively affordable, quality housing and an attractive lifestyle; and
- Competitively priced and well-located employment land.

The Bromelton State Development Area (SDA), located approximately six kilometres west of Beaudesert on the national rail freight network, contains around 1,800 hectares of industrial land designated for difficult-to-locate industries. This presents enormous opportunity for large-scale high-impact industrial development in the Scenic Rim by providing for the growing demand for greenfield industrial land for activities of state and national significance.

### Key Socio-Economic Metrics at a Glance

Selected metrics highlighting the Scenic Rim's socio-economic profile are provided as follows, with additional data presented overleaf.



The Scenic Rim (Local Government Area) has approximately **46,000 residents** (ABS 2024 estimate), projected to **increase to 67,000 by 2041**.



There are **17,251 jobs** located in the Scenic Rim and 21,969 employed residents, with around 40% of working residents travelling to locations outside the region to work.



There is a need to plan for an **additional 11,000 dwellings** and at least **7,600 jobs in the region by 2041**.



The Scenic Rim LGA has an **unemployment rate of 4.0%** (March 2025) compared to 3.8% for Regional QLD and 4.0% for Queensland.



There are **4,951 businesses** in the Scenic Rim LGA, most of which are small businesses and two-thirds of which are non-employing.

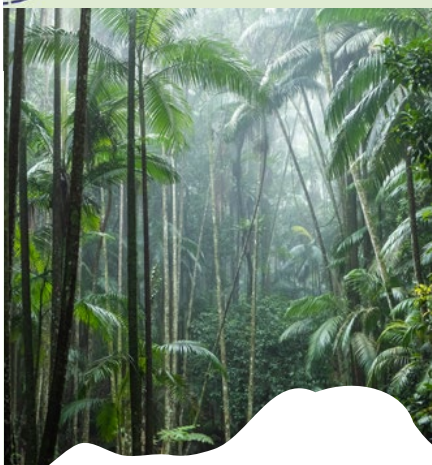
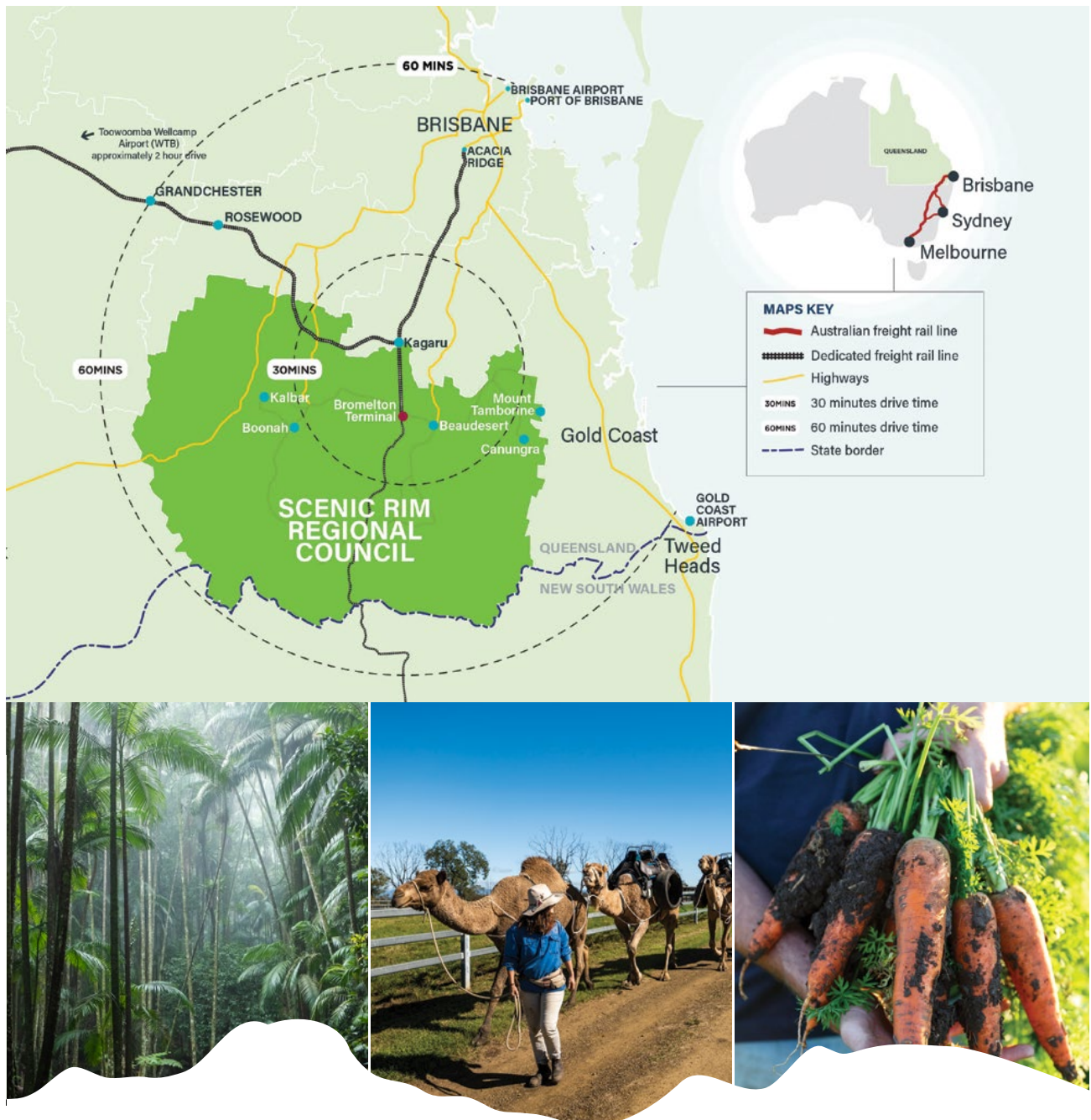


Key industries (in value and employment terms) include **agriculture, tourism, health, education, construction and public administration**.



In 2024, the Scenic Rim's **Gross Regional Product (GRP) was \$2.5 billion**, up 1.4% on the previous year and up 2.4% pa on average over 10 years.

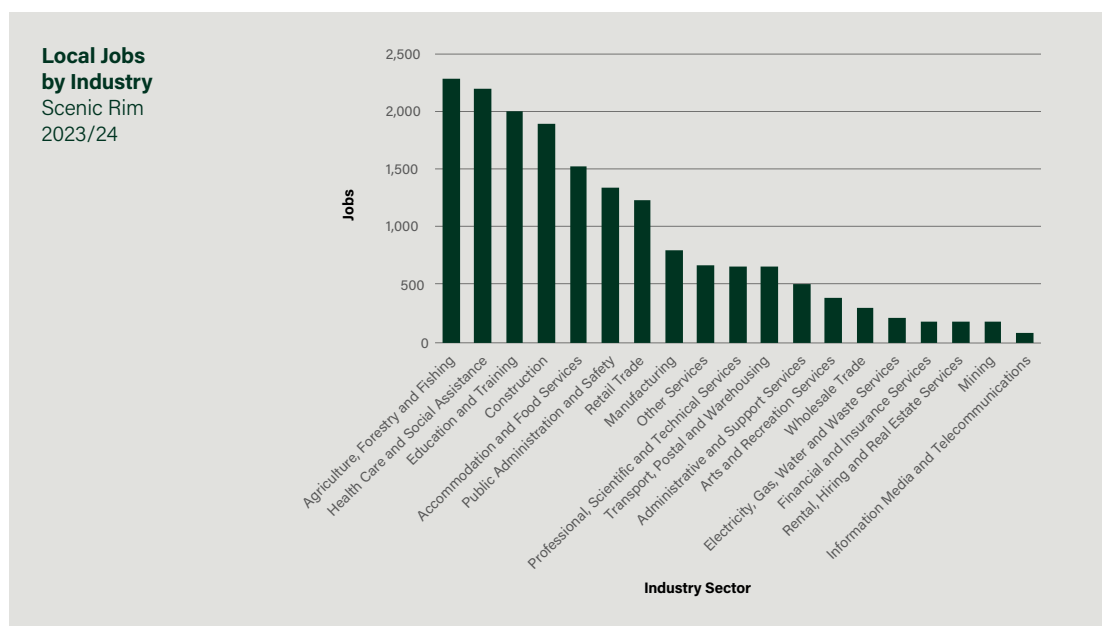
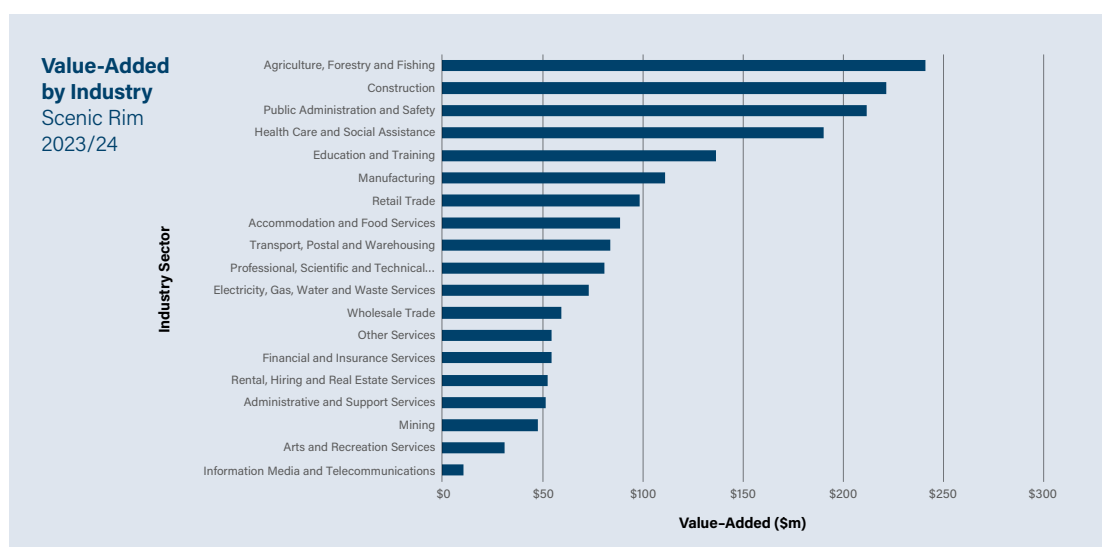
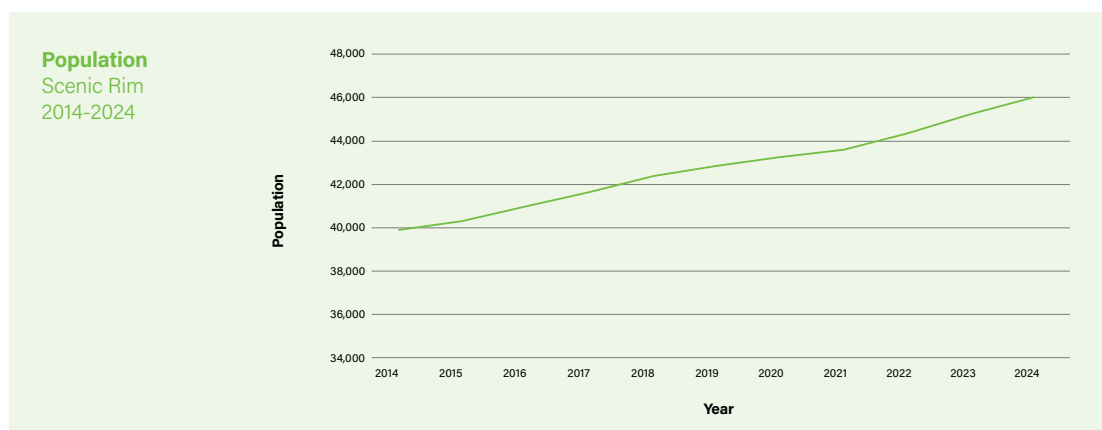
Sources: Australian Bureau of Statistics (2021), Scenic Rim Growth Management Strategy 2041, Department of Employment and Workplace Relations Small Area Labour Markets Data (March 2025), economy.id and NIEIR (2025) and SC Lennon & Associates



### 3. SCENIC RIM SOCIO-ECONOMIC SNAPSHOT



Sources: ABS Census (2021), ABS Counts of Australian Businesses (June 2024), Dept. Employment and Workplace Relations (March 2025), Tourism Research Australia (2024), economy.id and NIEIR (2025) and SC Lennon & Associates





## 4. ECONOMIC DEVELOPMENT FOCUS AREAS

### Council's Economic Development Support Activities

Council is committed to providing the foundations for growth by working to strike a balance between lifestyle and economic opportunity for all communities of the Scenic Rim. Through the delivery of the actions presented in this strategy, Council supports, facilitates and promotes economic development through **six focus areas**:

### Council's Economic Development Focus Areas

# 1

#### Business and Industry Engagement

Council encourages established and emerging enterprise development, innovation and capacity by connecting businesses with a range of resources and support services to build capability and resilience and to encourage and promote local business and employment growth.

# 2

#### Investment Attraction

Council works with all levels of government to facilitate private sector investment by promoting what the region and its communities offers prospective investors (its value proposition). It markets and facilitates investment opportunities and priority projects, promoting the development of existing and emerging new industries.

# 3

#### Tourism Promotion and Visitor Servicing

Council promotes visitation and visitor spend throughout the Scenic Rim through branding, marketing & promotion, infrastructure and facilities investment, accessibility and visitor servicing.

# 4

#### Workforce Planning Support

Council partners with education and tertiary training providers, business and industry and key government agencies to encourage the development of workforce capacity and capabilities, bringing stakeholders together to develop a future-focused, and appropriately skilled workforce in the Scenic Rim.

# 5

#### Planning and Place Management

Council maintains a regulatory and land use planning framework that supports population, transportation, workforce and business growth while protecting and enhancing the Scenic Rim's built and natural assets, providing and managing infrastructure and services to facilitate economic activity of an appropriate scale and nature.

# 6

#### Advocacy and Partnership-building

Council engages regularly with its partners to provide a unifying voice for the Scenic Rim's communities and its businesses when lobbying government and other decision-makers on economic and infrastructure issues and in promoting the Scenic Rim as a place in which to live, learn, work, visit and invest.

Through its key economic development support functions and guided by this strategy, Council is committed to the implementation of 32 individual actions to fulfil its vision for a strong and diverse economy.





## 5. STRATEGIC ALIGNMENT AND IMPLEMENTATION PARTNERS

### A Collaborative Approach to Economic Development

Council's commitment to promoting economic development throughout the region does not occur in isolation, and key to supporting the development of the Scenic Rim's economy is strong connections across departments within Council.

Designed to support its commitment to build a strong and diverse economy, the Scenic Rim Economic Development Strategy is aligned with and supports other Council strategies and key regional strategies external to Council's operations.

Equally important as connections across departments within Council is strong partnerships between Council and other key agencies and organisations. In delivering the Economic Development Strategy, Council promotes a collaborative approach to economic development with its key partners including:

- Council of Mayors SEQ and neighbouring councils;
- Key State and Federal Government departments and agencies;
- Regional Development Australia Ipswich and West Moreton;
- Tourism industry stakeholder organisations;
- The Scenic Rim's business chambers;
- Key asset owners and infrastructure managers;
- Community groups;
- Education and training providers; and
- Business owners and residents.

In delivering this strategy, Council promotes a collaborative approach to economic development with its partners in government, as well as the region's other important contributors to economic development including education and training providers, key asset managers, major project proponents, industry bodies and local businesses.

### Strategic Alignment Scenic Rim Economic Development Strategy







## 6. ECONOMIC DEVELOPMENT STRATEGY ACTION PLAN

### Economic Development Strategy Pillars

This Economic Development Strategy contains 32 actions across three pillars focussed on:

- 1. Supporting the Scenic Rim's businesses to develop and grow;**
- 2. Enhancing the Scenic Rim's profile as a premier visitor destination; and**
- 3. Nurturing the Scenic Rim's appeal as a place to live, learn, work, visit and invest.**

The actions are presented in the following pages, under each of the three pillars. Reflecting Council's focus areas for economic development, they represent 'Council-led'

initiatives that involve specific tasks and an allocation of Council's human, physical and financial resources. They include key advocacy initiatives, where delivery relies on a partnership approach.

Designed to encourage economic activity that capitalises on the unique character and features of the Scenic Rim, to help fulfil the vision for a strong and diverse economy, the actions are outcomes-focussed with an emphasis on what needs to be done to promote positive economic development outcomes throughout the region.

Each action is assigned a level of indicative timing according to whether it is a high (short-term) measure (to be implemented in Year 1), a medium-term initiative (Years 2 and 3) or a longer-term initiative (Years 4-5). Implementation partners are also identified.

The actions will be implemented over the course of the five-year plan in line with determined priorities and the availability of resources to progress the initiatives identified. Some of the actions seek to build on or continue initiatives already in place, some are already resourced while others require additional resourcing.



Economic Development Strategy 2026-2030

15



**Council is committed to attracting and facilitating investment to the region through initiatives that capitalise on the area's comparative and competitive advantages while being cognisant of the community's desire for economic growth that is compatible with the Scenic Rim's natural features and landscape and its unique lifestyle.**

As a Small Business Friendly Council, Council is committed to initiatives to help build the Scenic Rim's local business and employment base, supporting **micro and small-to-medium sized enterprises** to grow and prosper. As it is often a first point of contact for prospective new businesses and those seeking information on business support services or opportunities to expand, Council plays an important role in facilitating the delivery of information on government grants, business support programs, regulatory matters and locations for investment. Council can also support business start-ups and small businesses through the provision of entrepreneurship and innovation infrastructure support, such as business incubators and accelerators.

Looking ahead, the Scenic Rim's economic development lies in the continued development of its growing visitor economy (see Pillar 2) and new, **high-value forms of agricultural production**, as well as the realisation of opportunities associated with emerging sectors including **resource recovery and the circular economy**,

**transport and logistics** and **advanced manufacturing**.

Support for these industries requires continued investment in the Scenic Rim's enabling infrastructure including transport, communications, water, energy and industrial land.

When these 'driver' industries flourish, demand for the Scenic Rim's other sectors, including health and community services, education (including **tertiary education**), professional services, retail trade and construction, will also grow. Other industries not captured in standard data sets, which can build on the Scenic Rim's arts, history and heritage, as well as its natural advantages, such as the **equine industry** and the **creative industries**, also present opportunities for further exploration.

The Scenic Rim's agricultural sector (led by vegetable production and livestock slaughterings) is the region's largest industry by value and is its largest employer. There are opportunities to value-add to the sector's output through, for example, more intensive use of agricultural land and food processing. By encouraging and supporting the agricultural sector to adopt new technologies and agribusiness practices to drive productivity, the Scenic Rim will be better positioned to tap into opportunities in a world where the demand for food and fibre is ever-increasing.



The opportunity for large-scale industrial development of state and national significance in the Scenic Rim cannot be understated. The **Bromelton State Development Area (SDA)** just six kilometres from Beaudesert on the national freight network, includes 1,800 hectares of industrial land that is designated for high impact and difficult-to-locate industries.

Located on the route of the Inland Rail, the Bromelton SDA was originally established to enable the State to identify, preserve, plan and develop land suitable for large scale activities requiring direct access to the rail system, as well as special industries requiring separation from built up areas and large permanent buffers. It includes land designated for rail dependent industry, medium to high-impact industry and special industry.

Appropriately buffered by other industrial and rural land uses, the Bromelton SDA presents enormous opportunity for large-scale high-impact industrial development in

the Scenic Rim that is of regional, state and national significance. This includes, for example, **regional waste management and resource recovery industries, alternative energy, difficult-to-locate agricultural industries** such as poultry farming, **large-scale manufacturing** and **freight and logistics** operations.

While two of the thirteen sections of Inland Rail were previously proposed for the Scenic Rim, one of those sections has since been cancelled and the other remains the subject of an Environmental Impact Statement. While the potential benefits of Inland Rail for the Scenic Rim should not be discounted, land that is currently held by the Australian Rail Track Corporation (ARTC) for the Inland Rail could potentially be re-purposed for commercial uses such as an industrial park. The opportunity for Council to acquire and manage the development this land for industrial use should be explored.

Pillar 1 contains 10 key initiatives, presented below.

## Initiatives

ACTION		IMPLEMENTATION PARTNERS	INDICATIVE TIMING
1.1	Prepare a Scenic Rim small business innovation hub opportunities and options analysis to support start-up, home-based and micro-businesses requiring a professional workspace to develop, expand and network.	Business chambers; RDA Ipswich and West Moreton; State Government; industry stakeholders	Year 1
1.2	Work with the State Government to determine future industries at the Bromelton SDA.	State Government; industry stakeholders	Year 1
1.3	Work with key stakeholders to secure land, road and other key infrastructure upgrades needed to accommodate a regional waste management facility at the Bromelton SDA.	State Government; industry stakeholders	Year 1
1.4	Explore, in collaboration with the Australian Rail Track Corporation and the State Government, the opportunity to re-purpose ARTC land at Bromelton for commercial uses such as an industrial park or technology park.	ARTC; State Government	Year 1
1.5	Through the Small Business Friendly Charter, work with business chambers to deliver business networking functions and awards and facilitate access to available small business mentoring and support services.	Business chambers	Year 1
1.6	As part of the Small Business Friendly program, promote Council's business concierge service to facilitate the planning and regulatory pathway to business establishment or expansion in the Scenic Rim.	State Government	Year 1
1.7	Inform and support industry investment with the delivery of current and planned employment land supply reports.	State Government; industry stakeholders	Year 1
1.8	Prepare and promote a renewed Scenic Rim Investment Prospectus.	State Government; industry stakeholders	Year 2
1.9	Design a planning and investment enabling strategy to support the Scenic Rim's agribusiness and agritourism sector, that identifies solutions to issues such as land zoning, overlays, development approvals and infrastructure requirements.	State Government; Business chambers; agribusiness and agritourism operators; Destination Scenic Rim	Year 3
1.10	Engage with the Scenic Rim's equine sector to identify growth opportunities and investment priorities.	Industry stakeholders	Year 3



## PILLAR 2: TOURISM & EVENTS

Enhance the Scenic Rim's Profile  
as a Premier Visitor Destination



**Tourism is an important contributor to the Scenic Rim's economy, accounting for 11% of all jobs in the region (compared to the Queensland average of 10%) and 10% of the region's industry value-added (compared to 8% for Queensland).**

The Scenic Rim's appeal as a visitor destination is defined by its natural features and key recreational assets including six National Parks and ancient UNESCO World Heritage listed Gondwana rainforests; scenic mountain ranges, native forests, waterfalls and waterways, lakes and rural farmland; food, wine and beverage producers; nature resorts; glamping and ecotourism accommodation; camping and caravan sites; and a wide range of nature-based activities. These attractions provide a firm base on which to continue to diversify and grow the Scenic Rim's visitor economy, through food and beverage tourism, eco-tourism, adventure tourism, cultural tourism and events.

The 2032 Olympic Games and Paralympic Games present an opportunity to attract visitors from Australia and around the world to visit and explore the Scenic Rim, lifting the region's profile nationally and internationally. The Games also present a raft of associated challenges in the form of enabling infrastructure, accommodation and key facilities. The region's recreational facilities represent some of its greatest assets. In order to capitalise on these assets to grow the region's visitor economy, it is essential that Wyaralong Dam remains the preferred destination for Olympic rowing and canoeing, creating a legacy that will sustain rowing into the long-term.

A large number of visitors to the Scenic Rim are day-trippers, many of whom explore the region for its local food and beverage offerings. Home to beef and dairy farms, wineries, bespoke cooking classes, cafes and gourmet restaurants, each year the region celebrates its food and agriculture during Eat Local Month. There is

potential to grow the region's strong drive tourism market with promotion and investment in enabling infrastructure including transport and signage. To further develop the sector and grow both the domestic overnight and international visitor markets, investment in a diversity of short-stay accommodation is needed, while the region's existing and prospective agri-tourism operators also require support navigating the regulatory and land use planning environment.

The Scenic Rim is a certified ECO Destination recognised for its strong, well-managed commitment to ongoing improvement of sustainable practices and the provision of high-quality nature-based tourism experiences. For the Scenic Rim, certification provides a credentialed and recognisable foundation upon which to target the growing number of domestic and international travellers who are demanding authentic, unique, and sustainable visitor experiences.

With some parts of the Scenic Rim such as Tamborine Mountain suffering from 'over-tourism' in peak periods, there is potential to expand the scope of project opportunity to provide a more equitable distribution of tourism benefits throughout the region. For example, the Scenic Rim section of the Bethania to Beaudesert Rail Trail is a key asset for the region that, with the necessary investment, can be developed and promoted for the benefit of local businesses and communities. Promoting the diversity of tourism experiences on offer will help disperse visitors throughout the Scenic Rim, encouraging them to stay for longer, spending more time and money in the region.

Pillar 2 contains 12 key initiatives, presented below.

## Initiatives

ACTION		IMPLEMENTATION PARTNERS	INDICATIVE TIMING
2.1	Prepare a new Scenic Rim Destination Management Plan to address existing and potential new visitor markets.	Industry stakeholders and representative groups	Year 1
2.2	Utilise the short-stay accommodation audit and opportunities study to inform strategic advocacy for investment in visitor accommodation of an appropriate scale in suitable locations throughout the Scenic Rim.	Industry stakeholders and representative groups	Year 1
2.3	Ensure that Wyaralong Dam remains the preferred destination for Olympic rowing and canoeing, creating a legacy that will sustain rowing into the long-term	State Government	Year 1
2.4	Develop a strategic approach to events planning and promotion which leverages the 2032 Olympic and Paralympic Games.	Industry stakeholders and representative groups	Year 1
2.5	Continue to invest in promotion of 'Eat Local Month' as a pillar of the Scenic Rim's visitor experience.	Industry stakeholders and representative groups	Year 1
2.6	Engage with tourism organisations and industry stakeholders to promote the Scenic Rim's ECO certification as central to its profile as a visitor destination.	Industry stakeholders and representative groups	Year 1
2.7	Provide support to Scenic Rim businesses to become ECO certified enabling them to provide high-quality recognisable products to consumers whilst increasing the region's sustainable development goals.	Industry stakeholders and representative groups	Year 2
2.8	Re-visit, review and refresh the Scenic Rim's destination branding to encapsulate the region's diverse tourism product.	Industry stakeholders and representative groups	Year 2
2.9	Prepare a business case advocating for funding in support of investment in the Scenic Rim section of the Bethania to Beaudesert Rail Trail.	Industry stakeholders and representative groups; State Government	Year 3
2.10	Design a signage strategy to elevate the presentation of the Scenic Rim and to disperse visitors throughout the region.	Industry stakeholders and representative groups; State Government	Year 3
2.11	Attract to the Scenic Rim major events which will complement the region's events calendar.	Industry stakeholders and representative groups	Year 4
2.12	Curate an App-based Scenic Rim digital heritage trail (using QR codes) to highlight points of historical significance, natural features and First Nations culture, to facilitate visitor dispersal and connectivity between towns and attractions.	Industry stakeholders and representative groups	Year 5





## PILLAR 3: PEOPLE & PLACE

Nurture the Scenic Rim's  
Appeal as a Place to Live,  
Learn, Work, Visit and Invest



**The people of the Scenic Rim are its most important resource, and a stable and growing population will underpin the economic and social viability of all communities of the region. Council is a place-maker, utilising its land use planning, regulatory and infrastructure investment levers to continually enhance the region's lifestyle attributes.**

Community consultation suggested there is a strong appetite for continual investment in initiatives that will activate retail and commercial activity in the Scenic Rim's town centres such as town entry signage, streetscaping, amenities, murals and events. These and other town

centre initiatives can be designed and developed as a partnership between local businesses (through the business chambers) and community members with Council support.

Council also recognises the challenges that need to be addressed to elevate the Scenic Rim's appeal to both existing and prospective new residents and businesses, as well as visitors. These challenges include critical transport infrastructure shortfalls, digital connectivity (mobile phone and Internet) limitations, water security, adequate provision of housing to attract and retain residents, health care, aged care and access to tertiary



education. Council will continue to prioritise investment in the Scenic Rim's critical enabling infrastructure and services in the interest of community need while advocating for sustained levels of investment from the other tiers of government.

Key to the development of competitive businesses and strong industries in the Scenic Rim is a capable workforce that is equipped with the skills required to meet the needs of businesses so that they can compete effectively in a constantly evolving economic environment. Council pro-actively promotes local jobs for its resident workers. It will continue to take the lead in addressing workforce needs and opportunities by

liaising with business and industry, business chambers and peak industry bodies, as well as the wider region's education and training providers and key government agencies, to help address the Scenic Rim's workforce planning priorities.

Consistent with its approach to providing support for workforce planning and development, Council will continue to collaborate with its partners in industry, government, the community and in the education and training sectors to establish the case for the delivery of a Country University Centre in the Scenic Rim.

Pillar 3 contains 10 key initiatives, presented below.

## Initiatives

ACTION	IMPLEMENTATION PARTNERS	INDICATIVE TIMING
3.1 Continue to work with government, industry and the education and training sectors to progress the business case and advocate for a Country Universities Centre (CUC) in the Scenic Rim.	State Government; Federal Government; education and training sectors; industry stakeholders	Year 1
3.2 Lead a collaborative approach to monitor and assess changes in population growth scenarios for the Scenic Rim and plan accordingly for any impacts on security of regional water supply.	State Government	Year 1
3.3 Undertake a Scenic Rim 'Jobs of the Future' study to establish and address the region's workforce planning priorities.	RDA Ipswich and West Moreton; State Government	Year 1
3.4 Support schools in the Scenic Rim to connect with industry opportunities and the jobs of the future.	RDA Ipswich and West Moreton; business chambers; Education and training sectors	Year 2
3.5 Work with retailers and other businesses to facilitate sustainable town centre place activation opportunities (e.g. upgrades to streetscapes, parks and walkways, art installations, retail pop ups, promotion and incentive schemes).	Business chambers; industry stakeholders	Year 2
3.6 Continue advocacy on the Scenic Rim's enabling transport infrastructure priorities.	RDA Ipswich and West Moreton; State Government	Year 2
3.7 Investigate business issues regarding digital connectivity shortfalls, reliability issues and coverage during emergencies and adverse weather events, to inform targeted advocacy efforts.	RDA Ipswich and West Moreton; State Government	Year 2
3.8 Promote the Scenic Rim as a location of choice for professional service providers / 'knowledge workers.'	Business chambers	Year 3
3.9 Develop and deliver a Welcome to the Scenic Rim information pack for new businesses.	Business chambers	Year 3
3.10 Embrace and promote new transport technologies to provide environmentally friendly options for residents and visitors to the Scenic Rim, including advocacy for additional EV charging stations throughout the region.	State Government	Year 4

## 7. STRATEGY PERFORMANCE MEASURES, MONITORING AND EVALUATION

### Measuring and Monitoring Strategy Outcomes

The initiatives presented in this five-year strategy have been developed with reference to the overarching aspirations for the Scenic Rim's economy, consideration of the region's economic status as well as broader economic trends, impacts and influences in a constantly-evolving economic landscape.

As a whole-of-Council strategy that has been prepared in the context of Council's broader program of work and strategic objectives, this strategy will be implemented in line with determined priorities as well as the availability of resources and the capacity of Council to progress the initiatives identified.

Aligned with the Scenic Rim Community Plan and designed to help realise the vision for a strong and diverse economy, the strategy's implementation progress and identified priorities will be used to inform ongoing operational planning, budget allocation and project/program delivery.

Some of the strategy actions seek to build on or continue initiatives already in place, some are already resourced while others require additional resourcing (depending on implementation priorities), either from internal or external sources such as government grants.

To ensure it is working effectively in collaboration with its partners towards addressing its strategic objectives and the vision for the future economy, Council will continually monitor, assess and report on the implementation of the actions and the achievement of key milestones.

Means of monitoring and evaluating implementation progress will include the use of both 'output' measures related directly to the recommended actions in this strategy and their implementation as well as some broader 'outcome' metrics.

### Key Performance Measures

Strategic planning **outcome metrics**, which will be monitored and measured using authoritative data sources to track the Scenic Rim's economic development, include the following:

- Population growth (as measured by population and housing growth rates).
- Employment creation (an increase in local jobs in the Scenic Rim LGA).
- Employment self-sufficiency (more local jobs for the Scenic Rim's resident workers).
- Levels of workforce participation and employment (as measured by labour force participation and employment / unemployment rates).
- New businesses (as measured by the net change in local business registrations).
- Increased construction activity (as measured by building approvals data).
- Greater economic diversity (as measured by industry diversity indices).
- Economic activity and productivity (as measured by increases in GRP value per capita).
- Tourism activity (as measured by growing visitor numbers, expenditure and yield/value).

**Output measures** that will be used to monitor progress on set tasks include:

- Tracking progress of actions contained in this strategy – implementation rates (ongoing).
- Success in attracting, retaining and assisting businesses as well as supporting business start-ups, captured through targeted business and industry engagement (ongoing).
- Success in attracting and growing major events.
- Business confidence and community satisfaction surveys on Council's approach to supporting, promoting and facilitating the region's economic development in line with this strategy.

The Scenic Rim Economic Development Strategy 2026-2030 will be reviewed annually to ensure that implementation priorities reflect the key challenges, opportunities and priorities of the day.







## Contact us

PO Box 25  
82 Brisbane Street  
Beaudesert QLD 4285

p: (07) 5540 5111  
e: [mail@scenicrim.qld.gov.au](mailto:mail@scenicrim.qld.gov.au)  
w: [www.scenicrim.qld.gov.au](http://www.scenicrim.qld.gov.au)

**For further information, contact  
the Economic Development Team**

e: [business@scenicrim.qld.gov.au](mailto:business@scenicrim.qld.gov.au)  
w: [www.investscenicrim.qld.gov.au](http://www.investscenicrim.qld.gov.au)



[scenicrim.qld.gov.au](http://scenicrim.qld.gov.au)

**11.6 2025 Scenic Rim Business Excellence Awards - Update**

**Executive Officer:** Director Planning, Development and Environment

**Item Author:** Economic Development Officer - Regional Prosperity

**Attachments:** Nil

---

**Councillor Portfolio / Representation**

Economic Development - Cr Marshall Chalk

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

This report provides details on the 2025 Scenic Rim Business Excellence Awards (the Awards) and the proposed categories, nomination process and judging of the Awards and the Awards Gala Dinner.

The Awards, delivered by Council, is a highly successful program that recognises and supports the region's business community.

The Awards aim to promote and unite businesses within the Scenic Rim by recognising excellence in innovation, productivity and customer service. The nomination process provides an opportunity for employers to acknowledge and reward their employees. It also provides a chance for business owners to evaluate their core strengths, strategic focus, performance and achievements. In essence, the Awards celebrate business excellence in the Scenic Rim.

Supporting materials to assist in promotion, submission criteria, eligibility and business development workshops, will be released on Council's website once the Awards are launched.

**Recommendation**

That:

1. Council endorse the 2025 Scenic Rim Business Excellence Awards being launched in September 2025, with nominations closing in November 2025;
2. Council endorse the Awards Gala Dinner for the 2025 Scenic Rim Business Excellence Awards to be held in March 2026; and
3. Council support the new format and proposed categories of the 2025 Scenic Rim Business Excellence Awards.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 9 July (Item 6.19), Council adopted the 2025-2026 Operational Plan, which identified the Scenic Rim Business Excellence Awards as a key activity to be delivered.

**Report / Background**

The Awards are designed and delivered to celebrate, support and showcase the outstanding businesses that contribute to the economic and social fabric of our region. The biannual event enables businesses to highlight their products and services and nominate in one of 10 industry award categories.

The key objectives are to:

1. Recognise and celebrate local business excellence: To formally acknowledge the innovation, resilience and achievements of businesses across the Scenic Rim and highlight the vital role they play in driving regional prosperity.
2. Promote the Scenic Rim as a thriving business region: To showcase the diversity, talent and quality of local business through Council and partner marketing channels, positioning the Scenic Rim as a vibrant destination for investment, entrepreneurship and growth.
3. Foster business confidence and community pride: To strengthen local pride by highlighting success stories and encouraging business leaders to share their journeys, inspire others, and foster a culture of excellence within the region.
4. Encourage strategic reflection and business development: To provide participating business with the opportunity to reflect on their performance, clarify goals, and identify pathways for future growth and improvement.
5. Build a stronger, more connected business community: To bring together businesses, industry stakeholders, and community leaders in celebration of shared success, collaboration, and a shared vision for a prosperous Scenic Rim.

Key dates and milestones for the Awards are outlined below:

<b>Award Timeline</b>	<b>2025-2026 Dates</b>
Submissions Open	3 September 2025
Submissions Close	14 November 2025
Judging (assess submissions)	14 November 2025 to 12 December 2026
Awards Gala Dinner tickets on sale	14 November 2025 to 20 February 2026
Awards Gala Dinner - Boonah Cultural Centre	20 March 2026

The Awards categories include:

Award Category	Description
1. Excellence in Tourism	Celebrates a tourism operator, event or experience that actively promotes the Scenic Rim, attracts visitors, and enhances the region's reputation. Entrants should show innovation, visitor engagement, and measurable impact.
2. Excellence in Accommodation	Recognises outstanding accommodation providers - hotels, farm stays, retreats, and more - offering high-quality, memorable guest experiences that reflect Scenic Rim hospitality.
3. Excellence in Hospitality - Food and Beverage.	Honours venues such as cafes, wineries, restaurants, distilleries and pubs that deliver exceptional food, service and atmosphere. Entries should highlight customer satisfaction and contribution to the Scenic Rim's culinary scene.
4 Excellence in Retail	Recognises both instore and online retailers that offer excellent service, innovation, and customer experience. Store presentation, product knowledge, staff development and community engagement are key.
5. Excellence in Agriculture, Trades and Construction	Recognising outstanding businesses in the trades, construction, agriculture, logistics, and industrial sectors. This award celebrates both project-based service providers (e.g. builders, plumbers, mechanics) and businesses involved in production, manufacturing, or supply chain operations across the Scenic Rim.
6. Most Outstanding New Business	This award recognises exceptional new businesses that started operating in the Scenic Rim between July 2023 and March 2025. It celebrates early-stage ventures with strong market potential, innovative products, services, or ideas, and a clear enterprising spirit.
7. Excellence in Health and Wellbeing	This award honours Scenic Rim businesses that show exceptional dedication to improving health and wellbeing in the region. Open to all industries, it recognises efforts to support the physical, mental, and social wellbeing of employees, customers, and the wider community. Nominees should demonstrate leadership through healthy workplaces, wellness-focused products or services, or initiatives that enhance quality of life. The category aligns with Council's goal of fostering a resilient, connected, and thriving community.
8. Excellence in Education	This award recognises outstanding contributions to education, training, and lifelong learning within the Scenic Rim. Open to educational institutions, training providers, and businesses delivering education-focused initiatives, this category celebrates innovation, impact, and commitment to developing skills and knowledge.
9. Sustainability and Innovation Award	Recognising a person, project or business that is leading the way in sustainable practices and innovative thinking within the Scenic Rim. It celebrates those who are driving positive change - whether through environmental responsibility, creative problem-solving, or forward-thinking business models.



Award Category	Description
10. Trainee/Apprentice of the Year	Designed to recognise individuals currently undertaking an apprenticeship or traineeship in the Scenic Rim who demonstrate excellence in their training, strong work ethic and significant growth in skills and capability. It recognises dedication, professionalism and a positive approach to learning and development in the workplace.
11. Business of the Year Award	The Business of the Year Award is presented to the most outstanding category winner, recognising a business that exemplifies all-round excellence. It honours exceptional achievement, strong leadership, sound management, and significant contributions to the Scenic Rim's economic growth and regional success.

A formal nomination kit is being developed and when launched, will be available on Council's website, along with a promotional flyer, which will be distributed to local businesses. Three facilitated workshops are proposed to be delivered during the submission period assist businesses and individuals to develop skills in award and grant writing. Details on these workshops will be released on Council's website once dates and venues are finalised.

Nominees will be able to submit their application online via the Smarty Grants platform. Once nominations close, these will be collated and shared with the external independent judges who will review the written applications and conduct a one-on-one interview.

The category winners will be announced at the Awards Gala Dinner to be held in March 2026, where, Business of the Year will also be announced.

### **Budget / Financial Implications**

Delivery of the 2025 Scenic Rim Business Excellence Awards is contained within the Regional Prosperity 2025-2026 Operational Budget.

### **Strategic Implications**

#### *Operational Plan*

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: The current and future economic prosperity of the region

#### *Legal / Statutory Implications*

Not applicable.



## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR51 Ineffective, inaccurate and/or inappropriate communication and relationship/stakeholder management impacting Council's ability to fulfil its strategic objectives.
- SR52 Ineffective and/or unrealistic strategic plans which are not appropriately scoped or resourced, resulting in missed opportunities, re-work, failure to deliver objectives and loss of confidence by community.

### Risk Summary

Category	Explanation
Reputation, Community & Civic Leadership  Delivery of Event	Event is well supported by Council with prominence in the business community and as an important economic development activity in the region. Identifies local business growth, provides business development activity, showcases industry lead business as potential for investment and job opportunities and new industry creation in the region.
Business Continuity  Nomination and judging process	Opportunity for business to evaluate core strengths, strategic focus, performance and achievements on a regular basis so continuation of event is paramount.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.

## Consultation

Consultation for the format of the Awards was conducted following the success of the 2023 event. A review involved assessing the nomination and judging process, staffing, marketing and communications to provide a platform for the future direction and success of the event.

The Chambers of Commerce, Destination Scenic Rim, Councillors and the Executive Team have been consulted in the development of the 2025 Business Excellence Awards.

## Conclusion

The Awards aim to showcase, promote and unite businesses within the Scenic Rim by recognising excellence in innovation, productivity and customer service. The nomination process provides an opportunity for employers to acknowledge and reward their employees. It also provides a chance for operators to examine their business by evaluating core strengths, strategic focus, performance and achievements.

Participation in the Awards provides an opportunity for businesses to showcase their services and products and promote the business in the Scenic Rim region to a broader audience.

The Scenic Rim Business Excellence Awards, delivered by Council, is a highly successful program that recognises and supports the region's business community.

Supporting materials to assist in promotion, submission criteria, eligibility and business development workshops, will be released on Council's website once the Awards are launched.

**Options**Option 1

That:

1. Council endorse the 2025 Scenic Rim Business Excellence Awards being launched in September 2025, with nominations closing in November 2025;
2. Council endorse the Awards Gala Dinner for the 2025 Scenic Rim Business Excellence Awards to be held in March 2026; and
3. Council support the new format and proposed categories of the 2025 Scenic Rim Business Excellence Awards.

Option 2

That:


1. Council does not endorse the 2025 Scenic Rim Business Excellence Awards being launched in September 2025;
2. Council does not endorse the Awards Gala Dinner for the 2025 Scenic Rim Business Excellence Awards; and
3. Council does not support the new format and proposed categories of the 2025 Scenic Rim Business Excellence Awards.

## 11.7 Infrastructure Charges Resolution Update

**Executive Officer:** Director Planning, Development and Environment

**Item Author:** Technical Officer Planning and Infrastructure Charge /  
Acting Team Leader Compliance Services

**Attachments:**

1. Charges Resolution Version No.16 (under separate cover) 

---

### Councillor Portfolio / Representation

Not applicable.

### Local Government Area Division

This report relates to the whole Scenic Rim region.

### Executive Summary

This report seeks Council's consideration of the proposed new version of the Charges Resolution (Version No.16). The update is a procedural matter, which is required in order to give effect to the amended prescribed amounts for infrastructure charges. This ensures that adopted charges remain consistent with the updated 'prescribed amounts' published in Schedule 16 of the *Planning Regulation 2017* (Planning Regulation) on 1 July 2025.

The update to the Charges Resolution also includes:

- improved clarity regarding how additional demand and credits apply;
- a new subsection allowing for discounts on levied charges for secondary dwellings; and
- updates to the document structure, numbering and content to improve clarity and usability.

Council's adoption of the updated Charges Resolution will ensure that the maximum infrastructure charges permitted under the Planning Regulation will be applied when levying charges and therefore minimise any funding gap for the delivery of the trunk infrastructure network.

### Recommendation

That Council adopt the Charges Resolution Version No.16 (Attachment 1), to take effect on the commencement date of 27 August 2025.

### Previous Council Considerations / Resolutions

At the Ordinary Meeting held on 29 August 2024, Council resolved to endorse the Charges Resolution Version No.15 to take effect on 29 August 2024.

## Report / Background

The proposed Charges Resolution will reflect the increase in infrastructure charges in accordance with the *Planning (Prescribed Amounts) Amendment Regulation 2025*. The amounts in Schedule 16 (Prescribed Amount) were adjusted on 1 July 2025, to account for the latest producer price index for construction in accordance with PPI 6427.0, index number 3101 - Road and Bridge Construction Index for Queensland, published by the Australia Bureau of Statistics.

### *Charges and Indexation*

The adopted infrastructure charges contained in Section 5 of the Adopted Infrastructure Charges Resolution (Version No.15), have been updated to reflect new indexation and in accordance with the updated 'prescribed amounts' published in Schedule 16 of the Planning Regulation on 1 July 2025.

It is proposed that the newly adopted Charges Resolution is to commence on 27 August 2025.

### *Other changes*

The proposed Charges Resolution (Version No. 16) introduces several key updates to improve clarity, transparency, and alignment with Council's infrastructure funding objectives. The main changes are summarised below:

1. Improved Structure and Clarity

The sections relating to Additional Demand and Applicable Credits have been reformatted to improve readability and assist both applicants and assessors in determining charge liabilities. A scenario-based tables has been added to illustrate how credits are applied and when demand is considered additional under the *Planning Act 2016*.

2. Updated Charge Tables for Transparency

Schedule 2 has been revised to clearly show the adopted charges for each development type, including the prescribed amount, distributor-retailer portion, and Council's adopted charge. The table structure and terminology have been updated for greater consistency with the state template and to assist with public understanding of how infrastructure charges are calculated.

3. New Discount for Secondary Dwellings

A 50% discount on adopted charges is now available for *secondary dwellings* containing two bedrooms or less. This reflects their lower demand on trunk infrastructure, given they are ancillary to the main dwelling and typically used by extended family or dependents.

These changes are intended to support consistent application of infrastructure charges, increase transparency, and provide targeted support for low-impact residential development.

Summary of changes for each section is identified in the below table:

Version 15	Version 16	Summary of change
Section 1 – Application to local government area	Section 1 – Application to local government area	No changes.
Section 2 – When resolution has effect	Section 2 – When resolution has effect	Change to adoption date.
Section 3 – Priority infrastructure area	Section 3 – Priority infrastructure area	No changes.
Section 4 – Comparison of planning scheme uses	Removed from charges resolution	Section no longer required. Was used primarily to assist in determining appropriate use charges for applications decided under a superseded planning scheme.
Section 5 - Adopted charges	Section 4 - Adopted charges	Removal of table of adopted charges (moved to schedule 2). More clearly outlines the maximum charge set by the state along with Council's portion and Urban Utilities portion.
Section 6 – Additional demand	Section 5 - Determining additional Demand and Applicable credits tables and examples.	Merged into a single, structured section with decision tables and examples. Clarifies that charges only apply to additional demand. Provides consistency in applying credits.
Section 7 – Credits		
Section 8 – Levied charge	Section 6 - How to Calculate the Levied Charge	Heading reworded for clarity. Calculation formula has not changed.
Section 9 – Trunk infrastructure	Section 7 – Trunk infrastructure	No changes.
Section 10 – Automatic increase (indexing) of levied charges	Section 8 – Automatic increase (indexing) of levied charges	No changes.
Section 11 – Indexing the adopted charges schedule	Removed	Removed as Section 11 conflicted with Section 5 in version 15. Section 11 stated that charges were indexed annually where as section 5 stated charges were indexed quarterly.  Proposed version 16 retains quarterly indexing of the adopted charge in line with the Planning Act.
Section 12 – Payment of levied charge	Section 9 – Payment of levied charge	Reworded to be consistent with timing requirements in the Planning Act.
Section 13 – Discount on adopted charges	Section 13 – Discount on adopted charges	New discount provision introduced for secondary dwellings.

Version 15	Version 16	Summary of change
Section 14 – Incentives - Deferred payment of adopted charges	Section 11 – Incentives - Deferred payment of adopted charges	No changes.
Section 15 - Offset and refund for trunk infrastructure	Section 12 - Offset and refund for trunk infrastructure	No change other than paragraph numbering.
Section 16 - Conversion to trunk infrastructure	Section 13 - Conversion to trunk infrastructure	No change other than paragraph numbering.
Section 17 - Dictionary	Schedule 1 - Dictionary	New definitions for Adopted charge; Lot; and Stormwater.  Revised definition for Community organisation; Credit; Impervious.
	Schedule 2 - Adopted Charges	Table reformatted to include whole of prescribed amount under the Planning Regulation along with portion charged by Urban Utilities.  Clarifies the part of the LGA to which charges apply and removes errors from version 15 (such as industry not being charged outside the urban footprint).
Section 18 - Schedule 1	Schedule 3 - Maximum construction on cost for work	No changes.

## Budget / Financial Implications

The endorsement of the Charges Resolution results in changes to the infrastructure charges contained in Version No.15 to be applied to new development in the region in accordance with the updated 'prescribed amounts' published in Schedule 16 of the *Planning Regulation* on 1 July 2025.

## Strategic Implications

### Operational Plan

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth

### Legal / Statutory Implications

The Charges Resolution is proposed to be made in accordance with Sections 112 and 113 of the *Planning Act 2016*, with changes to charges contained in the current Charges Resolution (Version No.15), in accordance with updated 'prescribed amounts' published in Schedule 16 of the *Planning Regulation* on 1 July 2025.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR47 Inadequate or lack of an appropriate Financial Management Framework (including systems, policies, procedures and controls) in place to adequately minimise risk of fraudulent action and to maximise financial sustainability.

### Risk Summary

Category	Explanation
Financial/Economic  Impact to the Infrastructure Charges Framework by updating, levying and collecting charges in accordance with the Planning Action 2016.	Update the Charges Resolution annually to ensure that the maximum infrastructure charges permitted under the Planning Regulation will be applied when levying charges.
Governance, Risk & Compliance  Failure to collect sufficient infrastructure charges to fund upgrades to Council's trunk infrastructure network triggered in part by the demand generated by development	Applying the maximum infrastructure charges permitted under the Planning Regulation will seek to minimise any funding gap of delivering the trunk infrastructure network.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.

## Consultation

Internal consultation was undertaken with Council's Development Assessment team which is primarily responsible for the levying of infrastructure charges. The Financial Management team and Asset Management team were both consulted to confirm awareness of the proposed changes to the policy, particularly regarding financial sustainability considerations for funding Council's trunk infrastructure delivery program.

Urban Utilities has been advised that Version No.16 will be the newly adopted Charges Resolution, to commence on 27 August 2025 and Council officers will discuss implementation matters with Urban Utilities.

## Conclusion

A new version of the Charges Resolution has been prepared to reflect the increases in charges in accordance with the updated 'prescribed amounts' published in Schedule 16 of the *Planning Regulation* on 1 July 2025.

The proposed Charges Resolution Version No.16 will be recommended for adoption to ensure that the maximum infrastructure charges permitted under the Planning Regulation will be applied when levying charges.

**Options**Option 1

That Council adopt the Charges Resolution Version No.16 (Attachment 1), to take effect on the commencement date of 27 August 2025.

Option 2

That Council note the proposed Charges Resolution Version No.16 (Attachment 1), and resolve not to adopt the updated Charges Resolution that updates the charges in accordance with the 'prescribed amounts' published in Schedule 16 of the *Planning Regulation 2017*.




**11.8 MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147**

**Executive Officer:** Director Planning, Development and Environment

**Item Author:** Senior Development Assessment Planner /  
Team Leader Development Assessment

**Attachments:**

1. MCBd14/061 Negotiated Decision Notice (under separate cover) 

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to Division 2.

**Executive Summary**

Council is in receipt of a request to extend the currency period for development approval MCBd14/061 for Material Change of Use for a Shopping Centre at 1-33 Tamborine Mountain Road, Tamborine and described as Lot 1 SP268147.

The applicant seeks an extension to the currency period in accordance with Section 86 of the *Planning Act 2016*, for an additional six years with a new lapse date of 30 June 2031. The applicant strongly believes in the site's potential to catalyse a village-like commercial development on Leach Road, however, notes the following issues that have obstructed the realisation of the project during the life of the development approval:

- Lack of committed interest from a suitable anchor tenant due to insufficient catchment size.
- Escalation in construction costs, post COVID-19.
- Internal resources tied up completing large-scale projects.

In accordance with Section 87 of the *Planning Act 2016*, the assessing officer has reviewed the request and recommends that Council approve the request in part to extend the currency period for a further three years, from 30 June 2025 until 30 June 2028.

**Recommendation**

That:

1. Council receive and note the report titled "MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147"; and
2. Council approve in part the extension application MCU25/058, and grant an extension to the Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre for three years to 30 June 2028.

## Previous Council Considerations / Resolutions

On 21 February 2006, the former Beaudesert Shire Council approved a Material Change of Use application for Shopping Centre and Retail Nursery (File Reference: 020-030-001839). Several approvals were granted to extend the relevant period; however the approval ultimately lapsed in 2017.

A road closure application was lodged and approved on 7 September 2011 by the Department of Natural Resources and Mines and the Governor in Council signed the Deed of Grant creating Lot 1 SP268147 on 20 March 2014.

On 24 February 2015, Scenic Rim Regional Council approved a Material Change of Use for a Shopping Centre on the subject site (MCbd14/061). On 30 June 2015, Council approved a Negotiated Decision Notice for the Shopping Centre.

On 10 June 2019, Council approved a request to extend the relevant period for Material Change of Use for Shopping Centre with a new lapse date of 30 June 2023. It is noted that the applicant requested to extend the currency period for an additional six years ending 30 June 2025. At the time, Council officers acknowledged the applicant's reasons for the delay in developing the site, however due to changes to Council's planning scheme, infrastructure charges and industry standards, an extension for an additional six years was considered excessive. As such, it was recommended that Council under Delegated Authority approve the request to extend the relevant period for a further four years only.

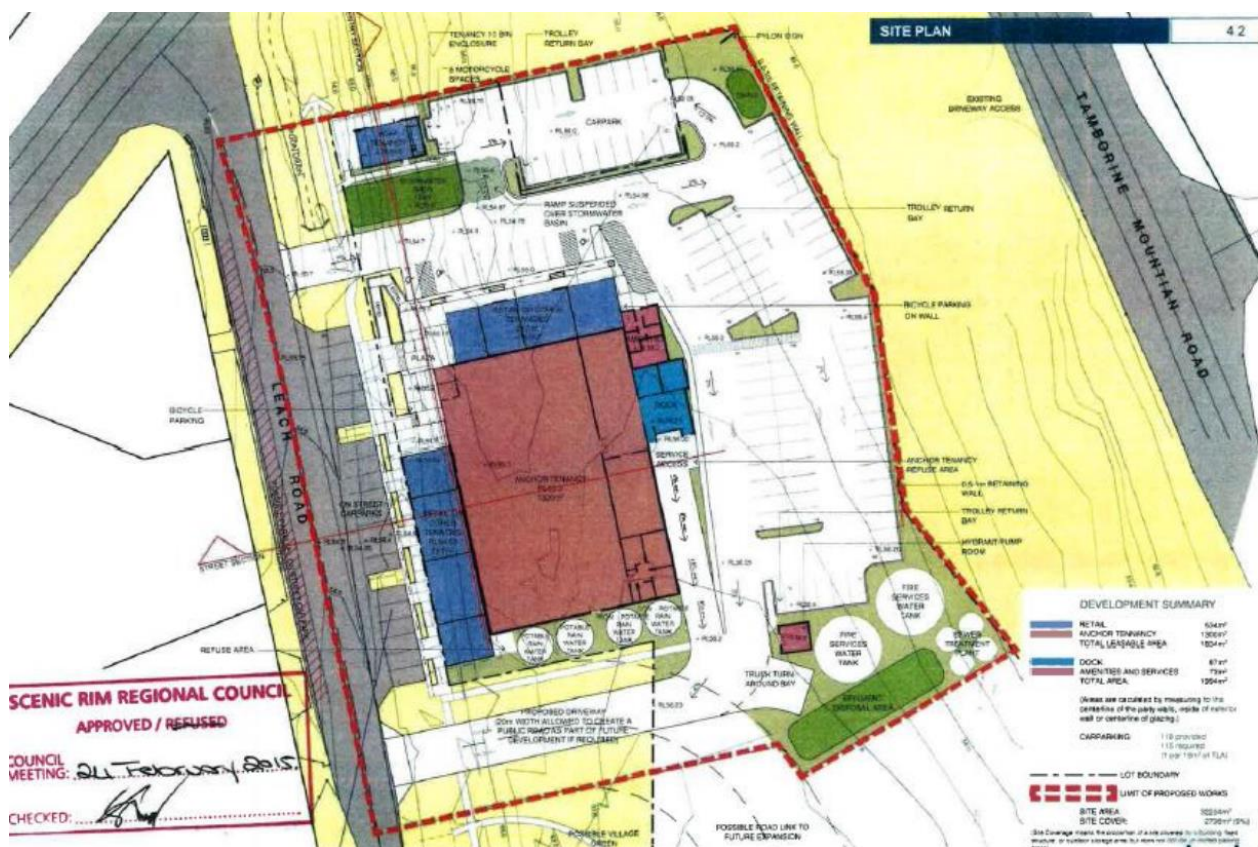


Figure 1: Approved site plan for MCbd14/061

Ministerial Covid Extensions

On 8 July 2020, 1 September 2021 and 29 April 2022, the Planning Minister, under Section 275R of the *Planning Act 2016*, issued three 'extension notices'. The development approval was in effect during the timeframes of each extension, therefore the development was afforded an automatic additional two years to the currency period. As such, the lapse date for the proposed development is taken to be 30 June 2025.

**Report / Background**

<b>Applicable Planning Scheme</b>	Beaudesert Shire Planning Scheme 2007 Scenic Rim Planning Scheme 2020 (as amended 30 June 2023)
<b>Applicant</b>	Beaudesert Project Pty Ltd ATF Beaudesert Project Unit Trust C/- Urban Planning Services
<b>Owner(s)</b>	Beaudesert Project Pty Ltd As Trustee
<b>Site Address</b>	1-33 Tamborine Mountain Road, Tamborine
<b>Real Property Description</b>	Lot 1 SP268147
<b>Site Area</b>	32,240m <sup>2</sup>
<b>Relevant Zone and Precinct</b>	Rural – Village Precinct Zone (Former) Township Zone (Current)
<b>Proposal</b>	Extension of Time to Currency Period
<b>Original Assessment Level</b>	Impact
<b>Submissions Received:</b>	Nine (one being a petition with 71 names)
<b>Original Approval Type</b>	Material Change of Use for Shopping Centre (Business Use)
<b>Date Application Deemed Accepted</b>	20 May 2025

Proposal

The applicant seeks a six year extension to the currency period for development approval MCbd14/061 which approved the establishment of a Shopping Centre at 1-33 Tamborine Mountain Road, Tamborine and described as Lot 1 SP268147.

In support of the request the applicant notes:

The approved development is a significant project within the Tamborine area and the first of its kind with respect to the size and scale of the 'Anchor Tenancy'. Whilst this presents an excellent opportunity for the community, anchor tenants' approach new sites (with a small catchment) with a strong degree of caution, despite long term growth potential. The following issues that have obstructed the realisation of the project during the life of the development approval:

- Lack of committed interest from a suitable anchor tenant due to insufficient catchment size.
- Escalation in construction costs, post COVID-19.
- Internal resources tied up completing large-scale projects.

The applicant strongly believes in the site's potential to catalyse a village-like commercial development on Leach Road. The elevated site has direct access from four state roads with increasing traffic volume, fronting onto Leach Road opposite existing commercial uses. The applicant is an experienced and established shopping centre developer with in-house shopping centre management operations, with its largest asset being Treetops Plaza in Burleigh Waters. The Applicant would use the extension to secure a viable product-market fit, from the point of view of an anchor tenant, by:

- Incorporating new land uses supported in the new planning scheme to make the site more attractive to an anchor tenant.
- Bringing forward the construction roadworks that improve the access to Leach Road from Beaudesert-Beenleigh Road (please note: the Applicant is currently preparing an Operational Works application for these works).



Figure 2: Approved Master Plan



Figure 3: Approved elevations (west and east)





Figure 4: Approved elevations (north and south)

## Assessment

### *Approved development*

The approved development was assessed against the *Beaudesert Shire Planning Scheme 2007*. The subject site was mapped within the Rural (Village Precinct Zone). The approved development was subject to an Impact assessable development application due to exceeding the 1,000 square metre gross floor area (GFA) limit. The approved development included establishing a 'Shopping Centre' that proposes two buildings, comprising a main building and a small building. The main building consisted of a 1,300 square metre anchor tenancy and eight speciality tenancies with combined gross floor area of 474 square metres. The small building was 60 square metres and had been designed to accommodate a Food and drink outlet/recreation centre. The combined GFA of the proposed development is 1,994 square metres. This includes 87 square metres of dock area and 73 square metres of amenities area in the main building.

The total approved parking included:

- 116 parking spaces (96 on-site parking spaces and 20 bays as on-street parking)
- 1 SRV space
- 1 HRV space
- 3 Disabled bays
- 5 Motorcycle spaces

Approved on-site services/infrastructure:

- Sewage treatment plant with a sub-surface drip irrigation land application area method to service the development. Council conditioned that an Environmentally Relevant Authority (ERA 63) would need to be obtained if the equivalent persons exceeds 21, given the unknown/varied nature of tenancies proposed and the capacity approaching towards the maximum allowable of 4,000 litres/day.
- Stormwater management: An on-site bio-retention/detention basin was proposed to collect and detain overland stormwater flows. Flows from the basin will be piped directly to the lawful point of discharge, being an existing culvert along Leach Road. Overland flow from the Leach Road catchment will be conveyed via kerb and channel to the same existing culvert point along Leach Road.

Landscaping is situated along the eastern boundary of the car park, the southern side of the proposed shops and at other areas throughout the proposed development as per the submitted master plan. Conditions were imposed to ensure appropriate landscaping is provided for the proposed development.

*ShapingSEQ South East Queensland Regional Plan (ShapingSEQ) 2023*

The development site is currently mapped in the Rural Living Area of the *ShapingSEQ South East Queensland Regional Plan 2023*. Under the current *Planning Regulation 2017* (Schedule 10, Part 16, Division 6, Subdivision 1, Section 27C, s1(b)), urban activities such as a Shopping Centre are prohibited development in the Rural Living Area. However, this subsection does not apply if the material change of use is excluded development. The approved development is considered to be excluded development as although it is a premises wholly within the Rural Living Area, it is included in an urban zone under a local categorising instrument. In this case, in recent years the development site has been upzoned from Rural Zone (Village Precinct) to Township Zone under the current Planning Scheme. As such the approved development continues to be consistent with the intent of the *ShapingSEQ South East Queensland Regional Plan 2023*.

*Scenic Rim Planning Scheme (as amended 30 June 2023)*

Under the Scenic Rim Planning Scheme 2020, the subject site is currently mapped in the Township Zone. The tables of assessment for the Township Zone Code note that the approved Shopping Centre would trigger Impact assessment as the anchor tenancy would exceed 250 square metres of GFA required for Code assessment. Despite this, a Shopping Centre with larger scale tenancy such as the approved development would be a potentially consistent use in the Township Zone. If a new development application were to be lodged for the approved development, an economic needs assessment would likely be required to demonstrate that a Shopping Centre would be suitable to be established on the development site.

Given the time passed since the approval (10 years) and change of planning scheme, it is important to review the approved development against the current planning provisions.

The assessment benchmarks of the Township Zone Code and subsequent Strategic Framework associated with built form and design are similar in nature and intent to those found under the Beaudesert Shire Planning Scheme 2007 Rural (Village Precinct Zone). Therefore, re-assessment of an application by way of a new development application would likely garner a similar development outcome, with reasonable and relevant conditions that are not substantially different from those imposed on the current approval.

**Table 6.2.19.3.2 — Assessable Development — Township Zone - Where no precinct applies**

Performance Outcomes	Acceptable Outcomes	Assessment Officer
<b>Amenity</b>		
<b>PO5</b> Outdoor storage, utility, service and loading areas are screened so they are not visible from: <ol style="list-style-type: none"> <li>the street and public spaces; and</li> <li>land in an adjacent residential zone.</li> </ol>	<b>AO5</b> No Acceptable Outcome is prescribed.	The approved master plan shows landscaping will be provided throughout the site. Landscaping will be provided to screen the on-site tanks. A condition was included in the original approval to ensure landscaping is provided in accordance with the approved master plan. The development complies with performance outcome PO5.

<b>PO6</b> Development: 1. does not detract from the amenity of adjoining land in a residential zone; and 2. affords privacy to adjoining land in a residential zone.	<b>AO6</b> Where adjoining land in a residential zone: 1. development provides buffer landscaping with a minimum width of 2m or solid fencing 1.8m high along the common boundary; and 2. development screens or obscures any window 1.8m above ground level that has a direct view of land in a residential zone.	Not applicable as the subject site is mapped in the Township Zone and does not adjoin residential zoned land.
<b>Land Uses</b>		
<b>PO7</b> Industrial activities are of a low intensity and do not detract from the character and amenity of the township.	<b>AO7</b> No Acceptable Outcome is prescribed.	Not applicable.
<b>Reconfiguration of a Lot</b>		
<b>PO8</b> Reconfiguring a lot creates lots of an appropriate size, dimension and configuration to accommodate land uses consistent with the purpose and overall outcomes of the zone.	<b>AO8</b> Reconfiguring a lot complies with the standards in <b>Table 9.4.6.3.2 - Minimum Lot Size and Design</b> .	Not applicable.

Overall, it is considered that the approved development can generally satisfy the provisions of the Township Zone Code.

### Parking

Table 9.4.5.3.3 - Car and Service Vehicle Parking in the Parking and Access code includes the following parking rates for a shopping centre:

Land Use	No. of Car Parking Spaces	No. of Service Vehicle Parking Spaces	Additional Requirements for Assessable Development
		carparking assessment to Council, where the GFA is 2,000m <sup>2</sup> or more.	
Shopping centre	1 space per 20m <sup>2</sup> of total leasable area.	1 SRV space where the gross floor area is less than 500m <sup>2</sup> . 1 SRV space and 1 HRV space where the gross floor area is 500m <sup>2</sup> or more but less than 2,000m <sup>2</sup> . As determined upon submission of carparking assessment to Council, where the gross floor area is 2,000m <sup>2</sup> or more.	Where the shops comprise a single integrated complex in excess of 4,000m <sup>2</sup> gross floor area, provision is to be made for— a. on-site bus and taxi parking; and b. bicycle parking.

Based on a total leasable area of 1,834 square metres, the approved development would be required to have 91.7 (92) on-site parking spaces. The approved development would satisfy this provision as 96 on-site parking spaces were approved with a further 20 on-street parking spaces also approved.

Under the superseded scheme, the subject site was not impacted by Development Constraint Overlays. However, under the current scheme the site is constrained by several overlays including the Agricultural Land Overlay Code, Bushfire Hazard Overlay Code, Environmental Significance Overlay Code and Landslide Hazard and Steep Slope Overlay Code. No further assessment against these codes are required for the approved development as the portion of the land approved for the development of the Shopping Centre is not impacted by any Overlays.

### *Conditions*

No changes to the original approved development are proposed as part of this proposal. Therefore, no changes to the underlying conditions are permitted.

### *Submitters*

The original application received nine properly made submissions, with one submission consisting a petition with 71 signatures. Areas of concern for the submitters were as follows:

- On-site car parking;
- Ability to manoeuvre on-site in accordance with the Planning Scheme;
- Design of the Advertising devices (signs);
- Landscaping;
- Impact to local businesses;
- Impact on native wildlife;
- Loss of "village" lifestyle;
- Increased traffic to the area;
- Lack of infrastructure to adequately support the proposed development;
- Need for such a development;
- Increased noise;
- Traffic issues on the road network; and
- Security issues ie. vandalism.

The assessment undertaken by the Council officer and supported by the Elected Members, outlined that the concerns of the submitters were noted and suitable conditions imposed to ensure that issues raised were adequately addressed. These controls were considered to generally allay any concerns of the submitters.

### *Other Approvals*

The applicant has not commenced any works or obtained other approvals (building/ plumbing) for the approved development. A six year extension to the currency period taking the end date to 30 June 2031 would mean that 16 years would have passed since Council approved the development. The six year extension request is considered excessive given this is the second formal extension request and there have been no attempts over the past few years to obtain additional approvals and start works on the approved development.

## **Budget / Financial Implications**

Any appeal to the Planning and Environment Court by the applicant will result in financial implications not envisaged or captured as part of the application fee.



## Strategic Implications

### Operational Plan

Theme: 4. Relaxed Living and Rural Lifestyle

Key Area of Focus: Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region

### Legal / Statutory Implications

Legal and statutory implications will be managed in line with Council's Risk Management framework and a separate report submitted if required.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR43 Inadequate or ineffective infrastructure planning and maintenance resulting in failure of infrastructure and associated risks to public and staff safety and subsequent potential financial implications
- SR50 Failure to manage Environmental Sustainability (including climate change) through inappropriate and/or inadequate planning and operational considerations of impacts to the Natural Environment.
- SR59 Non-compliance with legislation and/or procurement policies and procedures resulting in successful claim against Council beyond limit insured for.

### Risk Summary

Category	Explanation
Environmental  Impacts on environment as a result of development activity	Environmental impacts considered and documented during assessment.
Governance, Risk & Compliance  Failure to ensure application is assessed in accordance with IDAS process	There is a documented assessment process that has been followed during the assessment process.
Governance, Risk & Compliance  Opportunity for applicant or third party appeal against Council decision.	The following treatment of risks has been undertaken and will be undertaken as part of the assessment/approval process: <ul style="list-style-type: none"> <li>• Ensure reasonable and relevant test applicable to assessment processes</li> <li>• Model Litigant processes followed in court cases</li> <li>• Minimise opportunities for appeals</li> </ul>
Reputation, Community & Civic Leadership  Negative perception from community or development proponents.	Transparent reporting of assessment. Communications with public and applicant undertaken during assessment period.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.

## Consultation

This extension application does not require referral to the State Assessment and Referral Agency.

## Conclusion

The approved development generally complies with the requirements of the current planning scheme and the *ShapingSEQ South East Queensland Regional Plan 2023* and does not raise any significant issues that cannot be addressed by the existing reasonable and relevant conditions. Given the time that has elapsed and historical approval of a four year extension on the application, the proposed six year extension is considered excessive given there has been limited attempt to seek additional approvals and commence works. Therefore, it is recommended that the currency period be extended for a period of three years until 30 June 2028 only.

## Options

### Option 1 - Approval

That:

1. Council receive and note the report titled "MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147"; and
2. Council approve in part the extension application MCU25/058, and grant an extension to the Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre for three years to 30 June 2028.

### Option 2 - Alternative Currency Period Approval

That:

1. Council receive and note the report titled " MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147"; and
2. Council approve extension application MCU25/058, subject to an alternative currency period.

### Option 3 - Refusal

That:

1. Council receive and note the report titled "MCU25/058 Extension to Currency Period for Development Permit MCBd14/061 for Material Change of Use for Shopping Centre at 1 - 33 Tamborine Mountain Road, Tamborine, described as Lot 1 SP268147"; and
2. Council refuse extension application MCU25/058, for the reasons presented.







## Asset & Environmental Sustainability

### 11.9 Proposed Issue of Lease to Community Organisation - Lions Club of Boonah Inc

**Executive Officer:** Manager Coordinator Asset Management /  
Acting General Manager Asset and Environmental Sustainability

**Item Author:** Principal Specialist Property Management /  
Acting Manager Resources and Sustainability

**Attachments:**

1. Locality Map  
2. Aerial Map  
3. Lease Area Plan  

---

## Councillor Portfolio / Representation

Community, Arts and Culture - Cr Kerri Cryer

## Local Government Area Division

This report relates to Division 5.

## Executive Summary

The freehold lease to Lions Club of Boonah Inc expired on 31 December 2022. Council is requested to consider the issue of a new lease agreement to Lions Club of Boonah Inc for premises situated at Coronation Park, Coronation Drive, Boonah (Lease Area A, Lot 2 on RP153509).

Discussions have commenced with the current lessee, in relation to potential issue of a new lease, and in doing so, Council has undertaken an inspection of the site, issued a draft freehold lease to the association and received eligibility documentation from the association, in accordance with Council's Community Tenure Over Council Property Policy.

## Recommendation

That:

1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Lions Club of Boonah Inc, for premises situated at lease area 'A', Lot 2 on RP153509, situated at Coronation Park, Coronation Drive, Boonah;
2. Council endorse a five-year lease on standard terms as issued by Council for Lions Club of Boonah Inc expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Lions Club of Boonah Inc.

**Previous Council Considerations / Resolutions**

Not applicable.

**Report / Background**

With reference to the Lease Area Plan attachment (Attachment 3), Lions Club of Boonah Inc currently occupy a storage shed at lease area 'A' at Coronation Park, Coronation Drive, Boonah. Boonah Soccer Club Inc occupying lease area 'B', Rotary Club of Boonah Inc occupies lease area 'C', and Boonah & District Cultural Foundation Inc occupying lease area 'D'.

Lions Club of Boonah Inc was established in 1965 and has been a cornerstone of community service to the Boonah community. Over the decades, the club has a long-standing tradition of community service, including initiatives like providing sun-safe shirts to local schoolchildren and supporting various community projects.

The club operates food tents and organises raffles with proceeds supporting local community projects. The club is highly active in the community, run by volunteers, and meets at different locations within the Boonah region twice a month, specifically on the first and third Mondays.

Lions Club of Boonah's previous lease agreement with Council commenced 23 March 2012, for a term of approximately 10 years, with an extension granted until expiring 31 December 2022.

During the term of the agreement, Lions Club of Boonah Inc utilised the shed for storage. The storage shed was previously occupied by the Maroon Moogerah Fish Management Association Incorporated.

As of 2025, the Lions Club of Boonah maintains a dedicated group of approximately 15 active members, continuing its long-standing tradition of community service in the Scenic Rim.

Lions Club of Boonah Inc have provided the necessary eligibility documents, for Council to consider the issue of a lease agreement. Council officers have reviewed the documentation provided, and confirmed the associations eligibility, including:

- Evidence of not-for-profit status;
- Confirmation of executive committee members, positions held and their addresses (including separate confirmation of greater than 50% committee within Scenic Rim local government area);
- Copy of Public Liability Insurance Certificate of Currency;
- Copy of insurance policies; and
- Copy of most recent annual report and financial statements, confirming financial viability.

On 26 June 2025, the committee of Lions Club of Boonah Inc confirmed the association's intention to execute Council's standard community lease document.

**Budget / Financial Implications**

Each party is responsible for its own costs in relation to preparation of any agreement under Council's Community Tenure over Council Property Policy.

All costs relating to the registration of a lease (where applicable), or survey plan preparation costs (where required), will be at the lessee's expense. Any costs associated with gaining planning or other approvals shall be the responsibility of the community organisation as tenure holder or applicant.

**Strategic Implications***Operational Plan*

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community

*Legal / Statutory Implications*

The lease is to be registered in the Queensland Land Registry in accordance with the *Land Title Act 1994*.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR43 Inadequate or ineffective planning, delivery and maintenance of infrastructure resulting in risk to public and staff safety and potential financial implications.

Risk Summary

Category	Explanation
Infrastructure, Assets & Service Delivery  Lack of community infrastructure	Land and infrastructure is provided to eligible community organisations enable them to pursue their special interests. Alternatively, if council land and infrastructure is not provided, community activities will be more difficult to establish.

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

External - Lions Club of Boonah Inc (current lessee)

Internal - Facilities Management team.

**Conclusion**

The lease to Lions Club of Boonah Inc for premises situated at Coronation Park, Coronation Drive, Boonah (Lease Area A, Lot 2 on RP153509), expired on 31 December 2022. The association has confirmed their intention to execute a new lease agreement under Council's Community Tenure over Council Property Policy.

Council is to consider the issue of a new lease to the Lions Club of Boonah Inc under the provisions of section 236(1)(b)(ii) of the *Local Government Regulation 2012*, which allows a valuable non-current asset to be disposed of to a community organisation without the need for a public tender or auction.

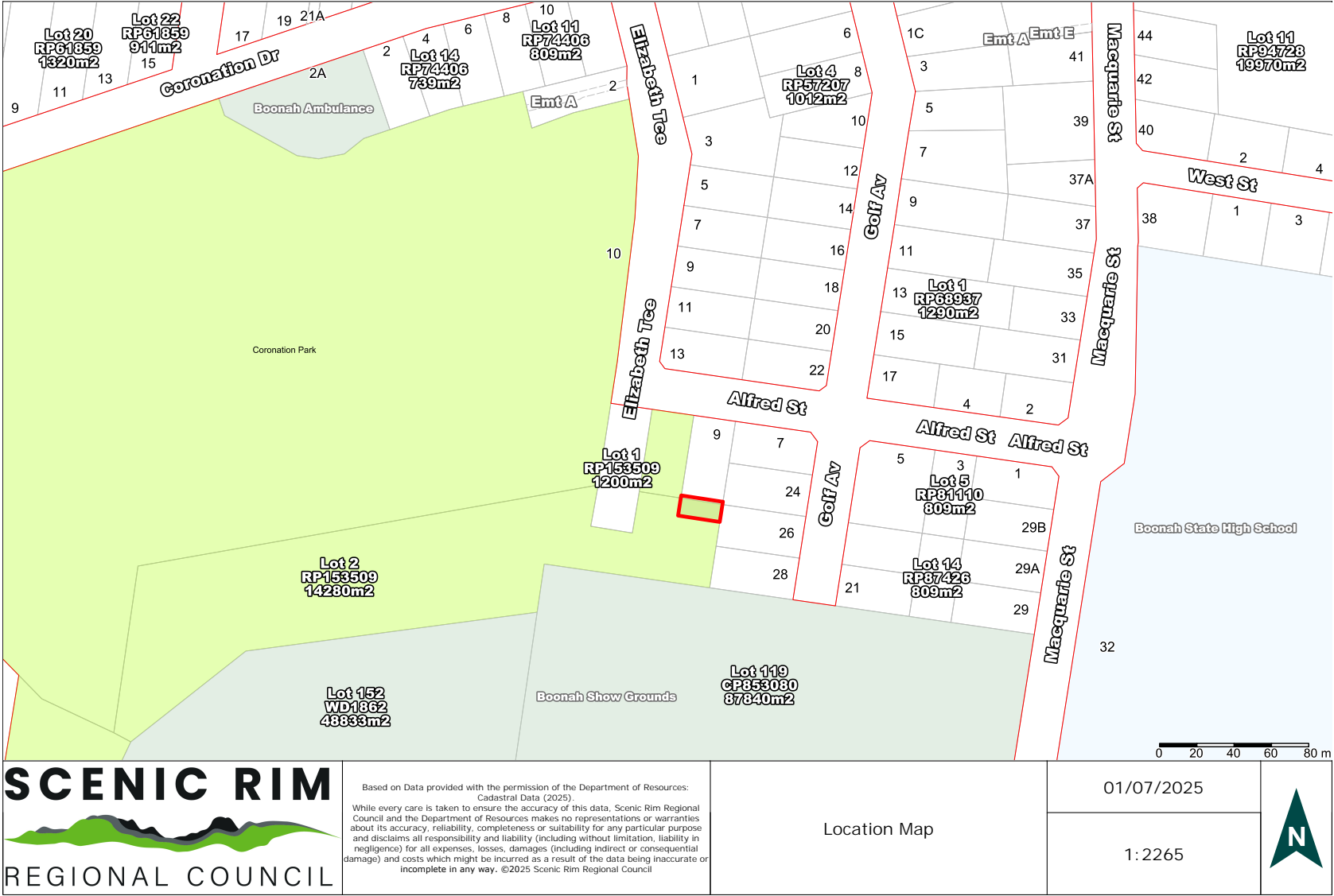
**Options**Option 1

That:

1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Lions Club of Boonah Inc, for premises situated at lease area 'A', Lot 2 on RP153509, situated at Coronation Park, Coronation Drive, Boonah;
2. Council endorse a five-year lease on standard terms as issued by Council for Lions Club of Boonah Inc expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Lions Club of Boonah Inc.

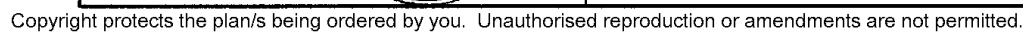
Option 2

That a lease is not issued to Lions Club of Boonah Inc, for premises situated at lease area 'A', part Lot 2 on RP153509, situated at Coronation Park, Coronation Drive, Boonah.















**11.10 Proposed Issue of Lease to Community Organisation - Fassifern Tennis Association Incorporated**

**Executive Officer:** Manager Coordinator Asset Management /  
Acting General Manager Asset and Environmental Sustainability

**Item Author:** Principal Specialist Property Management /  
Acting Manager Resources and Sustainability

**Attachments:**

1. Locality Map  
2. Aerial Map  
3. Indicative Lease Area  

---

**Councillor Portfolio / Representation**

Sport and Recreation - Cr Stephen Moriarty

**Local Government Area Division**

This report relates to Division 5.

**Executive Summary**

The freehold lease to Fassifern Tennis Association Incorporated expired on 31 December 2022. Council is requested to consider the issue of a new lease agreement to Fassifern Tennis Association Incorporated for premises situated at Coronation Park, Coronation Drive, Boonah (part Lot 2 on RP153509 and part Lot 20 on SP185162).

Discussions have commenced with the current lessee, in relation to potential issue of a new lease, and in doing so, Council has undertaken an inspection of the site, issued a draft freehold lease to the association and received eligibility documentation from the association, in accordance with Council's Community Tenure Over Council Property Policy.

**Recommendation**

That:

1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Fassifern Tennis Association Incorporated, for premises situated at part Lot 2 on RP153509 and part Lot 20 on SP185162, situated at Coronation Park, Coronation Drive, Boonah;
2. Council endorse a five-year lease on standard terms as issued by Council for Fassifern Tennis Association Incorporated expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Fassifern Tennis Association Incorporated.

**Previous Council Considerations / Resolutions**

At the Corporate and Community Services Committee Meeting held on 14 June 2011 (Item 2.3), the Committee recommended that Council enter into a five year lease with the Fassifern Tennis Association Inc over premises situated at Coronation Drive, Boonah described as part Lot 20 on SP185162 and Part 2 on RP153509, with a commencement date of 1 June 2016 and expiring on 31 May 2021.

This recommendation was adopted at the Ordinary Meeting held on 21 June 2011.

**Report / Background**

With reference to the Indicative Lease Area Plan attachment (Attachment 3), Fassifern Tennis Association Incorporated currently occupy a clubhouse and tennis courts at Coronation Park, Coronation Drive, Boonah.

Fassifern Tennis Association Incorporated has operated in the Boonah region since 1938 and offers a variety of tennis programs, including social tennis, competitive fixtures, junior development, Hot Shots Tennis, and private coaching. The club also manages court hire at reasonable rates. The club's mission is to promote fun, fitness, and friendship through tennis for players of all ages and skill levels.

Fassifern Tennis Association's previous lease agreement with Council commenced 1 June 2016, for a term of approximately 5 years, with an extension granted until expiring 31 December 2022.

Recently, the tennis facility occupied by Fassifern Tennis Association has undergone significant upgrades, including resurfaced courts and improved lighting, enhancing the playing experience for members.

As of 2025, the Fassifern Tennis Association maintains a dedicated membership of approximately 40 active members, continuing its long history of promoting active and healthy living through tennis.

Fassifern Tennis Association Incorporated have provided the necessary eligibility documents, for council to consider the issue of a lease agreement. Council officers have reviewed the documentation provided, and confirmed the associations eligibility, including:

- Evidence of not-for-profit status;
- Confirmation of executive committee members, positions held and their addresses (including separate confirmation of greater than 50% committee within Scenic Rim local government area);
- Copy of Public Liability Insurance Certificate of Currency;
- Copy of building insurance policies; and
- Copy of most recent annual report and financial statements.

On 30 June 2025, the secretary of Fassifern Tennis Association Incorporated confirmed the associations intention to execute Council's standard community lease document.

**Budget / Financial Implications**

Each party is responsible for its own costs in relation to preparation of any agreement under Council's Community Tenure over Council Property Policy.

All costs relating to the registration of a lease (where applicable), or survey plan preparation costs (where required), will be at the lessee's expense. Any costs associated with gaining planning or other approvals shall be the responsibility of the community organisation as tenure holder or applicant.

## Strategic Implications

### *Operational Plan*

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community

### *Legal / Statutory Implications*

The lease is to be registered in the Queensland Land Registry in accordance with the *Land Title Act 1994*.

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR43 Inadequate or ineffective planning, delivery and maintenance of infrastructure resulting in risk to public and staff safety and potential financial implications.

### Risk Summary

Category	Explanation
Infrastructure, Assets & Service Delivery  Lack of community infrastructure	Land and infrastructure is provided to eligible community organisations enable them to pursue their special interests. Alternatively, if council land and infrastructure is not provided, community activities will be more difficult to establish.

## Human Rights Implications

No human rights have been impacted by any actions recommended in this report.

## Consultation

External - Fassifern Tennis Association Incorporated (current lessee)

Internal - Facilities Management team.

## Conclusion

The lease to Fassifern Tennis Association Incorporated for premises situated at Coronation Park, Coronation Drive, Boonah (part Lot 2 on RP153509 and part Lot 20 on SP185162), expired on 31 December 2022. The association has confirmed their intention to execute a new lease agreement under Council's Community Tenure over Council Property Policy.

Council is to consider the issue of a new lease to the Fassifern Tennis Association Incorporated under the provisions of section 236(1)(b)(ii) of the *Local Government Regulation 2012*, which allows a valuable non-current asset to be disposed of to a community organisation without the need for a public tender or auction.

**Options**Option 1

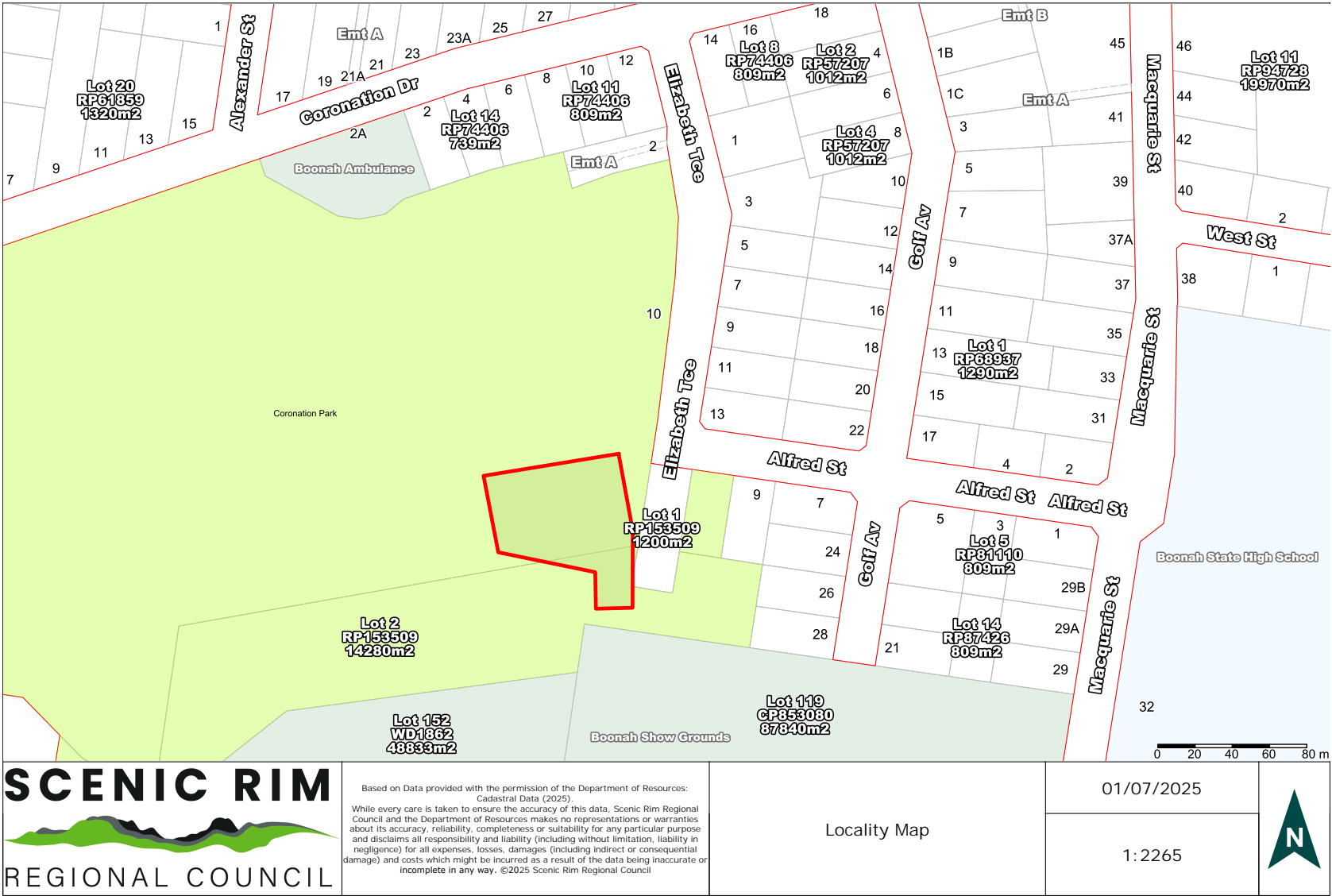
That:

1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Fassifern Tennis Association Incorporated, for premises situated at part Lot 2 on RP153509 and part Lot 20 on SP185162, situated at Coronation Park, Coronation Drive, Boonah;
2. Council endorse a five-year lease on standard terms as issued by Council for Fassifern Tennis Association Incorporated expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Fassifern Tennis Association Incorporated.

Option 2

That a lease is not issued to Fassifern Tennis Association Incorporated, for premises situated at part Lot 2 on RP153509 and part Lot 20 on SP185162, situated at Coronation Park, Coronation Drive, Boonah.

















**11.11 Proposed Issue of Lease to Community Organisation - Historical Society of Beaudesert Inc**

**Executive Officer:** Manager Coordinator Asset Management /  
Acting General Manager Asset and Environmental Sustainability

**Item Author:** Principal Specialist Property Management /  
Acting Manager Resources and Sustainability

**Attachments:**

1. Locality Map  
2. Aerial Map  
3. Lease Area Plan  

---

**Councillor Portfolio / Representation**

Community, Arts and Culture - Cr Kerri Cryer

**Local Government Area Division**

This report relates to Division 4.

**Executive Summary**

The freehold lease to Historical Society of Beaudesert Inc expired on 31 December 2024. Council is requested to consider the issue of a new lease agreement to Historical Society of Beaudesert for premises situated at Jubilee Park, 54 Brisbane Street, Beaudesert (part Lots 2 and 3 on RP166161).

Discussions have commenced with the current lessee, in relation to potential issue of a new lease, and in doing so, Council has undertaken an inspection of the site, issued a draft freehold lease to the association and received eligibility documentation from the association, in accordance with Council's Community Tenure Over Council Property Policy.

**Recommendation**

That:

1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Historical Society of Beaudesert Inc, for premises situated at part Lots 2 and 3 on RP166161, situated at Jubilee Park, 54 Brisbane Street, Beaudesert;
2. Council endorse a five-year lease on standard terms as issued by Council for Historical Society of Beaudesert Inc expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Historical Society of Beaudesert Inc.

**Previous Council Considerations / Resolutions**

At the Corporate and Community Services Committee held on 18 September 2012 Item 4.6), the Committee recommended that Council agree to enter into a 10 year lease with the Historical Society of Beaudesert Inc for part of Lot 2 and part Lot 3 on RP166161.

This recommendation was adopted at the Ordinary Meeting held on 25 September 2012.

**Report / Background**

With reference to the Lease Area Plan attachment (Attachment 3), the Historical Society of Beaudesert Inc's Museum occupies a combined area of approximately 2,081 square metres from within the south western corner of Lot 2 on RP166161 and south eastern section of Lot 3 on RP166161, being part of land known as Jubilee Park.

Historical Society of Beaudesert Inc was established in 1961 and plays a vital role in celebrating and preserving the local heritage for future generations. The Society showcases the rich cultural and pioneering history of the Scenic Rim region through extensive collections of artefacts, photographs, machinery, and historical buildings, including the 1875 Milbank's Pioneer Cottage. Open daily to the public, the museum offers guided tours, research services, and educational experiences for schools and community groups.

Historical Society of Beaudesert's previous lease agreement with Council commenced 1 January 2014, for a term of approximately 10 years, expiring 31 December 2024.

During the term of the lease, the Historical Society of Beaudesert Inc have undertaken improvements to the lease area through fundraising and successful grant applications. The improvements to date include:

- Multiple Museums;
- Pioneer Cottage;
- Tramway Hut; and
- Multiple display shelters.

As of 2025, the Historical Society of Beaudesert Inc maintains a dedicated group of approximately 80 members and the facility has been managed appropriately by the club under the terms of the previous agreement.

Historical Society of Beaudesert Inc have provided the necessary eligibility documents, for Council to consider the issue of a lease agreement. Council officers have reviewed the documentation provided, and confirmed the associations eligibility, including:

- Evidence of not-for-profit status;
- Confirmation of executive committee members, positions held and their addresses (including separate confirmation of greater than 50 per cent committee within Scenic Rim local government area);
- Copy of Public Liability Insurance Certificate of Currency;
- Copy of insurance policies; and
- Copy of most recent annual report and financial statements, confirming financial viability.

On 21 July 2025, the committee of Historical Society of Beaudesert Inc confirmed the associations intention to execute Council's standard community lease document.

**Budget / Financial Implications**

Each party is responsible for its own costs in relation to preparation of any agreement under Council's Community Tenure over Council Property Policy.

All costs relating to the registration of a lease (where applicable), or survey plan preparation costs (where required), will be at the lessee's expense. Any costs associated with gaining planning or other approvals shall be the responsibility of the community organisation as tenure holder or applicant.

**Strategic Implications***Operational Plan*

Theme: 2. Sustainable and Prosperous Economy

Key Area of Focus: The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community

*Legal / Statutory Implications*

The lease is to be registered in the Queensland Land Registry in accordance with the *Land Title Act 1994*.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR43 Inadequate or ineffective planning, delivery and maintenance of infrastructure resulting in risk to public and staff safety and potential financial implications.

Risk Summary

Category	Explanation
Infrastructure, Assets & Service Delivery	Land and infrastructure is provided to eligible community organisations enable them to pursue their special interests. Alternatively, if council land and infrastructure is not provided, community activities will be more difficult to establish.
Lack of community infrastructure	

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

External - Historical Society of Beaudesert Inc (current lessee)

Internal - Facilities Management team.



## Conclusion

The lease to Historical Society of Beaudesert Inc for premises situated at Jubilee Park, 54 Brisbane Street, Beaudesert (part Lots 2 and 3 on RP166161), expired on 31 December 2024. The association has confirmed their intention to execute a new lease agreement under Council's Community Tenure over Council Property Policy.

Council is to consider the issue of a new lease to the Historical Society of Beaudesert Inc under the provisions of section 236(1)(b)(ii) of the *Local Government Regulation 2012*, which allows a valuable non-current asset to be disposed of to a community organisation without the need for a public tender or auction.

## Options

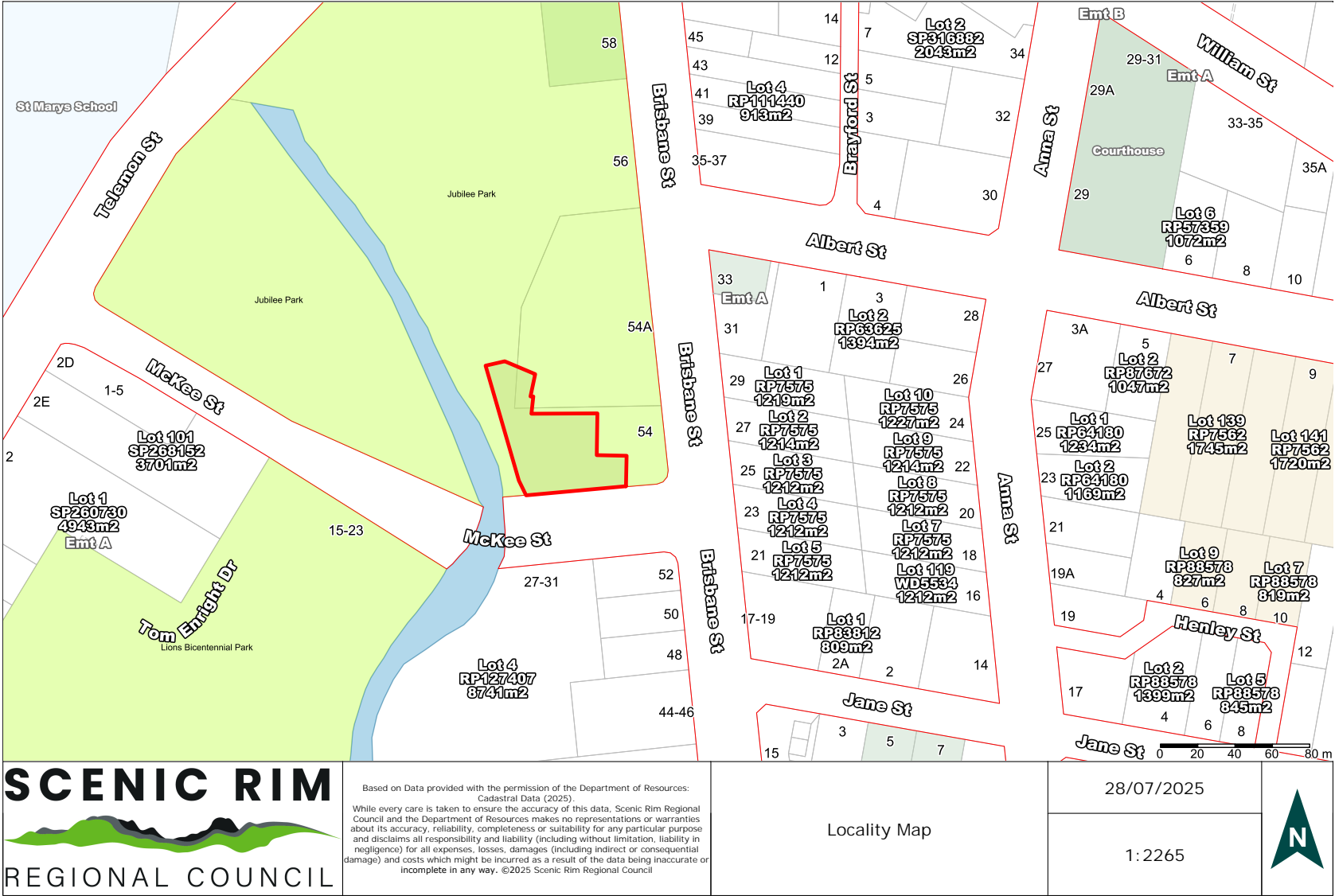
### Option 1

That:

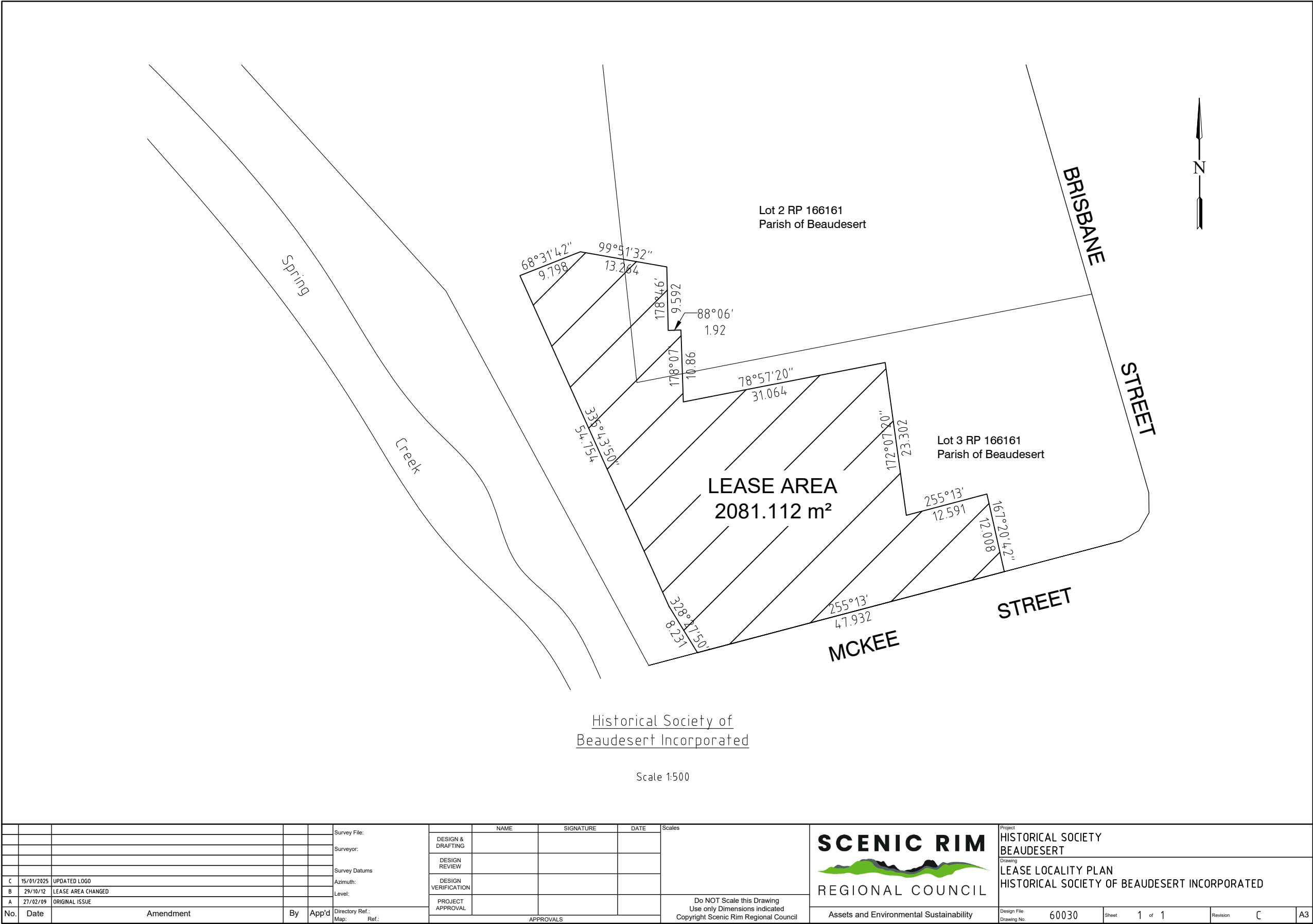
1. Council resolve that the exception under section 236(1)(b)(ii) of the *Local Government Regulation 2012* applies to the proposed grant of lease to Historical Society of Beaudesert Inc, for premises situated at part Lots 2 and 3 on RP166161, situated at Jubilee Park, 54 Brisbane Street, Beaudesert;
2. Council endorse a five-year lease on standard terms as issued by Council for Historical Society of Beaudesert Inc expiring 30 June 2030; and
3. Council delegate authority to the Chief Executive Officer in accordance with section 257(1) of the *Local Government Act 2009* to finalise and execute a lease agreement to Historical Society of Beaudesert Inc.

### Option 2

That a lease is not issued to Historical Society of Beaudesert Inc, for premises situated at part Lots 2 and 3 on RP166161, situated at Jubilee Park, 54 Brisbane Street, Beaudesert.







**11.12 'Containers for Change' Baskets - Program Extension**

**Executive Officer:** Manager Coordinator Asset Management /  
Acting General Manager Asset and Environmental Sustainability

**Item Author:** Waste Reduction Program Officer

**Attachments:** Nil

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

A trial of 'Containers for Change' baskets as an alternative service to public place recycling bins has been completed. The baskets provide for recovery of container refund eligible items with a reduction in operational costs to Council and direct benefits to the community. It is considered advantageous that the program to attach such baskets to other general waste bin enclosures located in high traffic areas such as parks be expanded.

**Recommendation**

That Council endorse installation of additional 'Containers for Change' baskets to other general waste bin enclosures located in high pedestrian traffic areas, including Council-owned or controlled public parks, where considered appropriate to do so.

**Previous Council Considerations / Resolutions**

At the Ordinary Meeting held on 25 September 2024 (Item 11.9), it was resolved that Council note the successful completion of 'Containers for Change' basket trial and endorse replacement of public place recycling bins with baskets at Boonah and Tamborine Mountain.

**Report / Background**

In October 2023, Council's Executive Team endorsed a trial of 'pay it forward' stations to provide a safe, cost-effective and environmentally friendly alternative service to public place recycling bins. In September 2024, Council acknowledged the successful completion of the trial in Beaudesert and endorsed the installation of 'Containers for Change' baskets (COEX baskets) at Boonah and Tamborine Mountain.

The project to install COEX baskets progresses the following strategic objectives of the Waste Management and Resource Recovery Strategy 2021-2026:

- Strategic Outcome 3 - Efficient and effective management of operations;
- Strategic Outcome 10 - Promote recovery of resources and discourage disposal to landfill;
- Strategic Outcome 13 - Maximise source separation/segregation of recoverable waste and minimise contamination in mixed kerbside recycling;
- Strategic Outcome 15 - Take a leading role in improving regional waste management.

As part of this project, 21 public place recycling bins were replaced with COEX baskets. This project has delivered following benefits to Council and the community:

- Savings in capital investment - by not installing public place recycling bin enclosures and wheelie bin;
- Savings in capital investment - Container for Change baskets were provided at no cost to Council by COEX;
- Savings in operational costs - associated with servicing bins and gate fees for recycled material;
- Reducing health risks to members of the public that would otherwise search through waste and recycling bins for refundable containers;
- Providing opportunity to recycle bottles and cans in public place areas.

The COEX baskets have been well received and well used. There is a strong support for this initiative and multiple submissions have been received from the community with positive feedback, in an effort to encourage further expansion of the program, especially in the high pedestrian traffic areas such as public parks.

There are approximately 25 general waste bin enclosures located in Council-owned or Council-controlled public parks, and approximately 47 located on streets and road reserves across the region. There are no recycling bins attached to these general waste bin enclosures. It is proposed to attach COEX baskets to these general waste bin enclosures, where considered appropriate to do so. As part of a two-stage approach, it is proposed that baskets are attached to bin enclosures located within parks as stage one, with usage to be observed for a period of up to six months prior to implementation of stage two, being to attach baskets to bin enclosures located on streets and road reserves.

Following locations would be included in the stage 1 assessment for project expansion. All other general waste bin enclosures located across the region would be included in stage 2.

Locality	Park location
Beaudesert	Lions Bicentennial Park
Beaudesert	Beaudesert Cemetery
Beaudesert	Apex Park
Beaudesert	Davidson Park/ Gateway Parklands
Beaudesert	Jubilee Park
Beaudesert	Junior Chamber Park
Boonah	Coronation Park - Boonah skate park
Boonah	Boonah cemetery
Boonah	Bicentennial Park - Dog off-leash
Boonah	Bicentennial Place
Canungra	Moriarty Park Community Centre
Canungra	D J Smith Park



Locality	Park location
Gleneagle	Darryl Dickson Community Park
Kalbar	Kalbar Civic Centre
Kooralbyn	Billabong Park
Rathdowney	Collins Park
Tamborine	Tamborine School Park
Tamborine	Middle Park near the skate park
Tamborine Mountain	Main Street
Tamborine Mountain	Skate park

## Budget / Financial Implications

The 'Containers for Change' baskets are provided free of charge, by Container Exchange.

These baskets are easy to install on existing general waste bin enclosures. Each installation may take approximately 5 to 10 minutes in addition to travel time. Council field-based team has completed such installations in the past. Total internal cost (for stage 1) is estimated to be approximately \$5,000 (internal budget transfer). A budget provision is available under Waste Trials and Investigations to support installation of additional baskets.

## Strategic Implications

### *Operational Plan*

Theme: 6. Accessible and Serviced Region

Key Area of Focus: Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation

### *Legal / Statutory Implications*

*Waste Reduction and Recycling Act 2011*

## Risks

### Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

- SR41 Inadequate or lack of appropriately defined service Levels in place resulting in failure to deliver or meet appropriate expectations of stakeholders.
- SR43 Inadequate or ineffective planning, delivery and maintenance of infrastructure resulting in risk to public and staff safety and potential financial implications.

Risk Summary

Category	Explanation
Infrastructure, Assets & Service Delivery  Vandalism of COEX baskets	The Containers for Change baskets may be exposed to vandalism. This has been considered by COEX in the design to provide maximum protection. No vandalism was observed during the trial. Further installations will be monitored to manage vandalism and damage.

**Human Rights Implications**

Right to liberty and security of person

Installation of 'Containers for Change' baskets provides a safe and respectful opportunity to economically disadvantaged community members to access container refund eligible items.

**Consultation**

Consultation with the following internal teams occurred in order to deliver the trial:

- Principal Specialist, Parks and Landscape Maintenance;
- Coordinator Project Delivery, Capital Works and Asset Management;
- Coordinator Transport Operations, Maintenance and Operations; and
- Principal Specialist, Community Development.

Container Exchange are keen to maintain the partnership with Council and to expand the project.

**Conclusion**

The existing project of installing 'Containers for Change' baskets in place of public place recycling bins, has demonstrated that the baskets can provide a cost-effective alternative service for public place recycling. It is, therefore, considered advantageous that the project is expanded to parks and other high pedestrian traffic areas across the region.

**Options**Option1

That Council endorse installation of additional 'Containers for Change' baskets to other general waste bin enclosures located in high pedestrian traffic areas, including Council-owned or controlled public parks, where considered appropriate to do so.

Option 2

That Council note the successful installation of Containers for Change baskets to date however does not endorse further expansion of the project through installation of additional baskets at this stage.

## **Council Sustainability**

### **11.13 Audit and Risk Committee Meeting held on 19 June 2025**

**Executive Officer:** Director Corporate, Community and Commercial Services

**Item Author:** Principal Specialist Internal Audit and Improvement

**Attachments:**

1. Report to Council - Audit and Risk Committee - 19 June 2025 [↓](#) 

---

## **Councillor Portfolio / Representation**

Audit and Risk Committee - Cr Amanda Hay

## **Local Government Area Division**

This report relates to the whole Scenic Rim region.

## **Executive Summary**

The Audit and Risk Committee (ARC) meets regularly in accordance with the established Annual Meeting Planner. In accordance with the *Local Government Regulation 2012*, there is a requirement for the Chief Executive Officer (CEO) to provide a report to Council following each ARC meeting. This report provides the report to Council of the ARC Meeting held on 19 June 2025.

## **Recommendation**

That Council note the Report to Council on the Audit and Risk Committee Meeting held on 19 June 2025.

## **Previous Council Considerations / Resolutions**

Not applicable.

The Report to Council of each ARC meeting is considered independently of any previous Report to Council.

**Report / Background**

The ARC operates in accordance with the Audit and Risk Committee Terms of Reference. The Terms of Reference outline the key objectives of the ARC along with details on membership, meeting processes and detailed responsibilities. The Audit and Risk Committee Annual Meeting Planner outlines the intended agenda topics for each meeting to help ensure that the ARC addresses its objectives and responsibilities.

The ARC has been established to support good governance of Council, and provide advice to Council on the matters within its responsibilities. The ARC is not a decision-making body. Any recommendation by the ARC that requires a decision will be presented separately to an Ordinary Meeting for consideration and resolution.

The Report to Council contains an executive summary of each matter considered by the ARC, a summary of the discussion on the matter and the ARC recommendations. This structure is intended to comprehensively address the legislative requirements and should provide sufficient assurance to the community on the effective operation of the ARC.

The Report to Council of the ARC Meeting held on 19 June 2025 is provided at Attachment 1.

**Budget / Financial Implications**

There are no budget implications associated with this report.

**Strategic Implications***Operational Plan*

Theme: 3. Open and Responsive Government

Key Area of Focus: Ongoing integrity of Council's practice and processes

*Legal / Statutory Implications*

Section 221 of the *Local Government Regulation 2012* requires a report to Council after each meeting of the audit committee. Specifically:

- (1)(c) as soon as practicable after a meeting of the committee, give the local government a written report about the matters reviewed at the meeting and the committee's recommendations about the matters.
- (4) The chief executive officer must present the report mentioned in subsection (1)(c) at the next meeting of the local government.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR46 Inadequate or lack of Governance (including procurement) Framework (systems, policies, procedures, delegations and controls) in place to ensure compliance by Council's Councillors and Officers with all relevant State and Federal legislation and regulations.

Risk Summary

Category	Explanation
Governance, Risk & Compliance  If this report is not presented to Council, there will be non-compliance with the relevant regulations.	The Report to Council is presented to Council as soon as practicable in accordance with the relevant requirements in the Local Government 2012. If this report was not presented, or was not accepted on the basis of errors or inaccuracies, Council would be non-compliant until it was presented and accepted. There are no specific penalties identified for non-compliance; however, all employees are required to act in accordance with the legislation or face potential disciplinary consequences.

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

The ARC maintains a degree of confidentiality that is suited to the purpose of the meeting, which includes, at times, commercially sensitive or personal content of the reports and the concurrent discussions. The right to "Take Part in Public Life" is somewhat limited by the meetings not being open to the public, however, appropriate information is made public, including this Report to Council of the ARC meeting. It is not considered that any human rights are unduly impacted by the approach to operation of the ARC.

**Consultation**

All relevant stakeholders were present at the meeting.

The report of the ARC Meeting has been confirmed as acceptable by the ARC Chair.

**Conclusion**

This report is provided in accordance with the requirements of Section 221 of the *Local Government Regulation 2012*.

The ARC meeting agendas are established based on an agreed Annual Meeting Planner, which provides assurance and coverage of all items required for review by the ARC. This report provides information on the matters reviewed, a summary of the discussion and the Committee's recommendations from the ARC Meeting held on 19 June 2025.

**Options**Option 1

That Council note the Report to Council on the Audit and Risk Committee Meeting held on 19 June 2025.

Option 2

That Council request further information or an amendment to this Report to Council on the Audit and Risk Committee Meeting held on 19 June 2025.

Option 3

That Council not note the Report to Council of the Audit and Risk Committee Meeting held on 19 June 2025 at this time and provide feedback regarding changes that would then enable the report to be acceptable.

# REPORT TO COUNCIL



## Audit and Risk Committee Meeting

<b>Date</b>	Thursday, 19 June 2025	commencing at 10:00 am
<b>Chair</b>	Stephen Coates	
<b>Committee Members in Attendance</b>	Melissa Jacobs, External Member Cr Amanda Hay Cr Jennifer Sanders	
<b>Apologies</b>	Nil	
<b>Other Attendees</b>	Representatives of External Audit The Mayor (as an observer) The Chief Executive Officer, members of the Executive Team and other staff	

Matters reviewed at the Meeting, summary of discussion and the Committee's recommendations are addressed in the remainder of this report.

### 5.1 Audit and Risk Committee Report to Council of Previous Meeting

Executive Summary:

For the information of the Audit and Risk Committee, this report provided the Report to Council of the Audit and Risk Committee Meeting for the meeting on 27 March 2025.

Summary of Discussion:

Administrative aspects of the process were discussed.

Recommendation:

That the Audit and Risk Committee note the Report to Council on the Audit and Risk Committee meeting held on 27 March 2025.

### 5.2 Audit and Risk Committee Action List Status

Executive Summary:

The report provided an update on the status of actions requested by the Committee.

Summary of Discussion:

The list of actions was reviewed. Comment was made emphasising the importance of progress on several items with a request for completion or a detailed update by the next meeting. This included confirming that the ARC wants to see the Terms of Reference for upcoming reviews and emphasising the importance of developing an Internal Audit Strategy as part of adopting the updated International Internal Audit Standards. The timing of the next meeting and the role of the ARC in reviewing the draft financial statements was also discussed in detail.



**Recommendation:**

That the Audit and Risk Committee note this update on the status of actions requested by the Committee and provide feedback, if required.

### 5.3 Strategic Risk Register Refresh Progress Update

**Executive Summary:**

This report provided an update on the status of the work to refresh Council's strategic risk register.

**Summary of Discussion:**

The Principal Specialist Internal Audit and Improvement (PSIAI) provided an overview of the workshops and activities that have occurred to progress the strategic risk register since the last ARC meeting.

The Chair asked about the current approach to risk appetite with the PSIAI explaining that the existing approach has been used in the register, but Council has identified this as an area for improvement. The External Member noted that a number of risks are rated at the same level for inherent and residual risk and suggested that these be examined to ensure the risk assessment is accurate.

Cr Sanders commented positively on the outcomes noting that it has raised awareness and understanding of risk within the organisation. Cr Hay also noted that there was reasonable alignment between the Councillors in the activity to prioritise the risks. In addition, risk will reduce when IT is up to date which in turn will create savings.

The Mayor, attending as an observer, commented that Council needs to understand its risks and more work is required to ensure there is a full appreciation of the range of risks facing Council. The biggest threat to Council is maintaining practices.

The External Member recognised the progress that has been made and commented on a number of aspects to continue to develop including: ongoing alignment between Councillors and management on risk, monitoring of controls, use of target risk ratings, delivering training and maintaining momentum, simplifying the register and working on risk appetite.

The CEO spoke about how risks are identified in Council reports and that it will be important that these risks are resonating with report authors as they explain risks relevant to each report. The CEO also agreed with the suggestion for a facilitated workshop on risk appetite, noting that the overall risk appetite is very low.

**Recommendation:**

That the Audit and Risk Committee provide any feedback on the draft Strategic Risk Register prior to its approval by the CEO.

### 5.4 Procurement Improvement Plan Update

**Executive Summary:**

This report provides an update on the ongoing work to improve procurement and contract management.

**Summary of Discussion:**

The Coordinator Procurement & Contract Performance (CPCP) attended the meeting for this item to provide a summary of the report and answer questions. The CPCP noted there has been a range of activities that are covered in the report and drew attention to the planned implementation of a Procurement Steering Committee commencing in July 2025.

The Chair asked about whether the organisation was finding it difficult to adopt the changes? There was comment made by the CPCP and one of the General Managers around the particular challenges for some teams and the continued work to improve controls and ensure good business outcomes.

The CEO commented that one aspect being looked at in the reducing red tape project is the procurement levels and the required processes for these levels. These levels haven't changed since the regulations were put in place. Several ARC members contributed to the discussion on this aspect.

Recommendation:

That the Audit and Risk Committee note the progress of the Procurement Improvement Project.

## 5.5 Overdue High Risk Audit Actions - Procurement

Executive Summary:

This was an additional report included at the ARC's request to explain the progress on high risk audit actions.

Summary of Discussion:

The Chair commented that the purpose of this was to ensure that the actions are progressing to closure and it is good to see that most actions aimed to be closed out by the end of the year.

Cr Sanders noted it will be important for the updated Procurement Manual to be rolled out.

Recommendation:

That the Audit and Risk Committee note the procurement updates provided for the high risk agreed audit actions.

## 5.6 Overdue High Risk Audit Actions - Project Management

Executive Summary:

This was an additional report included at the ARC's request to explain the progress on high risk audit actions.

Summary of Discussion:

The Chair noted his interest in this report is to get insight on overdue actions and see the root cause of delays. The General Manager Asset and Environmental Sustainability (GMAES) explained that one cause of delay was loss of a key resource in December last year.

The GMAES stated that the pilot for the Project Management Framework (PMF) will be kept within the Works team while they iron out any issues. It was clarified that this covers mainly capital projects, with some operational projects.

The Chair asked what will be the approach to monitor projects and ensure the processes are being followed. The GMAES spoke about plans to implement software.

The External Member commented positively on the major and minor projects and the different inclusions. The team was encouraged to involve a range of projects with education for the organisation. It will be good to see the reporting in the future that can provide a portfolio view. The importance of lessons learnt and benefits realisation were also emphasised.

**Recommendation:**

That the Audit and Risk Committee note the update on the Project Management framework as presented.

## 5.7 Implementation of Audit Recommendations

**Executive Summary:**

The ARC receives a report at each full meeting on the status of all agreed audit recommendations.

**Summary of Discussion:**

The PSIAI introduced the report explaining that this covers some additional aspects for this meeting. The status of high risk actions where there is only one per owner is covered. The recommendations in the recent Queensland Audit Office (QAO) report for local government are also included, with the most important being establishing a procedure to manage ex-gratia payments.

The Chair queried the planned controls and approvals for ex-gratia payments. The General Manager People and Strategy explained that this is being looked at by Councils across the state to develop an appropriate policy.

The Chair noted that for the main action list that only four were closed and that it remains important to continue the work particularly on old ones.

**Recommendation:**

That the Audit and Risk Committee note the update on the implementation of audit recommendations and provide feedback as appropriate.

## 5.8 Overdue High Risk Audit Actions - Information Services

**Executive Summary:**

This was an additional report included at the ARC's request to explain the progress on high risk audit actions.

**Summary of Discussion:**

The Manager Information Services and Technology (MIST) introduced the report, drawing the ARC's attention to the ongoing resource constraints which have impacted progress. Cr Sanders asked for further details. The MIST spoke about the extended recruitment process for the Coordinator ICT Operations. The CEO mentioned that this is indicative of the resourcing issues across the organisation. Money is an issue in regards to attraction and retention with other surrounding councils paying more. There was further discussion on the challenges around retention with questions and comments by multiple meeting participants.

The MIST then highlighted that all 29 recommendations from the last Penetration Test have now been completed and closed off.

Consultation has commenced on a draft Information Security Policy. This will progress through the Executive Team and then to Council.

The External Member noted that there is progress on the actions and asked if there were any particular risk areas that are a concern, such as cyber security. The MIST commented that they are relatively comfortable, with the next penetration test being arranged and a cyber security partner to be engaged as part of the ICT Strategy.

Cr Hay asked what is going well in the IT area. The MIST replied that they are continuing to provide the core, business as usual services, including that the Councillors are working well with their IT.

Recommendation:

The Audit and Risk Committee note the information in the Report.

## 6.1 Audit and Risk Committee Annual Work Plan Status

Executive Summary:

For each meeting there is a summary provided of the agenda items and an acquittal against the ARC Annual Meeting Planner.

Summary of Discussion:

The PSIAI noted that controls assurance will be looked at in the next couple of months.

The Chair noted that we are behind on the Work Plan Status.

Recommendation:

That the Audit and Risk Committee note the information on the status of agenda items.

## 6.2 Biodiversity and Climate Change Risk Audit Report

Executive Summary:

On an annual basis the ARC is provided with a report to inform the ARC about Council's obligations and risks associated with biodiversity, climate change and biosecurity.

Summary of Discussion:

The External Member commented that the table included in the report is very comprehensive and asked how Council is going with mitigating the risks. The Chair also commented on the challenge of balancing rules, regulations and community expectations. The Manager Regional Development Health and Biodiversity (MRDHB) said that Council is a member of a number of external bodies that helps identify effective approaches, but there is always more that could be done.

Cr Sanders asked for more information on bat roosts, the legislation and management plans. The MRDHB and the CEO spoke about the importance of following the legislation, that there are constraints on what can be done, they try to manage community expectations and they will seek extra funding whenever possible.

Recommendation:

That the Audit and Risk Committee receive this update on the management of Council's Biodiversity and Climate Change Risks.

## 6.3 Quality Management Update - Asset and Environmental Sustainability

Executive Summary:

This report provided the annual update on Council's Quality Management System.

## AUDIT AND RISK COMMITTEE MEETING REPORT TO COUNCIL

THURSDAY, 19 JUNE 2025

## Summary of Discussion:

The GMAES introduced the report, commenting that they are trying to improve the quality management systems and update it where possible. It is now easier to access documents on the SharePoint page.

The Chair asked how the system gets assessed. The GMAES said that an external auditor would be required, however, they haven't done that as they are not aware of any current risk of missing out on funding by not being certified. The External Member and Chair indicated their acceptance of this approach.

## Recommendation:

That the Audit and Risk Committee note the Quality Management System review update.

## 6.4 HR Update

## Executive Summary:

This is a new regular report that will provide updates on a number of organisational risks regarding HR. The report also contained a summary of the results of the Staff Survey conducted late last year.

## Summary of Discussion:

The General Manager People and Strategy (GMPS) introduced the report and highlighted:

- There has been some improvement in the unplanned turnover statistic which suggest that some of the strategies including flexible working arrangements may be having an effect;
- The current key WHS statistics are slightly above target;
- EBA negotiations are ongoing; and
- Three new Directors will commence in the next four weeks.

The CEO mentioned that the study assistance program and the sporting reimbursement policy are other key attraction strategies. There is also work in progress on the Vehicle Policy with a need to address some past practices in this area.

## Recommendation:

That the Audit and Risk Committee note the HR Update.

## 6.5 CEO Update

## Executive Summary:

This is another new regular report that will provide a verbal update from the CEO on current issues or challenges, emerging risks and other key accomplishments, changes or events for Council.

## Summary of Discussion:

The CEO spoke about the following:

- Provided an update on the progress on a high profile current project (Cr Hay left the room for this item);
- The ongoing impacts of the high growth rate of the region; and
- There have been a number of key staff leaving. The CEO has spoken to many of them directly, there are a variety of individual circumstances and reasons for their departure.

**Recommendation:**

That the Audit and Risk Committee note the update provided by the CEO.

## 6.6 Governance Update

**Executive Summary:**

The update provided high level comments on various governance matters under the following headings: Fraud, Corruption and Conduct Update, Risk Management Update, Fraud and Awareness Training, Managing Unreasonable Complainant Conduct Training and High Risk Customer Register.

**Summary of Discussion:**

The General Manager Council Sustainability (GMCS) spoke to this report providing some newer information on the update on fraud and corruption matters.

The External Member asked to confirm what the high risk customer register is managing. The CEO confirmed the scope and also indicated that Council is working to identify properties with risks. Cr Hay asked for more information on the communication plans. The CEO explained. There are also concerns for Councillors when they are attending site visits and additional safety measures are being considered.

**Recommendation:**

The Audit and Risk Committee note the information in the Governance update.

## 6.7 Risk Management Maturity Assessment

**Executive Summary:**

This report provided an overview of the risk management maturity assessment and the improvement actions this identified.

**Summary of Discussion:**

The PSIAI explained that this was a process completed with the assistance of Council's insurance provider. The detailed report is attached along with a table of the actions and their current status.

The Chair commented that there are a number of items that need more work. The PSIAI agreed and stated that they would shortly meet with the GMCS to assign the tasks and confirm timeframes.

**Recommendation:**

That the Audit and Risk Committee note the Risk Management Maturity Assessment report and current status.

## 6.8 External Audit Update

**Executive Summary:**

At each meeting, the Queensland Audit Office and the contracted audit providers present on the status of the external audit and other relevant reports and activities.



## AUDIT AND RISK COMMITTEE MEETING REPORT TO COUNCIL

THURSDAY, 19 JUNE 2025

## Summary of Discussion:

The Contract Auditors provided an overview of the progress on the external audit including that:

- Overall, the audit is behind schedule. This is largely due to the resource constraints in the IT area and the delays in the revaluation process;
- There are tight timeframes for the year end and closing reports so they will work with the Finance Team to be flexible while ensuring that audit quality is the main focus; and
- There has been feedback provided on the proforma financial statements and on the status of control issues.

The QAO representative spoke to the Briefing Paper. The key points were that:

- The QAO forward work plan for the next three years will be released before the end of June;
- The annual report on local government has been released which showed common deficiencies around information systems and raised the issue on ex-gratia payments that was discussed earlier; and
- A report has been released on audit committees with a recommendation to complete a self-assessment against the practices in that report.

## Recommendation:

That the Audit and Risk Committee note the External Audit Update.

## 6.9 Financial Management Update

## Executive Summary:

This regular report provided an update on Council's financial results, the current budget position and any key activities for financial management.

## Summary of Discussion:

The Chair commented on the Financial Sustainability Strategy that it is important that actions align with the statements being made about sustainability.

The CEO commented that the services catalogue should be completed by August which will cost every service delivered by Council providing more information to the Councillors and allowing Council to establish a baseline for continuous improvement.

The External Member pointed out that there is a degree of mismatch between the comments on risk in the Financial Sustainability Strategy and what is in the Strategic Risk Register.

## Recommendation:

That the Audit and Risk Committee note and acknowledge the Financial Management update, raising any concerns.

## 6.10 Internal Audit Update

## Executive Summary:

This report outlines the status of the Annual Internal Audit Plan and other activities of Internal Audit. The report for the review of Outgoing Grants Management was also attached.

## AUDIT AND RISK COMMITTEE MEETING REPORT TO COUNCIL

THURSDAY, 19 JUNE 2025

## Summary of Discussion:

The PSIAI introduced the report and highlighted the following:

- All reviews except the review on privacy are at least in the planning stage with some reviews to be carried over into the next financial year;
- Reports on two reviews were distributed separately from the Agenda and can be discussed at the next meeting;
- Continuous Assurance testing has been completed with the report to be finalised soon; and
- More time that expected was spent supporting the risk management exercise.

## Recommendation:

That the Audit and Risk Committee note and acknowledge the Internal Audit update, raising any concerns.

## 6.11 Draft Annual Internal Audit Plan 2025-2026

## Executive Summary:

The first draft of the Annual Internal Audit Plan for the next financial year was presented.

## Summary of Discussion:

The PSIAI introduced the report and explained where the process is up to and the attachments provided.

The External Member commented that the plan appears reasonable but is concerned as to whether it considers the other items that Internal Audit have been supporting. The PSIAI and the GMCS addressed this with comments on these activities reducing and that the GMCS will ensure a focus on getting audits done.

The Chair reiterated that it is crucial to keep the flow of internal audits coming through. The complete version of the plan should be presented to the next meeting.

## Recommendation:

That the Audit and Risk Committee provide feedback on the draft Internal Audit Plan 2025-26.

## 6.12 ARC Annual Report 2024-25 Initial Discussion

## Executive Summary:

Each year the ARC produces an Annual Report that is presented to Council.

## Summary of Discussion:

The PSIAI explained the planned process and that today is primarily to discuss options or confirm the approach. It was agreed that a similar version to the previous year should be developed and feedback on this would be provided prior to the next meeting.

## Recommendation:

That the Audit and Risk Committee provide feedback on the overall approach to the Audit and Risk Committee Annual Report for 2024-25.

### 7.1 Other Business

For this meeting there were no reports presented for other business.

## 8 Committee Members' Business

For this meeting there was no Committee Members' Business or other discussion.

**11.14 Council Monthly Financial Report for July 2025**

**Executive Officer:** Director Corporate, Community and Commercial Services

**Item Author:** Coordinator Financial Management

**Attachments:**

1. Monthly Financial Report July 2025 [↓](#) 

---

**Councillor Portfolio / Representation**

Not applicable.

**Local Government Area Division**

This report relates to the whole Scenic Rim region.

**Executive Summary**

This report seeks Council's endorsement of the monthly financial report for July 2025.

**Recommendation**

That Council receive the Monthly Financial Report for July 2025.

**Previous Council Considerations / Resolutions**

Not applicable.

**Report / Background**

The monthly financial report provides information on Council's actual to budget performance. The graphical representation of key performance indicators provides key summary financial information.

**Budget / Financial Implications**

The budget/financial implications are reflected within Attachment 1.

**Strategic Implications***Operational Plan*

Theme: 3. Open and Responsive Government

Key Area of Focus: Ongoing integrity of Council's practice and processes

*Legal / Statutory Implications*

Section 204 of the *Local Government Regulation 2012* requires the Chief Executive Officer to present a financial report to Council on a monthly basis.

**Risks**Strategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR47 Inadequate or lack of an appropriate Financial Management Framework (including systems, policies, procedures and controls) in place to adequately minimise risk of fraudulent action and to maximise financial sustainability.

Risk Summary

Category	Explanation
Financial/Economic  Inaccurate or untimely management reporting	Actual performance is reported against budget on a monthly basis to the Executive Team and Council.
Financial/Economic  Failure to develop and implement procedures to manage cash and investments	A Monthly investment report is provided to the Executive Team and Council that reports actual performance against investment limits.
Financial/Economic  Failure to manage outstanding debtors	A Monthly debtors report is provided to the Executive Team and Council including a chart showing total outstanding debtors and debtors greater than 90 days overdue .

**Human Rights Implications**

No human rights have been impacted by any actions recommended in this report.

**Consultation**

The Executive Team and Managers have reviewed the actual to budget performance for their relevant portfolios.

**Conclusion**

The monthly financial report provides information on the actual to budget position at financial statement level.

**Options**

Option 1

That Council receive the Monthly Financial Report for July 2025.

Option 2

That Council request further information or an amendment to Monthly Financial Report for July 2025.

Option 3

That Council not accept the Monthly Financial Report for July 2025.





# FINANCIAL PERFORMANCE AND POSITION PROGRESS REPORT JULY 2025



## Executive Summary

It should be noted that the Draft 2025-2026 Carry Forward Budget Review is currently being compiled and will be presented for consideration at a Briefing Session in the near future. Budget variances may exist for some operational and capital programs until the Carry Forward Budget Review is adopted and incorporated into the 2025-26 Budgets.

Summary of the July 2026 Monthly Financial Report:

Net operating surplus / deficit: **\$1.199 million 3.7% higher than budgeted expectations**

- Operating revenue \$0.308 million lower than budgeted expectations.
- Operating expenditure \$1.506 million lower than budgeted expectations.

Operating revenue: **\$0.308 million 0.7% lower than budgeted expectations**

- Fees and charges are \$0.121 million 2.7% lower than budgeted expectations due largely to lower fees for development assessment \$0.087 million and animal management licences \$0.048 million.

Operating expenditure: **\$1.506 million 16.6% lower than budgeted expectations**

- Employee Expenses is \$0.325 million lower than anticipated due to vacancies with the variance principally in the area of Resource and Sustainability and Development Assessment.
- Employee expenses allocated to capital is \$0.239 million 80.4% lower than forecast with the variance principally in the area of Resources and Sustainability and Design and Survey.
- Materials and services are \$1.423 million 34.8% lower than forecast due largely to timing with expenditure for 'Maintenance and operations' and 'Other materials and services'. Fleet internal plant hire recoveries are lower than anticipated. Refer to Note 4 (Page 6 of 11) for more detail.

Capital revenue: **\$1.095 million higher than budgeted expectations**

- Capital grant revenue is \$1.010 million higher than anticipated largely due to timing with the receipt of disaster recovery funding.
- Revenue from Infrastructure Charges is \$0.085 million higher than anticipated.
- Refer to Note 7 (Page 8 of 11) for more detail.

Statement of financial position

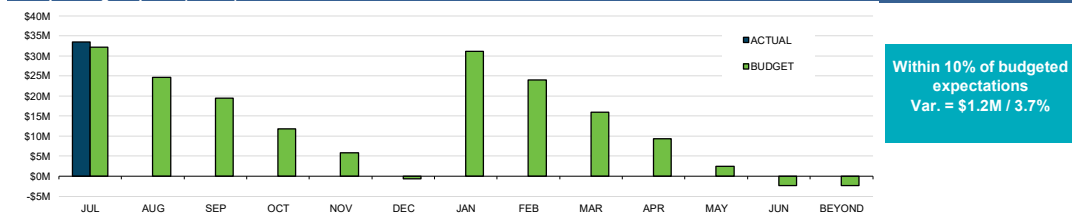
- Movements in account balances largely due to carry forward budgets not being approved and included in this report.

## Financial performance and position

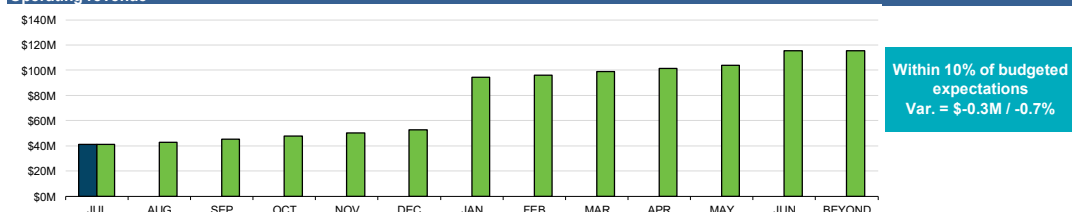


## 1. KEY PERFORMANCE INDICATORS

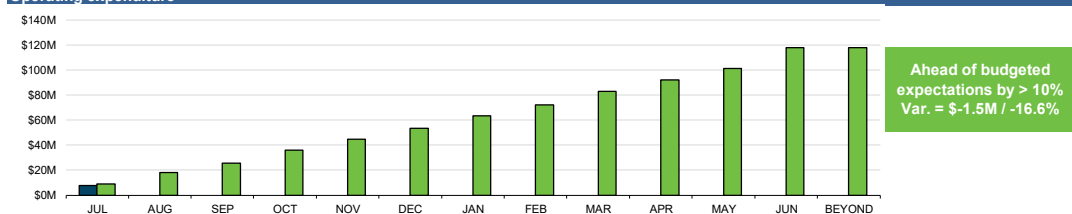
## Net operating surplus / (deficit)



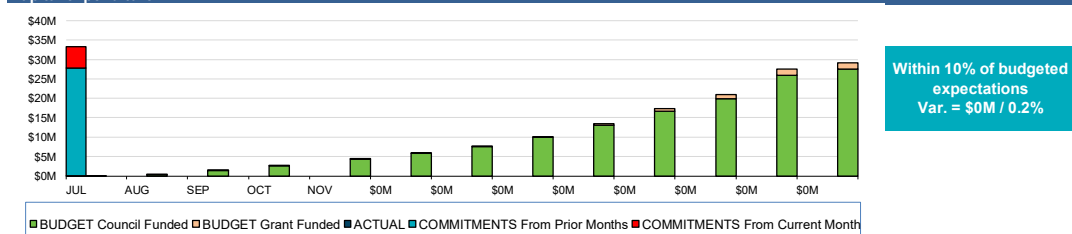
## Operating revenue



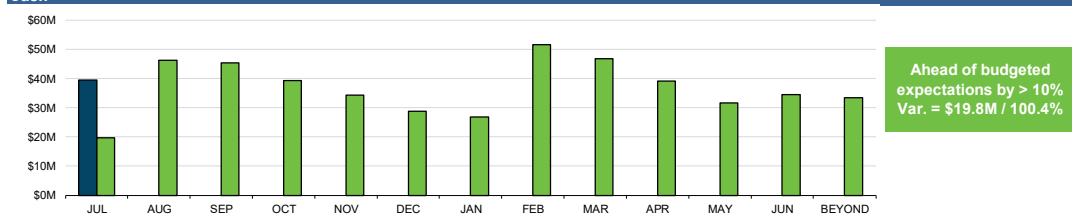
### Operating expenditure



## Capital expenditure



## Cash




**Legend:**

	Negative Variance > 20%
	Negative Variance > 10%

- Within tolerance
- Positive Variance > 10%

Financial performance and position



2. STATEMENT OF COMPREHENSIVE INCOME

STATEMENT OF COMPREHENSIVE INCOME

For the Period Ending 31-Jul-2025

		Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Operating revenue						
Rates and utility charges	Note 1	\$79,515	\$79,515	\$39,510	\$39,536	\$26
Discounts and pensioner remissions		(\$2,255)	(\$2,255)	(\$162)	(\$104)	\$58
Fees and charges	Note 2	\$10,592	\$10,592	\$895	\$704	(\$191)
Interest received		\$4,158	\$4,158	\$277	\$259	(\$18)
Recoverable works		\$5,964	\$5,964	\$317	\$217	(\$100)
Grants, subsidies, contributions and donations		\$9,001	\$9,001	\$340	\$262	(\$78)
Share of profit from associates		\$2,759	\$2,759	\$0	\$0	\$0
Other revenues	Note 3	\$5,727	\$5,727	\$95	\$89	(\$5)
Total Operating revenue		\$115,461	\$115,461	\$41,270	\$40,963	(\$308)
Operating expenditure						
Employee expenses		\$50,829	\$50,829	\$2,892	\$2,567	\$325
Employee expenses allocated to capital		(\$7,677)	(\$7,677)	(\$297)	(\$58)	(\$239)
Net operating employee expenses		\$43,152	\$43,152	\$2,595	\$2,510	\$86
Materials and services	Note 4	\$46,227	\$46,227	\$4,131	\$2,708	\$1,423
Finance costs		\$1,131	\$1,131	\$14	\$16	(\$2)
Depreciation and amortisation		\$27,305	\$27,305	\$2,319	\$2,319	\$0
Total Operating expenditure		\$117,815	\$117,815	\$9,059	\$7,553	\$1,506
NET OPERATING SURPLUS / (DEFICIT)		(\$2,353)	(\$2,353)	\$32,211	\$33,410	\$1,199
Capital revenue						
Capital grants and subsidies		\$4,540	\$4,540	\$0	\$1,010	\$1,010
Infrastructure charges		\$2,586	\$2,586	\$216	\$300	\$85
Total capital revenue		\$7,126	\$7,126	\$216	\$1,311	\$1,095
NET SURPLUS / (DEFICIT)		\$4,772	\$4,772	\$32,427	\$34,720	\$2,294

## Financial performance and position



## 3. STATEMENT OF FINANCIAL POSITION

## STATEMENT OF FINANCIAL POSITION

As at 31-Jul-2025

	Annual Original Budget \$'000	Annual Revised Budget \$'000	YTD Revised Budget \$'000	YTD Actual \$'000	YTD Variance \$'000
<b>Current assets</b>					
Cash and Investments	\$33,348	\$33,348	\$19,690	\$39,453	\$19,763
Receivables	\$12,100	\$12,100	\$47,513	\$48,386	\$873
Inventories	\$900	\$900	\$900	\$1,029	\$129
Other Current Assets	\$1,000	\$1,000	\$0	\$0	\$0
<b>Total current assets</b>	<b>\$47,348</b>	<b>\$47,348</b>	<b>\$68,102</b>	<b>\$88,867</b>	<b>\$20,765</b>
<b>Non-current assets</b>					
Receivables	\$14,676	\$14,676	\$14,676	\$14,676	\$0
Other Financial Assets	\$43,450	\$43,450	\$41,994	\$41,194	(\$800)
Property, Plant and Equipment and Intangibles	\$1,300,867	\$1,300,867	\$1,278,529	\$1,430,738	\$152,209
<b>Total non-current assets</b>	<b>\$1,358,993</b>	<b>\$1,358,993</b>	<b>\$1,335,199</b>	<b>\$1,486,607</b>	<b>\$151,408</b>
<b>TOTAL ASSETS</b>	<b>\$1,406,341</b>	<b>\$1,406,341</b>	<b>\$1,403,302</b>	<b>\$1,575,475</b>	<b>\$172,173</b>
<b>Current liability</b>					
Trade and Other Payables	\$11,000	\$11,000	\$2,000	(\$3,243)	\$5,243
Borrowings	\$2,524	\$2,524	\$0	\$0	\$0
Provisions	\$10,400	\$10,400	\$10,400	\$10,974	(\$574)
Other Current Liabilities	\$1,395	\$1,395	\$1,507	\$2,065	(\$558)
<b>Total current liability</b>	<b>\$25,319</b>	<b>\$25,319</b>	<b>\$13,907</b>	<b>\$9,796</b>	<b>(\$4,111)</b>
<b>Non-current liability</b>					
Borrowings	\$34,338	\$34,338	\$39,328	\$39,322	\$6
Provisions	\$4,219	\$4,219	\$4,219	\$2,712	\$1,507
Other Non-Current Liabilities	\$0	\$0	\$1,395	\$2,902	(\$1,507)
<b>Total non-current liability</b>	<b>\$38,557</b>	<b>\$38,557</b>	<b>\$44,942</b>	<b>\$44,937</b>	<b>(\$5)</b>
<b>TOTAL LIABILITIES</b>	<b>\$63,876</b>	<b>\$63,876</b>	<b>\$58,849</b>	<b>\$54,733</b>	<b>(\$4,116)</b>
<b>NET ASSETS</b>	<b>\$1,342,465</b>	<b>\$1,342,465</b>	<b>\$1,344,453</b>	<b>\$1,520,742</b>	<b>\$176,289</b>

## Financial performance and position



## 4. NOTES TO FINANCIAL STATEMENTS

NOTE 1 - RATES AND UTILITY CHARGES ANALYSIS  
For the Period Ending 31-Jul-2025

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
<b>Rates and utility charges</b>					
General Rates	\$54,073	\$54,073	\$26,835	\$26,837	\$1
Separate Charge Community Infrastructure	\$12,882	\$12,882	\$6,417	\$6,911	\$495
Waste Disposal Charge	\$763	\$763	\$381	\$373	(\$8)
Waste Collection Charge	\$1,050	\$1,050	\$523	\$0	(\$523)
<b>Total rates and utility charges</b>	<b>\$79,515</b>	<b>\$79,515</b>	<b>\$39,510</b>	<b>\$39,536</b>	<b>\$26</b>

NOTE 2 - FEES AND CHARGES ANALYSIS  
NOTE 2 - FEES AND CHARGES ANALYSIS

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
<b>Fees and charges</b>					
Development Assessment	\$0	\$0	\$0	\$0	\$0
Plumbing Certification	\$2,220	\$2,220	\$185	\$98	(\$87)
Building Certification	\$2,028	\$2,028	\$169	\$178	\$10
Other Building and Property Related Revenue	\$591	\$591	\$49	\$50	\$0
Refuse Tipping Fees	\$1,435	\$1,435	\$101	\$45	(\$57)
Animal Management Licences	\$2,137	\$2,137	\$59	\$35	(\$24)
Food Licences	\$277	\$277	\$191	\$143	(\$48)
Cemetery Fees	\$221	\$221	\$1	\$8	\$7
Moogerah Caravan Park Fees	\$434	\$434	\$36	\$44	\$8
Other Fees and Charges	\$1,014	\$1,014	\$85	\$84	(\$0)
<b>Total fees and charges</b>	<b>\$10,592</b>	<b>\$10,592</b>	<b>\$895</b>	<b>\$704</b>	<b>(\$191)</b>

NOTE 3 - OTHER REVENUES ANALYSIS  
For the Period Ending 31-Jul-2025

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
<b>Other revenues</b>					
Logan City Council Waste Charges	\$3,265	\$3,265	\$0	\$0	\$0
Tax Equivalents - Urban Utilities	\$1,011	\$1,011	\$0	\$0	\$0
Other	\$1,451	\$1,451	\$95	\$89	(\$5)
<b>Total other revenues</b>	<b>\$5,727</b>	<b>\$5,727</b>	<b>\$95</b>	<b>\$89</b>	<b>(\$5)</b>



## Financial performance and position



## 4. NOTES TO FINANCIAL STATEMENTS CONTINUED

## NOTE 4 - MATERIALS AND SERVICES ANALYSIS

For the Period Ending 31-Jul-2025

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
<b>Materials and services</b>					
Subscriptions	\$420	\$420	\$32	\$66	\$33
IT Systems Maintenance	\$3,230	\$3,230	\$1,631	\$1,776	\$145
Office Expenditure	\$722	\$722	\$62	\$20	(\$42)
Recoverable Works	\$2,821	\$2,821	\$145	\$25	(\$120)
Fleet IPH Recoveries	(\$13,191)	(\$13,191)	(\$1,099)	(\$720)	\$379
Grants	\$553	\$553	\$16	\$2	(\$14)
Legal Expenses	\$1,345	\$1,345	\$48	(\$13)	(\$61)
Waste Collection Contract	\$3,100	\$3,100	\$0	\$0	\$0
Insurance	\$790	\$790	\$744	\$767	\$23
Economic Development	\$1,494	\$1,494	\$24	(\$67)	(\$92)
Maintenance and Operations	\$26,783	\$26,783	\$1,965	\$844	(\$1,121)
721600 - Road Maintenance	\$5,037	\$5,037	\$419	\$150	(\$269)
721601 - Bridge Maintenance	\$364	\$364	\$30	\$14	(\$16)
721611 - Urban Approaches and Town Centres Maintenance	\$756	\$756	\$58	\$16	(\$42)
721612 - Road Furniture Projects	\$42	\$42	\$3	\$0	(\$3)
721613 - Resheeting	\$1,655	\$1,655	\$138	\$25	(\$113)
721614 - Shoulder Resheeting	\$639	\$639	\$53	\$0	(\$53)
729283 - Weed Treatment Council Roadsides	\$10	\$10	\$8	\$0	(\$8)
729316 - Road Corridor Management	\$67	\$67	\$6	\$2	(\$4)
EXP20112-M&O-Parks, Gardens, Cemeteries	\$2,332	\$2,332	\$153	\$85	(\$69)
EXP20113-M&O-Fleet	\$4,074	\$4,074	\$549	\$422	(\$127)
EXP20114-M&O-Waste Disposal	\$5,361	\$5,361	\$129	\$113	(\$16)
EXP20125-M&O-Facility Operations	\$4,734	\$4,734	\$286	\$7	(\$279)
EXP20126-M&O-Facility Maintenance	\$1,713	\$1,713	\$132	\$10	(\$122)
EXP20127-M&O-Facility Maintenance Scheduled	\$0	\$0	\$0	\$0	\$0
Transfer Station Operations	\$906	\$906	\$36	\$26	(\$10)
Grant Funded Expenditure	\$3,127	\$3,127	\$132	(\$3)	(\$135)
Other Material and Services	\$14,128	\$14,128	\$395	(\$14)	(\$409)
721001 - External Audit	\$161	\$161	\$0	(\$108)	(\$108)
721031 - Division 1 Councillor - Professional Development	\$771	\$771	\$64	\$44	(\$20)
721032 - Division 2 Councillor - Professional Development	\$642	\$642	\$53	\$38	(\$15)
721052 - Consultant Town Planning	\$680	\$680	\$28	(\$12)	(\$39)
721544 - Minor Furniture and Equipment (for use with work orders)	\$92	\$92	\$2	(\$10)	(\$12)
721821 - Consultant - Drainage Projects Prioritisation	\$468	\$468	\$23	(\$3)	(\$25)
723004 - Boonah Cultural Centre Operation	\$251	\$251	\$19	\$9	(\$10)
729148 - Asset Condition Assessments	\$465	\$465	\$5	(\$20)	(\$25)
723006 - Museum Assistance Program	\$2,379	\$2,379	\$198	\$172	(\$26)
723010 - Vonda Youngman Community Centre Operations	\$8,635	\$8,635	\$75	(\$99)	(\$175)
729017 - Ses Callouts Council Staff	\$299	\$299	\$0	\$24	\$24
729094 - Animal Management Education Partnership	\$54	\$54	\$0	\$11	\$11
729159 - Council of Mayors	\$41	\$41	\$38	\$0	(\$38)
729258 - Road Closure / Open	\$244	\$244	\$29	\$0	(\$29)
729277 - Engagement Opportunities	\$358	\$358	\$13	\$1	(\$12)
729460 - Concept planning and design of key LGIP Trunk infrastructure	\$165	\$165	\$30	\$0	(\$30)
Miscellaneous	(\$1,576)	(\$1,576)	(\$182)	(\$62)	\$120
<b>Total materials and services</b>	<b>\$46,227</b>	<b>\$46,227</b>	<b>\$4,131</b>	<b>\$2,708</b>	<b>(\$1,423)</b>

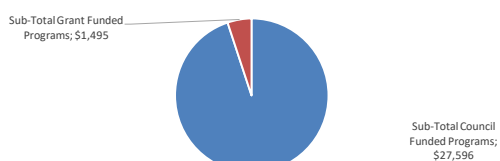
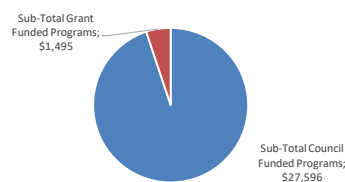
## Financial performance and position



## 5. CAPITAL EXPENDITURE

For the Period Ending 31-Jul-2025

		Annual	Annual	YTD	YTD	YTD	Beyond
	Commitments	Original	Revised	Revised	Actual \$000	Variance	June 2026
	\$000	Budget \$000	Budget \$000	Budget \$000		\$000	Revised Budget \$000
Council Wide Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Library Services	\$192	\$364	\$364	\$20	\$0	(\$20)	\$0
Cultural Services	\$46	\$54	\$54	\$0	\$0	\$0	\$0
Facilities Maintenance	\$1,049	\$2,827	\$2,827	\$0	\$15	\$15	\$0
Parks and Landscape Maintenance	\$59	\$207	\$207	\$0	\$37	\$37	\$0
Waste Services	\$0	\$57	\$57	\$0	\$0	\$0	\$0
Waste Landfill - Central	\$399	\$681	\$681	\$0	\$0	\$0	\$0
Property Management	\$85	\$0	\$0	\$0	\$0	\$0	\$0
Design and Survey	\$28	\$50	\$50	\$0	\$0	\$0	\$0
Waste Transfer Stations	\$93	\$934	\$934	\$0	\$0	\$0	\$0
Town Master Planning	\$1,053	\$500	\$500	\$0	\$0	\$0	\$0
Road Maintenance	\$13	\$665	\$665	\$5	\$0	(\$5)	\$0
Capital Works	\$1,396	\$6,563	\$6,563	\$2	\$41	\$39	\$0
Structures and Drainage	\$317	\$4,229	\$4,229	\$0	\$50	\$50	\$0
Fleet Management	\$1,911	\$4,663	\$4,663	\$0	\$54	\$54	\$1,610
Facilities Management	\$1,323	\$5,802	\$5,802	\$10	\$0	(\$10)	\$0
Reseals	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total Council Funded Programs	\$7,963	\$27,596	\$27,596	\$37	\$197	\$160	\$1,610
Grant Funded Programs							
Grant-Disaster Recovery Funding Arrangements (DRFA)	\$60	\$0	\$0	\$0	\$0	\$0	\$0
Declared Event - Southern Qld Severe Weather 20-31 Mar 2021	\$53	\$0	\$0	\$0	\$0	\$0	\$0
Declared Event - November 2021	\$68	\$0	\$0	\$0	\$0	\$0	\$0
REPA - SEQ Rainfall and Flooding, 22-28 Feb 2022	\$8,424	\$0	\$0	\$0	(\$371)	(\$371)	\$0
REPA - 13 May 2022 Heavy Rainfall Event	\$904	\$0	\$0	\$0	(\$20)	(\$20)	\$0
QRA Community and Recreational Assets Rec and Res Program	\$519	\$0	\$0	\$0	\$0	\$0	\$0
Declared Event - Sth Qld Severe Storms 24 Dec 23 to 3 Jan 24	\$433	\$0	\$0	\$0	\$10	\$10	\$0
Declared Event - Tropical Cyclone Kirrily 25 Jan - 26 Feb 24	\$2,537	\$0	\$0	\$0	\$139	\$139	\$0
Declared Event-Tropical Cyclone Alfred, 1-16 March 25	\$50	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Australian Cricket Infrastructure Fund	\$80	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Beautesert Town Centre Redevelopment	\$38	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Bridge Renewal Program	\$5,156	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Black Spot Program	\$240	\$1,495	\$1,495	\$0	\$3	\$3	\$0
Grant Funded-Emergency Response Fund	\$3,315	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Growing Regions Program	\$1	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-Local Roads and Community Infrastructure Progra	\$1,472	\$0	\$0	\$0	\$5	\$5	\$0
Grant Funded-Minor Infrastructure and Inclusive Facilities F	\$250	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded	\$74	\$0	\$0	\$0	\$1	\$1	\$0
Grant Funded-SEQ Community Stimulus Program 2021-2024	\$51	\$0	\$0	\$0	\$0	\$0	\$0
Grant Funded-SEQ Community Stimulus Program 2024-2027	\$773	\$0	\$0	\$0	\$56	\$56	\$0
Sub-Total Grant Funded Programs	\$25,349	\$1,495	\$1,495	\$0	(\$160)	(\$160)	\$0
<b>Total capital expenditure</b>	<b>\$33,313</b>	<b>\$29,091</b>	<b>\$29,091</b>	<b>\$37</b>	<b>\$37</b>	<b>\$0</b>	<b>\$1,610</b>

Capital Program - Council v Grant Funded  
Annual Original BudgetCapital Program - Council v Grant Funded  
Annual Revised Budget

## Financial performance and position

**6. PROCEEDS FROM ASSET SALES**

For the Period Ending 31-Jul-2025

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000	Beyond June 2026 Revised Budget \$000
Property Management	\$6,650	\$6,650	\$408	\$1,005	\$597	\$0
Fleet Management	\$1,112	\$1,112	\$0	\$0	\$0	\$500
<b>Total proceeds from asset sales</b>	<b>\$7,762</b>	<b>\$7,762</b>	<b>\$408</b>	<b>\$1,005</b>	<b>\$597</b>	<b>\$500</b>

**7. CAPITAL REVENUE - CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS AND DONATIONS**

For the Period Ending 31-Jul-2025

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
621003 - State Library Grant	\$205	\$205	\$0	\$0	\$0
621005 - Transport Infrastructure Development Scheme (TIDS)	\$744	\$744	\$0	\$0	\$0
621006 - Roads to Recovery	\$1,416	\$1,416	\$0	\$0	\$0
621032 - Grant-Blackspot Funding	\$1,495	\$1,495	\$0	\$0	\$0
621038 - Bridge Renewal Program	\$250	\$250	\$0	\$0	\$0
621061 - DRFA - REPA Subsidy November 2021	\$0	\$0	\$0	\$107	\$107
621063 - DRFA - REPA SEQ Rainfall and Flooding, 22-28 February 2022	\$0	\$0	\$0	\$345	\$345
621075 - DRFA - REPA Sth Qld Severe Storms 24 Dec 23 to 3 Jan 24	\$0	\$0	\$0	\$40	\$40
621081 - DRFA - REPA - Tropical Cyclone Kirrily 25 Jan 24 to 26 Feb24	\$0	\$0	\$0	\$518	\$518
621086 - SEQ City Deal Public Art	\$430	\$430	\$0	\$0	\$0
621101 - Infrastructure Charges	\$2,586	\$2,586	\$216	\$300	\$85
<b>Total Capital Revenue - Capital Grants, Subsidies, Contributions And Donations</b>	<b>\$7,126</b>	<b>\$7,126</b>	<b>\$216</b>	<b>\$1,311</b>	<b>\$1,095</b>

Financial performance and position

SCENIC RIM

REGIONAL COUNCIL

8. INVESTMENTS

INVESTMENTS

As at 31-Jul-2025

INVESTMENTS HELD BY COUNCIL

Financial Institution	Type	Principal \$'000	Interest Rate	Maturity Date	Days to Maturity	S&P Short Term Rating
Queensland Treasury Corporation	On Call	\$36,637	4.15%	31.07.2025	0	A1+
Bendigo & Adelaide Bank - Canungra	Term Deposit	\$1,000	4.25%	01.12.2025	123	A2
Bendigo & Adelaide Bank - Kalbar	Term Deposit	\$1,000	4.75%	11.08.2025	11	A2
Bendigo & Adelaide Bank - Beaudesert	Term Deposit	\$1,000	4.45%	29.10.2025	90	A2
Suncorp Metway Limited-Corporate	Term Deposit	\$5,000	4.73%	04.11.2025	96	A1
Total investments		\$44,637				
Cash in bank accounts	On Call	\$1,017	4.23%	31.07.2025	0	A1+
Total cash		\$1,017				
TOTAL CASH AND INVESTMENTS		\$45,654	Varies from Statement of Financial Position due to cash in Trust and reconciling items.			

INVESTMENT INTEREST RATE PERFORMANCE

Weighted Average Interest Rate	4.24%
Target Interest Rate (RBA cash rate)	3.85%
Investment Policy Adhered to?	Yes

ESTIMATE OF RESTRICTED CASH

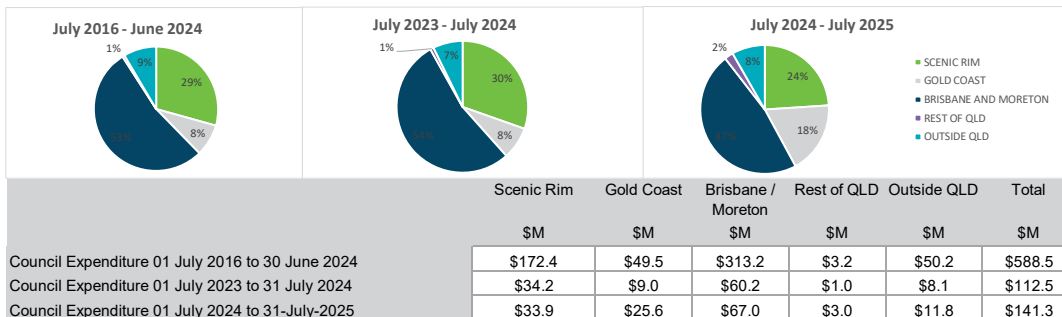
EXTERNAL RESTRICTIONS	\$'000
Loan draw down but not yet expended	\$5,248
Operating grant funding received but not yet expended	\$2,770
Domestic waste levy refund received in advance	\$2,902
Infrastructure charges received in prior years not expended	\$7,449
Cash held in trust account	\$6,137
Total estimated restricted cash	\$24,505

## Financial performance and position



### 9. ADDITIONAL INFORMATION

#### COUNCIL EXPENDITURE BY LOCATION

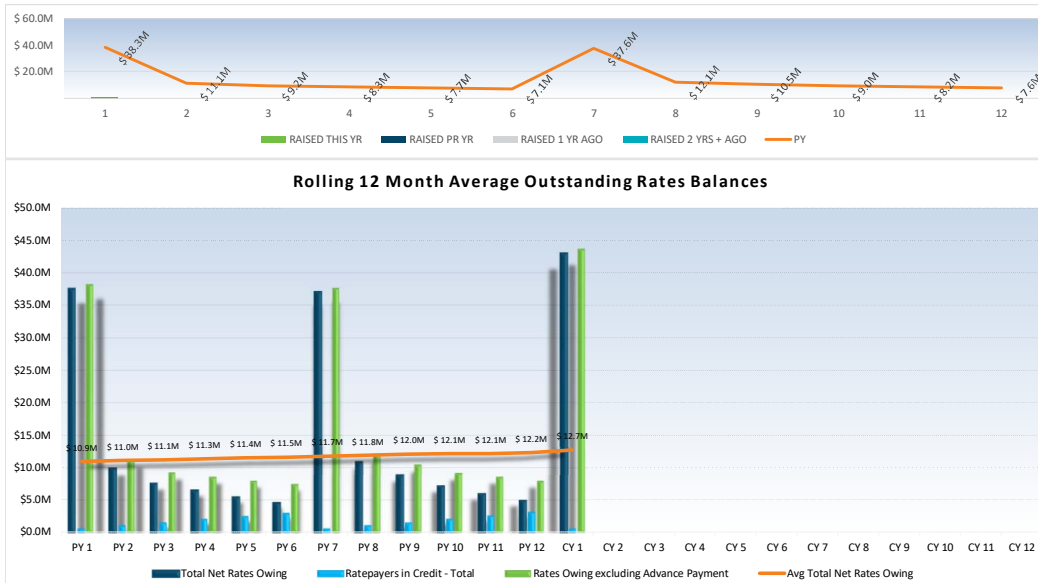


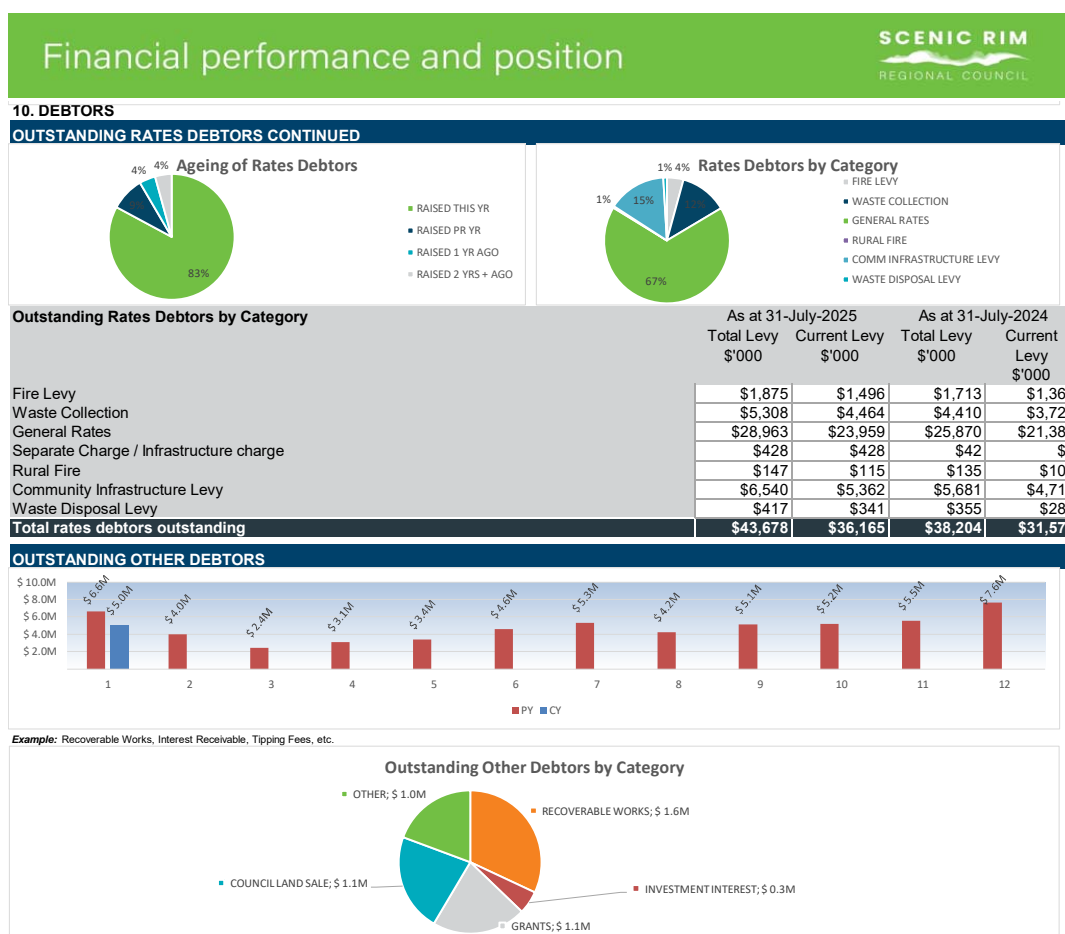
#### HARDSHIP APPLICATIONS

	Financial	Drought	Bushfires	Flood
2023-2024 Applications Approved	3	0	0	0
2024-2025 Current Month				
Applications Sent (excludes direct download from website)	2	0	0	0
Applications Received	0	0	0	0
Applications Approved	0	0	0	0
Applications Currently Under Review	1	0	0	0
Applications Ineligible / Withdrawn	0	0	0	0

### 10. DEBTORS

#### OUTSTANDING RATES DEBTORS





**12 Confidential Matters**

Nil