

Minutes

Ordinary Meeting

Tuesday, 22 June 2021

Time: 9.15am

Meeting adjourned at 11.12am
Meeting resumed at 11.30am

Location: Council Chambers

82 Brisbane Street

BEAUDESERT QLD 4285

Please note: In accordance with Section 277E of the *Local Government Regulation 2012*, this meeting was closed to the public due to health and safety reasons associated with the public health emergency involving COVID-19.

Scenic Rim Regional Council

Ordinary Meeting

Tuesday, 22 June 2021

Minutes

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1 Opening of Meeting

The Mayor, Cr Greg Christensen, as Chair of the Meeting, declared the Meeting open and acknowledged the traditional owners of the lands of the Scenic Rim Regional Council area. The Mayor paid respect to their elders, past, present and future, and extended congratulations to them on their continued nurturing of their culture.

2 Attendance and the granting of leaves of absence

Cr G R Christensen, Mayor
Cr R D Swanborough
Cr J J S McConnell
Cr V A West
Cr M J Enright, Deputy Mayor
Cr M J Chalk
Cr D A McInnes OAM

Executive Officers

J Gibbons, Chief Executive Officer
C McMahon, General Manager People and Strategy
D Howe, General Manager Customer and Regional Prosperity
C Gray, General Manager Asset and Environmental Sustainability
O Pring, General Manager Council Sustainability

Staff

S Keepence, Business Support Officer, Office of the Mayor and Chief Executive Officer
S Oberle, Desktop Support Officer, Information Services and Technology
M Lohmann, Manager Planning and Development (Item 10.2)
W Jarrett, Principal Specialist Development Assessment and Engineering (Item 10.2)
K Venkatraman, Manager Resources and Sustainability (Item 10.3)
E Thompson, Coordinate Waste Services (Item 10.3)

3 Apologies

Nil

4 Prayers

Cr Greg Christensen offered prayers

5 Declarations of Prescribed or Declarable Conflict of Interest by Members

Nil

6 Announcements / Mayoral Minutes

Nil

7 Reception of Deputations by Appointment / Presentation of Petitions

Nil

8 Confirmation of Minutes

Recommendation

That the Minutes of the Ordinary Meeting held on 8 June 2021, be adopted.

Moved: Cr Michael Enright

Seconded: Cr Marshall Chalk

Carried unanimously

9 Business Arising from Previous Minutes

Nil


10 Consideration of Business of Meeting

People & Strategy

10.1 Scenic Rim 2026 Corporate Plan

Executive Officer: General Manager People and Strategy

Attachments:

1. Scenic Rim 2026 Corporate Plan [↓](#) 

Recommendation

That Council adopt the Scenic Rim 2026 Corporate Plan.

Moved: Cr Michael Enright

Seconded: Cr Jeff McConnell

That the General Manager People and Strategy's recommendation be adopted

Carried unanimously



SCENIC RIM 2026 Corporate Plan





Acknowledgement of Country

We are proud of our diverse communities within the region. We acknowledge the traditional owners of the many lands within the Scenic Rim – the Mununjali in the Centre, the Wangerriburra to the East, the Ugurapul to the West, and all those of the Yugambeh and Jagera language groups. We pay respect to their Elders, past, present and emerging.



Prepared by: Scenic Rim Regional Council - May 2021

For further information contact Scenic Rim Regional Council on 07 5540 5111
or email mail@scenicrim.qld.gov.au

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Message from the Mayor

I am extremely proud to present *Scenic Rim 2026, Corporate Plan*, Scenic Rim Regional Council's updated *Corporate Plan*.

This Plan reflects the aspirations and strategic priorities of Scenic Rim residents and local business owners, as expressed in the *Scenic Rim Community Plan 2011-2026*. Developed in consultation with the community, the *Community Plan* identifies seven strategic pillars that collectively express the community's vision for the region. These seven pillars now provide the overarching framework for our *Corporate Plan* and our annual *Operational Plan*.

Our customers are at the heart of everything we do. Our commitment is proudly evidenced in our Customer Charter, which outlines the promises we make to our customers. Every day, in the delivery of our services and in our interactions with our customers, this is our commitment.

The review of our *Corporate Plan* has offered an exciting opportunity to renew our focus on the role of Scenic Rim Regional Council in delivering the community's long-term vision for our region. Our role extends beyond the traditional local government services of roads and rubbish collection. We understand the need to provide an accessible and serviced region. We've also heard your aspirations about growing the economy, creating local jobs, building a resilient community, supporting a vibrant arts and cultural scene and protecting the unique lifestyle our region has to offer.

Our *Corporate Plan* sets the direction for the Scenic Rim's growth and development for the next five years, recognising the importance of protecting our region's lifestyle and our unsurpassed natural environment. It commits this Council to actions and outcomes that evidence our shared vision with the Scenic Rim community.

It challenges us to ensure that we are considering the long-term needs of tomorrow in the way we address the issues we face today. It's important as a Council that we provide frameworks to grow our economy and support our small businesses so they build resilience and provide jobs for locals. We will provide our communities with programs that connect our residents, promote healthy and active lifestyles and deliver literacy, arts and cultural outcomes. We will take seriously our role of managing our natural environments so that they can be enjoyed for many in years to come.

Most importantly, the *Corporate Plan* paves a clear direction for this Council to deliver on its purpose: to enable a sustainable future for our unique communities and rich environments.



Message from the Chief Executive Officer

Scenic Rim 2026, Corporate Plan is Scenic Rim Regional Council's refreshed five-year plan: the next chapter in the story of our region. It provides a clear strategic direction for the organisation to ensure that Council will achieve the community's aspirational vision for the Scenic Rim.

The *Corporate Plan* articulates the Council's areas of focus, which provide the basis for decisions about operational priorities and allocation of resources. It defines the measures of success against which we will assess our performance.

The *Corporate Plan* is just one of the tools that guides Council's operations. Council will continue to meet its commitment to the delivery of day-to-day services to the community, including the provision and maintenance of critical Council-owned infrastructure, while progressing the areas of focus within the *Corporate Plan*.

As Chief Executive Officer, it is my role to realise the vision and direction provided by the elected Council. Through my leadership, I am accountable for the effective implementation of Council's Corporate and Operational Plans, for the delivery of services to the Scenic Rim community; and for the implementation of Council's Long Term Financial Plan, including coordination of the annual budget process.

The *Scenic Rim Community Plan 2011- 2026* provides a shared vision and plan for the future of the Scenic Rim region. Its seven key themes of Spectacular Scenery and Healthy Environment, Sustainable and Prosperous Economy, Open and Responsive Government, Relaxed Living and Rural Lifestyle, Vibrant Towns and Villages, Accessible and Served Region, and Healthy, Engaged and Resourceful Communities reflect the vision and give a focus to each action. Each of the seven themes of the *Corporate Plan* is described by a statement of intent that provides in total:

- 25 areas of focus - Council's priorities
- 74 actions - what Council will do
- 40 key indicators of success - what you can expect to see at the end of the five year timeframe

I look forward to working closely with the Mayor, Councillors and Council employees, and in partnership with the community, to deliver the specific outcomes of the *Scenic Rim 2026 Corporate Plan*.

Jon Gibbons



Background

Scenic Rim 2026, Corporate Plan (Corporate Plan), is Scenic Rim Regional Council's (Council's) third corporate plan developed and adopted under the *Scenic Rim Community Plan 2011- 2026 (Community Plan)*.

The *Community Plan* continues to frame the longer term vision and plan for the region. It acknowledges the heritage of the region, defines its identity, and highlights the challenges it will face in the future. The *Community Plan* also establishes a structure of themes, which provides the basis for Council's future focus and public conversations.

As such, *Scenic Rim 2026, Corporate Plan* aligns with the themes of the *Community Plan* and defines the role that Council will take to help the community achieve its vision.

Scenic Rim 2026, Corporate Plan sits between the *Community Plan* and Council's *Operational Plan*. It establishes the key initiatives guiding the strategic direction of Council's annual *Operational Plan*.

The Corporate Plan centres on those activities focused on achieving key outcomes for the community.

Council's Purpose and Values

Scenic Rim Regional Council will enable a sustainable future for our unique communities and rich environments.

VALUES	
RESPECT	We act respectfully to each other, accepting each person's individuality and their role.
TRUST	We build strong relationships that we believe in and rely on.
TEAMWORK	We work cooperatively to achieve common goals, drawing on the strengths of each other, in a supportive and safe environment.
COMMUNICATION	We actively promote clear, concise and open discussion between staff, Council and communities.
QUALITY	We have pride in whatever we do, and strive to do it well.
STAFF WORTH	Our actions demonstrate that our people matter.
HONESTY	We act with integrity and when we ask an honest question, we get an honest answer.
ACCOUNTABILITY	We accept ownership of our role and responsibility for our actions



Commitments The promises we make to our customers

	WE'LL ACKNOWLEDGE YOU AND LISTEN TO YOUR NEEDS	We won't treat you like a number. We'll treat you with the respect and care you deserve.	You matter to us. We care about what it is you want to achieve, and we'll do our best to help you achieve it. We may not always give you the answer you'd like, but we'll do our best to get it for you if we can. And if we can't, we'll treat you with care. We don't like it when we can't give you what you want. It affects us too. We're in this together.
	WE'LL MAKE DEALING WITH US AS EASY AS POSSIBLE	We'll connect you to who and what you need and help you navigate the tough stuff.	Dealing with government authorities isn't easy. There's a lot of us and only one of you. We will do our best to put you in touch with the right person, the first time. We'll keep it simple. We'll put things in plain English, not technical jargon. We'll make our processes as frictionless as we can so you can achieve what you want to achieve. We'll help you make it happen.
	WE'LL BE OPEN AND HONEST, ALWAYS	We'll be honest and transparent with you.	We won't hide facts from you or keep you in the dark. If we can't do something, we will tell you and if possible, we'll work with you to find another way. We will always tell you the truth, as soon as humanly possible. If something goes wrong or we mess up, we'll step up and be there to help. If something is taking longer than expected, we'll keep you informed. If we have to say no, we will own that decision, even if it's not ours in the first place. We're here for you.
	WE'LL FOLLOW THROUGH	When we make a promise, we keep it.	We'll do what we say we're going to do and keep you informed along the way. If we can do it quicker, we will. If we can save you money, we will. You'll never feel alone. When we begin a journey with you, we see it through to the end, regardless of the outcome. We'll stay in touch and we'll close the loop. We'll be there.
	WE'LL PUT OUR COMMUNITY FIRST	We'll act in the community's best interest, always.	Balancing the needs of individuals and the collective can be challenging, but we'll do our best to deliver fair, reasonable, meaningful outcomes for all. We'll make decisions for long-term sustainability over short-term gains, always with our community in mind. We'll avoid waste at all costs, operating for the good of the community in all that we do. We're for the people.

Corporate Plan Relationship

The relationship between the Community Plan, Corporate Plan, Operational Plan, Budget and Corporate Reporting



Corporate Plan Structure



For each theme, the Corporate Plan nominates:				
				
A Statement of Intent	Our Areas of Focus	Our Actions	Key Indicators for Success	Timeframes
A concise and focused statement of Council's intended outcome for that theme.	Council's priorities, intended to contribute to the delivery of the community's vision for the region.	Targeted actions to be taken by Council to ensure that the organisation meets its purpose	Outcomes deliverable over the life of the Corporate Plan that reflect Council's commitment to the community's seven key themes.	Timeframes are provided in terms of a financial year (e.g. 1 July 2021 - 30 June 2022).





Corporate Plan

THEMES



Spectacular Scenery and Healthy Environment

Statement of Intent

The region's unique natural environment and rural landscapes are preserved and enhanced in partnership with our community.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity	Continue to implement actions contained within the <i>Scenic Rim Regional Council Biodiversity Strategy 2015-2025</i> .	✓	✓	✓	✓	
	Partner and collaborate with agencies, community groups and private landholders to provide a coordinated approach to protecting biodiversity within the region.	✓	✓	✓	✓	✓
	Continue to deliver, in partnership with the Council of Mayors South East Queensland, the Resilient Rivers Program.	✓	✓	✓	✓	✓
Adaptation to changing climate and weather patterns	Develop a program of work to facilitate climate adaptation across the region.	✓	✓	✓	✓	✓
	Increase community awareness of the causes and impacts of, and mitigation strategies to manage, drought and natural disasters such as fire and flood.	✓	✓	✓	✓	✓
	Incorporate natural disaster mitigation in the design and operation of Council's facilities and assets.	✓	✓	✓	✓	✓
	Design and deliver initiatives to increase environmental sustainability across Council's operations.	✓	✓	✓	✓	✓
	Advocate for the evaluation of options for increasing water resilience within the region.	✓	✓	✓	✓	✓
	Continue to deliver One Million Trees for the Scenic Rim by 2025.	✓	✓	✓	✓	
KEY INDICATORS FOR SUCCESS	Natural environment and rural landscapes are enhanced as a result of planned actions.					
	Biodiversity across the region is protected.					
	Outcomes are enhanced by productive partnerships and knowledge sharing.					
	Increased community awareness of drought and natural disaster mitigation enhances resilience.					
	Council's assets provide appropriate and sustainable levels of service.					
	Water resilience across the region is increased.					

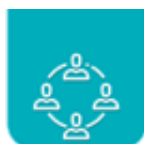


Sustainable and Prosperous Economy

Statement of Intent

An enhanced regional brand underpins sustainable economic growth for businesses, strong local employment opportunities and high-performing primary production and tourism industries.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
The current and future economic prosperity of the region	Continue to implement the <i>Scenic Rim Regional Prosperity Strategy 2020-2025</i> .	✓	✓	✓	✓	
	Facilitate and mentor continued development and sustainability of diverse and high-performing local business, with capability to adapt and thrive.	✓	✓	✓	✓	✓
	Support the local economy through the development of strategic partnerships and supply chain management.	✓	✓	✓	✓	✓
An industry footprint that aligns to aspirations of the region and facilitates an evolving economy	Facilitate the retention, expansion and attraction of industrial businesses, contingent on market demand.	✓	✓	✓	✓	✓
	Champion the Bromelton State Development Area partnership.	✓	✓	✓	✓	✓
	Develop the Beaudesert Enterprise Precinct by 2022.	✓				
Sustainable value captured from tourism in the region with regional capability to drive prosperity	Advocate for agriculture-based future industry opportunities.	✓	✓	✓	✓	✓
	Build on the Scenic Rim destination brands, such as 'The Richest Place on Earth, in Australia', to drive awareness, visitation and tourism investment.	✓	✓	✓	✓	✓
	Facilitate growth of quality visitor/tourism products, events and experiences.	✓	✓	✓	✓	✓
	Partner with the unified Local Tourism Organisation, Destination Scenic Rim.	✓	✓	✓	✓	✓
KEY INDICATORS FOR SUCCESS	Define opportunities to mitigate the impact of growth derived from tourism.	✓	✓	✓	✓	✓
	Investment in the region grows.					
	Creation of valued employment for local residents is supported.					
	Outcomes are enhanced through productive partnerships and knowledge sharing.					
	Council's assets provide appropriate and sustainable levels of service.					
	Renewal of Council's assets, including facilities and infrastructure, is partially offset through value captured from tourism and other activities.					
	Council continues to focus on 'buying local'.					



Open and Responsive Government

Statement of Intent

Ethical and transparent leadership supports the diverse needs of our community via a high-performing and financially sustainable organisation.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
To be a high-quality customer-focused organisation that provides high-quality customer-focused services	Enhance the customer experience through the delivery of planned actions contained within the <i>Scenic Rim Regional Council Customer Experience Strategy 2021-2023</i> .	✓	✓			
	Improve systems and digital capacity to enable enhanced customer access to Council's services.	✓	✓			
	Improve capability to manage interactions with our customers.	✓	✓	✓	✓	✓
	Enhance communication with our customers and other stakeholders through the implementation of the <i>Scenic Rim Regional Council Communication Strategy 2020-2023</i> .	✓	✓			
	Build and maintain the community's awareness and understanding of Council's programs, services and decision-making processes.	✓	✓	✓	✓	✓
Strengthened community engagement and partnerships that improve shared expectation and commitment	Develop ways of interacting with the community that facilitate two-way communication and strengthen relationships.	✓	✓	✓	✓	✓
Strengthened relationships with other levels of government and statutory organisations to secure their commitment to a shared community vision	Participate in strategic discussions with the Local Government Association of Queensland and the Council of Mayors South East Queensland.	✓	✓	✓	✓	✓
Ongoing integrity of Council's practice and processes	Ensure Council's policies and practices remain in line with changing statutory requirements.	✓	✓	✓	✓	✓
	Maintain an embedded culture and practice of transparency and ethical conduct, while adhering to confidentiality and privacy requirements.	✓	✓	✓	✓	✓
	Ensure Council's ongoing compliance through robust audit, risk management and assurance frameworks.	✓	✓	✓	✓	✓
KEY INDICATORS FOR SUCCESS	Clear and relevant information is delivered proactively and in a timely manner.					
	Community sentiment regarding Council and its services is improved.					
	Council's practice is consistent, accurate, open and honest.					
	Council has the systems and digital capability to improve customer experience.					
	Relationships with customers are improved.					
	Council has ethical and transparent governance.					
	Council's strong focus on disaster response, preparedness and resilience is evidenced through action.					
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.					





Relaxed Living and Rural Lifestyle

Statement of Intent

Future growth opportunities, development and innovation enhance our lifestyle and preserve our natural assets and prime agricultural land.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region	Implement an advocacy strategy to influence the development of policy by other levels of Government that better supports the economic, social and environmental priorities for the region.	✓	✓	✓	✓	✓
	Complete Major Amendments to the Scenic Rim Planning Scheme.	✓	✓	✓	✓	✓
	Develop a Growth Management Strategy for the Scenic Rim region.	✓				
	Review Council's relevant programs and plans in the context of the Growth Management Strategy.		✓	✓	✓	✓
	Subject to enabling amendments to the Queensland Government regional planning policy, commence the development of specific locality-based forward planning studies, with a planning horizon of 2041.			✓	✓	✓
A successful transition to a smart and innovative region	Explore options, and advocate, for stable, reliable and relevant digital connectivity across the region.	✓	✓	✓	✓	✓
	Implement the Scenic Rim Smart Region Strategy 2021-2024.	✓	✓	✓		
	Integrate smart technology and the Internet of Things (IoT) into Council operations and community programs.	✓	✓			
KEY INDICATORS FOR SUCCESS	Legislation and regional planning instruments facilitate Scenic Rim's strategic framework for growth.					
	Our Growth Management Strategy ensures preservation of prescribed natural assets and prime agricultural land.					
	Mobile and data services connectivity across the region is enhanced.					
	Advocacy and innovative partnerships enable the delivery of economic, social and environmental priorities across the region.					





Vibrant Towns and Villages

Statement of Intent

Our vibrant towns and villages embrace their uniqueness, heritage values and sense of place.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
Provision of vibrant and dynamic parks and open spaces	Develop a strategy for the management and enhancement of significant trees in parks and streetscapes across the region.				✓	
	Review the Scenic Rim Regional Council Parks and Amenities Strategy 2015.			✓		
Re-invigoration of town and village centres through significant vibrancy projects	Ensure that 'Vibrant and Active Towns and Villages' projects align to locality-based future planning studies, where available.				✓	✓
	Ensure that 'Vibrant and Active Towns and Villages' projects preserve location-based cultural and heritage elements as identified in the Scenic Rim Regional Council Community and Culture Strategy 2021-2026.	✓	✓	✓	✓	✓
Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages	Engage with the community to define the unique character, values and sense of place of the region's towns and villages.		✓	✓	✓	✓
	Support community initiatives that drive vibrant towns and villages through Council's community grants program.	✓	✓	✓	✓	✓
	Encourage the community's engagement with activities that celebrate the region's heritage and identity.	✓	✓	✓	✓	✓
	Design and deliver an arts and cultural program that facilitates partnerships with community to enhance sense of place.	✓	✓	✓	✓	✓
KEY INDICATORS FOR SUCCESS	Our parks, playgrounds and open spaces are popular and utilised by our diverse communities and visitors.					
	Our streetscapes enhance the attractiveness of our unique towns and villages to residents and visitors.					
	The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art and community events.					
	The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.					





Accessible and Serviced Region

Statement of Intent

Infrastructure and services support the prioritised needs of our growing community.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community	Develop and maintain a full catalogue of Council's services, service levels and cost to serve.	✓	✓	✓	✓	✓
	Develop a time-lined forecast of the community's likely service level requirements based on population growth, demographics and other evidence-based projections.			✓		
	Develop and maintain a constructive dialogue with the community about service expectations and affordability.	✓	✓	✓	✓	✓
	Ensure that the installation of private and utility infrastructure in Council-controlled reserves does not compromise the function and safety of Council's infrastructure, or the visual amenity of the region.	✓	✓	✓	✓	✓
The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community	Adopt a sustainable and equitable approach to the provision and maintenance of community facilities and community sporting infrastructure that meets current and future community needs.	✓	✓	✓	✓	✓
	Develop and implement a strategy for the provision and oversight of a broad range of quality camping facilities on Council-controlled land across the region that meets current and future needs.	✓	✓	✓	✓	✓
	Maintain oversight of Council's building and facilities, including investment forecasts based on service requirements and condition assessment modelling.	✓	✓	✓	✓	✓
Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience	Maintain oversight of Council-controlled transport and urban drainage infrastructure, including investment forecasts based on service requirements and asset condition modelling.	✓	✓	✓	✓	✓
	Incorporate resilience and service level criteria into asset design standards and specifications for infrastructure upgrades, rehabilitations and renewals, to ensure asset reliability during and following natural disaster events.	✓	✓	✓	✓	✓

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
The provision of open spaces that meet current and long-term (20 year) needs of the Scenic Rim community	Maintain oversight of Council's open spaces, including investment forecasts based on service requirements and asset condition modelling.	✓	✓	✓	✓	✓
	Review and update Council's Local Government Infrastructure Plan.		✓	✓		
A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth	Develop and review a 10-year capital works program annually, with a 20-year horizon forecast.	✓	✓	✓	✓	✓
	Review and maintain Council's land and infrastructure holdings to ensure relevance for long-term strategic needs.	✓	✓	✓	✓	✓
Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth	Develop and maintain a register of state and statutory entity-controlled infrastructure and services considered critical to support population and economic growth in the region.	✓	✓	✓	✓	✓
	Participate in strategic discussions with the Queensland Government and private sector to identify, advocate for, and facilitate improved access to public transport services.	✓	✓	✓	✓	✓
Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation	Implement the <i>Scenic Rim Regional Council Waste Management and Resources Recovery Strategy 2021-2026</i> .	✓	✓	✓	✓	✓
	Collaborate with other Councils (Council of Mayors South East Queensland) and the relevant Queensland Government departments to progress structural change for waste management within South East Queensland, including infrastructure and levy management.	✓	✓	✓	✓	✓
KEY INDICATORS FOR SUCCESS	Community has access to readily available information regarding Council's full suite of services, including defined service standards and cost to serve.					
	Council-controlled community facilities and sporting infrastructure meet the identified needs of the community.					
	Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.					
	Council's assets provide appropriate and sustainable levels of service.					
	Community safety and visual amenity is preserved in Council-controlled reserves.					
	Council's advocacy enables the delivery of economic, social and environmental priorities across the region.					
	Total volume of waste disposed to landfill is decreased, resulting in value stream creation.					



Healthy, Engaged and Resourceful Communities

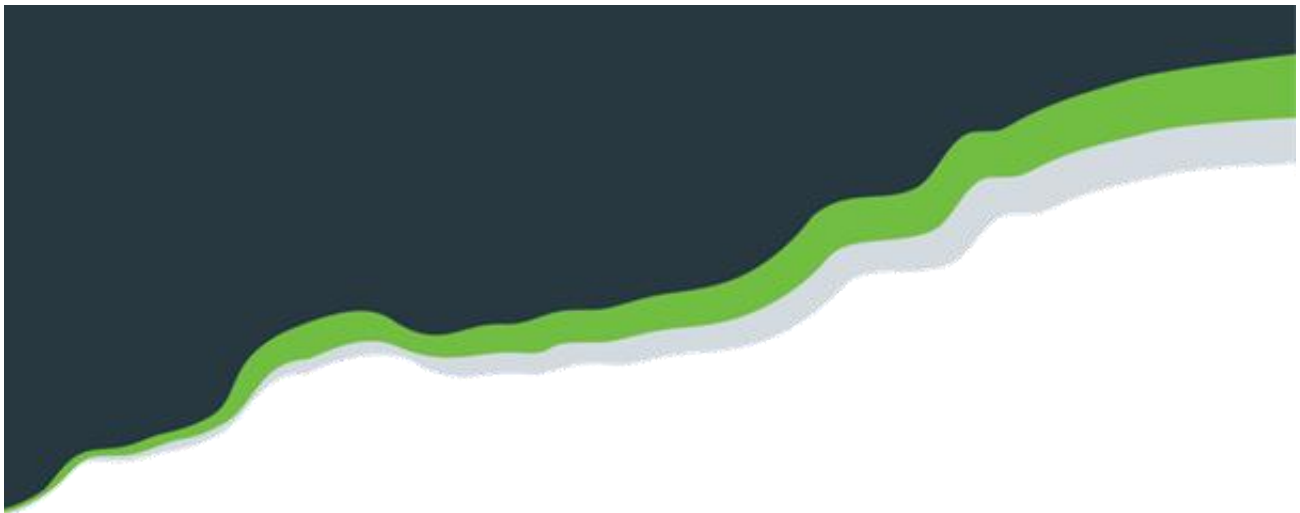
Statement of Intent

The social fabric of our growing region is friendly, active, healthy and inclusive.

OUR AREAS OF FOCUS	OUR ACTIONS	OUR TIMELINE				
		2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026
Enduring social connectedness that drives positive community participation and contribution	Identify, deliver and support community activities that connect residents of the Scenic Rim.	✓	✓	✓	✓	✓
	Lead or partner in the delivery of initiatives that drive social change, cultural diversity and connectedness.	✓	✓	✓	✓	✓
	Develop and implement the <i>Scenic Rim Reconciliation Action Plan</i> .	✓	✓	✓	✓	✓
Enhanced community involvement that increases resilience, capability and resourcefulness	Design, develop and deliver resources to educate, build awareness and increase capacity and resilience in the community.	✓	✓	✓	✓	✓
	Strengthen community volunteerism through targeted initiatives and programs.	✓	✓	✓	✓	✓
Increased capacity and community aspiration for improved health and wellbeing	Develop a strategic understanding of healthy community indicators and enablers to facilitate planning for the delivery of community infrastructure and programs.		✓	✓		
	Plan and provide an environment and opportunities that entice the community to participate in an active lifestyle.	✓	✓	✓	✓	✓
	Develop and deliver a range of programs to promote and facilitate community health and wellness.	✓	✓	✓	✓	✓
Advocacy and partnerships that ensure the community's access to essential social services and infrastructure	Participate in strategic discussions and/or partnerships with all levels of government and community agencies to identify, advocate for, and facilitate improved access to community and social services.	✓	✓	✓	✓	✓
KEY INDICATORS FOR SUCCESS	Existing, new and returning residents are motivated to participate in the community, resulting in strong and inclusive social networks and increased resilience.					
	The community has access to a broad range of resources that drive increased community capability and resilience.					
	The inaugural <i>Scenic Rim Reconciliation Action Plan</i> is evidenced by action.					
	The community has access to recreational infrastructure and opportunities that enable improved health and wellness.					
	Productive discussions with government and agency partners facilitate the community's access to required human and social services.					

CORPORATE PLAN 2026

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PO Box 25 | 82 Brisbane Street,
Beaudesert QLD 4285

Telephone 07 5540 5111

scenicrim.qld.gov.au

Customer & Regional Prosperity

10.2 MCU19/133 Change representations (Negotiated Decision Notice) in relation to approved Home Occupation (storage of earthmoving equipment) at 52-60 Wilson Road, Tamborine Mountain described as Lot 2 on RP157487

Executive Officer: General Manager Customer and Regional Prosperity

Attachments:

1. Amended Development Assessment Plans [!\[\]\(7a8011739ec4e250e2f89a547d75fb0a_img.jpg\)](#) [!\[\]\(07dce76283bf618e2364d95ae0021e26_img.jpg\)](#)
2. Proposal Plan [!\[\]\(44ee86b940d3a0ca166486da8985875e_img.jpg\)](#) [!\[\]\(2262b99b3a4953f9b3dfd64b89c00d2e_img.jpg\)](#)
3. Proposed Acoustic Fencing Plan - Amended in red [!\[\]\(72fd141c2b650e3974b4ac376f402874_img.jpg\)](#) [!\[\]\(2477f3a1e0e03bb543b1e7662e8cfcee_img.jpg\)](#)
4. Proposed Driveway Relocation Plan [!\[\]\(b3585519a49e38e8d8527211b2b955fa_img.jpg\)](#) [!\[\]\(adbcc76182846c2ac4eb313487e4a2bb_img.jpg\)](#)
5. Proposed Screen Fencing Plan [!\[\]\(e44030763054d056f0c2076bb43543da_img.jpg\)](#) [!\[\]\(69fd8fc035f6423999c8bc336ddaacf7_img.jpg\)](#)
6. Proposed Vegetation and Landscaping Plan [!\[\]\(6a9cf1e556842e523644649bd85d3d25_img.jpg\)](#) [!\[\]\(4083627e3f79a04c0c7f38ba137b4c9d_img.jpg\)](#)
7. Replacement Shed Plan 1 [!\[\]\(73ec6ee9195e4849ae70603cfd4b136c_img.jpg\)](#) [!\[\]\(07685f16d3ee657bec65002c2e589a30_img.jpg\)](#)
8. Replacement Shed Plan 2 [!\[\]\(e0b7ccd4c07799569395d0ab2ff94559_img.jpg\)](#) [!\[\]\(ad6a69e4742b80dd889615dc90a5bce9_img.jpg\)](#)
9. SARA Amended response - with conditions [!\[\]\(baf8b7e9c0c4e692a9fffe5d773435c9_img.jpg\)](#) [!\[\]\(1ec848e620a41cad33b0a80af7546646_img.jpg\)](#)

Recommendation

That Council resolve to issue a Negotiated Decision Notice in relation to an approved Home Occupation (storage of earthmoving equipment):

1. In respect to the following property:

Real Property Description: Lot 2 on RP157487
Address of property: 52-60 Wilson Road, Tamborine Mountain
Site area: 7,577m²
Proposal: Home Occupation (storage of earthmoving equipment)

2. Conditions of Approval

No.	Condition	Timing									
i)	USE IN ACCORDANCE WITH THE APPLICATION - Material Change of Use - Development being undertaken generally in accordance with the Modified Plan of Development and accompanying application documentation, except insofar as it is modified by the conditions of this approval.	At all times									
ii)	Undertake development generally in accordance with the following plan(s) and/or document(s); except as altered by other conditions of this development approval including any amendments wherever made in red on the approved plan(s): <table border="1" data-bbox="272 1843 1209 2083"> <thead> <tr> <th>Plan/Drawing</th><th>Prepared by</th><th>Plan/Dwg No.</th></tr> </thead> <tbody> <tr> <td>Proposal Plan</td><td>Cameron Design Logic (as amended; refer Attachment 2)</td><td>CDL-19.2111-1</td></tr> <tr> <td>Proposed Acoustic Fencing Plan - Amended in red</td><td>Cameron Design Logic (as amended; refer Attachment 3)</td><td>CDL-19.2111-1</td></tr> </tbody> </table>	Plan/Drawing	Prepared by	Plan/Dwg No.	Proposal Plan	Cameron Design Logic (as amended; refer Attachment 2)	CDL-19.2111-1	Proposed Acoustic Fencing Plan - Amended in red	Cameron Design Logic (as amended; refer Attachment 3)	CDL-19.2111-1	At all times
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	Replacement Shed Plan 2	Cameron Design Logic (as amended; refer Attachment 8)	CDL-19.2111-1	
iii)	DEFINITION COMPLIANCE AND EXCLUSIONS. The approved use and associated ancillary activities shall at all times comply with the definition of Home Occupation of Part I and relevant provisions of Part V respectively, of the Town Planning Scheme for the Whole of the Shire of Beaudesert.			As stated in the Condition
iv)	VEHICLE COMPOSITION - Business related vehicles shall consist of a maximum of one (1) truck, one (1) excavator and three (3) skid steer loaders, unless otherwise approved by Council.			At all times
v)	WORKS - APPLICANT'S EXPENSE - All works, services, facilities and/or public utility alterations required by this approval or stated condition/s, whether carried out by the Council or otherwise, shall be at the Applicants expense unless otherwise specified.			
vi)	LANDSCAPING - A vegetative buffer shall be planted in accordance with the Proposed Vegetation and Landscaping Plan (CDL-19.2111-1) submitted by the applicant within representations dated December 2020. All landscape vegetation shall be maintained and enhanced in order to provide adequate visual screening.			At all times
vii)	LANDSCAPING PLAN - Deleted A landscaping plan of the site shall be prepared and submitted to Council for approval within three months of the decision taking effect. This plan shall include details of the location and size of all plant species to ensure that the use area and vehicles are effectively screened from adjoining properties and the road frontage. The landscaping shall be maintained in a sturdy and healthy condition.			As stated in the Condition
viii)	ACOUSTIC FENCE - An acoustic fence shall be constructed within three months of this decision taking effect, in accordance with the proposed Acoustic Fencing Plan (Proposed acoustic fencing in blue CDL-19.2111-1) submitted by the applicant within DA Final representations (page 12) dated December 2020 as amended in red. The acoustic fence shall be constructed along the entire western property boundary, the portion abutting the property boundary of Lot 1 RP166159 and along the northern property boundary to the extent of the vehicle parking and manoeuvring area. Upon receipt of any substantiated complaints, Council may require the installation of the acoustic fence along the remainder of the northern and eastern boundaries.			As stated in the Condition
ix)	SITE MAINTENANCE - The site shall be maintained in a clean and orderly state at all times.			At all times

x)	VEHICLE PARKING AND LOADING AREA - The vehicle parking and loading area shall be relocated to the area identified on the proposed Driveway Relocation Plan (CDL-19.2111-1) submitted by the applicant within DA Final representations dated December 2020. Such area must be screened from Wilson Road and adjoining properties by way of landscaping and fencing in accordance with the Proposed Screen Fencing Plan (CDL-19.2111-1).	At all times
xi)	LOADING RAMP - The loading ramp shall be relocated to the new Vehicle Parking and Loading Area. This ramp shall be constructed in such a manner so as to reduce noise impacts.	At all times
xii)	DRIVEWAY ACCESS - Access shall be gained to the shed and vehicle parking and loading area via the proposed new driveway as shown on the Proposed Driveway Location Plan (CDL-19.2111-1) submitted by the applicant within DA Final representations dated December 2020.	As stated in the Condition
xiii)	EXISTING SHED - The existing shed shall be demolished and removed from the site within 3 months from the date of this Decision Notice. The proposed replacement shed is to be positioned in accordance with the Replacement Shed Plans 1 and 2 (CDL-19.2111-1). The replacement shed will open to face east towards the dwelling and be fitted with acoustic lining (Neolon foil foam insulation or equivalent) to the south and west walls and roof.	As stated in the Condition
xiv)	FUEL STORAGE AREA - The fuel storage area shall be relocated to a suitable area adjacent the new vehicle parking and loading area away from the western boundary, between the shed and dwelling house.	Prior to use commencing
xv)	ON SITE CAR PARKING - No more than two (2) employees shall be permitted to park on the site at any one time. The activities of those employees are restricted to the collection and return of vehicles and machinery to and from the site.	At all times
xvi)	OPERATING HOURS - The operation of the use, including the arrival of employees, shall be restricted to the hours of 7.00 a.m. to 5.00 p.m. Monday to Friday, 7.00 a.m. to 3.00 p.m. Saturday and no work shall be conducted on Sundays or Public Holidays. An exception to these hours may be considered in the case of an emergency where Council has been notified in advance. In allowing the extended hours of operation, the Council advises that these times will be reviewed upon receipt of any substantiated complaint. Council shall amend the operating hours in line with the Home Occupation requirements if this is considered warranted to address any potential issues.	As stated in the Condition
xvii)	ENTERING AND EXITING - All vehicles must enter and exit the property in a forward direction.	At all times
xviii)	CAR PARKING - All vehicle access and car parking areas shall be designed and constructed to a sealed standard or approved equivalent standard to the satisfaction of Council.	Prior to use commencing
xix)	SIGNS - GENERAL - Ensure an advertising sign is erected, painted or displayed consistent with a Development Approval pursuant to Council's Planning Scheme and Local Law Policy No 7.4 (Advertisements).	At all times

xx)	AIR - CONTAMINANTS - Odour and visible contaminants, including dust, smoke, fumes and aerosols must not be released to the environment in a manner that will or may cause environmental harm or environmental nuisance.	At all times															
xxi)	MINOR SPRAY PAINTING - No spray painting is permitted in the open except for minor spotting and touching up operations and shall be conducted in a manner which does not cause environmental harm or nuisance.	At all times															
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xxiii)	NOISE DISTURBANCE - The activity must be carried out by such practicable means necessary to prevent or minimise the emission of noise likely to cause environmental nuisance at any noise sensitive place or at a commercial place beyond the boundaries of the approved place.	At all times															
xxiv)	<p>NOISE EMISSION - Unless otherwise approved by Council, noise from the proposed operation should not exceed the levels from Table 1 indicated below.</p> <p>Table 1. Values obtained when measured in accordance with the provisions of AS1055.1-1989 Acoustics - Description and Measurement of Environmental Noise:-</p> <table border="1"> <thead> <tr> <th>Time Period</th><th>at Dwelling or other noise sensitive place</th><th>at Commercial Premises</th></tr> </thead> <tbody> <tr> <td>Daytime (7.00 am - 6.00 pm)</td><td>Background + 5dB(A)</td><td>Background + 10dB(A)</td></tr> <tr> <td>Evening (6.00 pm - 10.00 pm)</td><td>Background + 5dB(A)</td><td>Background + 10dB(A)</td></tr> <tr> <td>Night time (10.00 pm - 7.00 am)</td><td>Background + 3dB(A)</td><td>Background + 8dB(A)</td></tr> <tr> <td></td><td>Background= LA90</td><td>Background= LA90</td></tr> </tbody> </table> <p>The compliance limit levels are measured as the average of the maximum A - weighted sound levels adjusted for noise character measured over a 15 minute time interval. These provisions apply except as provided in the Environmental Protection Act 1994.</p>	Time Period	at Dwelling or other noise sensitive place	at Commercial Premises	Daytime (7.00 am - 6.00 pm)	Background + 5dB(A)	Background + 10dB(A)	Evening (6.00 pm - 10.00 pm)	Background + 5dB(A)	Background + 10dB(A)	Night time (10.00 pm - 7.00 am)	Background + 3dB(A)	Background + 8dB(A)		Background= LA90	Background= LA90	As stated in the Condition
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xxix)	STORMWATER PROTECTION - The activity shall be conducted in a manner to prevent the contamination of surface stormwater run-off. Only stormwater from uncontaminated areas shall drain directly into the stormwater drainage system.	At all times
xxx)	LIQUID WASTE STORAGE - Ensure all liquid contaminants are stored in a bunded and roofed area unless the storage is within approved underground tanks.	At all times
Queensland Department of Transport and Main Roads		
xxxi)	Access - The Applicant shall apply to Queensland Department of Transport and Main Roads for access approval and subsequently construction approval to the State-controlled road (Wilson Road) pursuant to section 52 and 31 of the Transport Infrastructure Act 1994.	Prior to use commencing

3. Referral Agency Conditions

Correspondence (Referral Agency Response) dated 13 May 2020 from the Department of State Development, Manufacturing, Infrastructure and Planning is to be attached to this Decision Notice in accordance with Section 56(1)(b)(i) of the *Planning Act 2016*.

Moved: Cr Jeff McConnell
Seconded: Cr Michael Enright

That the General Manager Customer and Regional Prosperity's recommendation be adopted

Amendment

That Condition vi) be amended, as follows:

- vi) LANDSCAPING - A vegetative buffer shall be planted in accordance with the Proposed Vegetation and Landscaping Plan (CDL-19.2111-1) submitted by the applicant within representations dated December 2020. All landscape vegetation shall be maintained and enhanced in order to provide to the satisfaction of Council adequate visual screening.

Moved: Cr Derek Swanborough
Seconded: Cr Marshall Chalk

Carried unanimously

Amendment

That Condition xiii) be amended, as follows:

- xiii) EXISTING SHED - The existing shed shall be demolished and removed from the site ~~within 3 months and that the new shed be constructed within a nine month period~~ from the date of this Decision Notice. The proposed replacement shed is to be positioned in accordance with the Replacement Shed Plans 1 and 2 (CDL-19.2111-1). The replacement shed will open to face east towards the dwelling and be fitted with acoustic lining (Neolon foil foam insulation or equivalent) to the south and west walls and roof.

Moved: Cr Derek Swanborough
Seconded: Cr Marshall Chalk

Carried unanimously

Amendment

That Condition xxi) be amended, as follows:

- xxi) Access - The Applicant shall apply to Queensland Department of Transport and Main Roads for access approval, to move the access point in accordance with the 'Proposed Driveway Relocation Plan CDL-19.2111-1', and subsequently construction approval to the State-controlled road (Wilson Road) pursuant to section 52 and 31 of the Transport Infrastructure Act 1994.

Moved: Cr Derek Swanborough

Seconded: Cr Jeff McConnell

Carried unanimously

The motion, as amended:

That Council resolve to issue a Negotiated Decision Notice in relation to an approved Home Occupation (storage of earthmoving equipment):

1. In respect to the following property:

Real Property Description: Lot 2 on RP157487
Address of property: 52-60 Wilson Road, Tamborine Mountain
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xxx)	LIQUID WASTE STORAGE - Ensure all liquid contaminants are stored in a bunded and roofed area unless the storage is within approved underground tanks.	At all times
Queensland Department of Transport and Main Roads		
xxxi)	Access - The Applicant shall apply to Queensland Department of Transport and Main Roads for access approval, to move the access point in accordance with the 'Proposed Driveway Relocation Plan CDL-19.2111-1', and subsequently construction approval to the State-controlled road (Wilson Road) pursuant to section 52 and 31 of the Transport Infrastructure Act 1994.	Prior to use commencing

3. Referral Agency Conditions

Correspondence (Referral Agency Response) dated 13 May 2020 from the Department of State Development, Manufacturing, Infrastructure and Planning is to be attached to this Decision Notice in accordance with Section 56(1)(b)(i) of the *Planning Act 2016*.

was then put and

Carried unanimously

Amended decision application

MCU19/133

Coles Earthworks

52-60 Wilson Road TAMBORINE MOUNTAIN

QLD 4272

Prepared December 2020

Dear Mayor Christensen and Councillors,

We thank you for the considerable time and discussion that has been undertaken in relation to our recent application for other changes to our approval.

From listening to the recording of the meeting, it was apparent that some of the councillors are unaware of some of the facts pertaining to the history of our business and the details of correspondences over the last some 20 years, hence we would like to outline the relevant points here as briefly as possible in order to provide some clarity.

The original complainant of our business was Ms Hovelroud who purchased the property at 42 Wilson Rd in December 1998 and shortly thereafter, proceeded to remove our entire mutual boundary of 1-2mt thick barnagrass vegetation from both her side of the fence and ours, and then proceeded to complain about our business which she had fully exposed. This resulted in the application, and subsequent approval in 2001, for our home based business.

Ms Hovelroud sold her property shortly after the approval was granted and the new neighbours, Jim and Jeanette Brown, were happy with all aspects of our business operations, including the fact that their house was (at that time) close to our workshop and our access road was against their boundary. This was expressed in their letter to Councillor Bull dated 28/11/01.

1/3

At that point in time it appeared to be unnecessary to 1/turn the shed around and 2/re route the driveway around the back of the house. Both of these conditions, which were initially imposed to placate Ms Hovelroud at the time, apart from seeming quite extreme and costly, also didn't seem to consider the other 3 neighbours whom would be directly and adversely impacted by the driveway being re routed.

We were issued with a show cause notice in January 2002 to which we responded including the above information and letter from our new neighbours, following which we received correspondence from council dated 7th February 2002 stating that the matter had been referred to Council's Department of Development and the Environment and that we would be further advised in due course. We heard nothing further until 4 years later in March 2006 when we received another show cause notice. We again responded in writing and have no record of a reply from council. We also sent a letter dated 3rd April 2006 to request a meeting with a town planner to discuss the conditions of our approval, to which we again received no reply.

The next communication was an email and subsequent visit by council early in 2019, resulting in the enforcement notice dated 16th October 2019, which we now understand was due to a request by the current owner of 42 Wilson Rd, Mr Paul Edwards, for a copy of our approval.

2/3

The circumstances that contributed to that complaint/inquiry, which we feel are important to bring to Council's attention are the following. Council is well aware that there has never been, nor probably ever will be, a "service trades area" on the mountain. Due to that fact, we had been renting an area of a property on Kaiser Rd for many years in order to stockpile left over rock, soil and materials. (Council is familiar with this property as they have utilised it also). Early last year that property was sold and the new owners no longer wanted to continue with the rental agreement. Unfortunately their notification gave us only 2 weeks notice to remove these materials. We attempted to sell the materials as a priority but were unable to sell some of the rocks at such short notice, the value of which amounted to several thousands of dollars. We therefore had no alternative but to move them temporarily to our yard. A discussion with Paul confirmed that it was the noise created in the tipping of these few loads and the subsequent reloading of the rocks to take away that prompted the complaint/inquiry.

The main points that we wanted all of the Councillors to be aware of in consideration of this matter, is that we have always responded to all council communications over the last 20 years. We also wanted to confirm that there has only ever been the original complaint from Ms Hovelroud in 1999 and the 2019 enquiry/complaint from Mr Edwards over the last 26 years that our business has been operating.

We again thank you for your time and consideration in this matter.

Kind regards Dean and Kathy Coles

3/3

Conditions to be negotiated

- **Driveway**

We are opposed to the closure of the existing earthmoving driveway and redirecting all traffic down the current residential driveway.

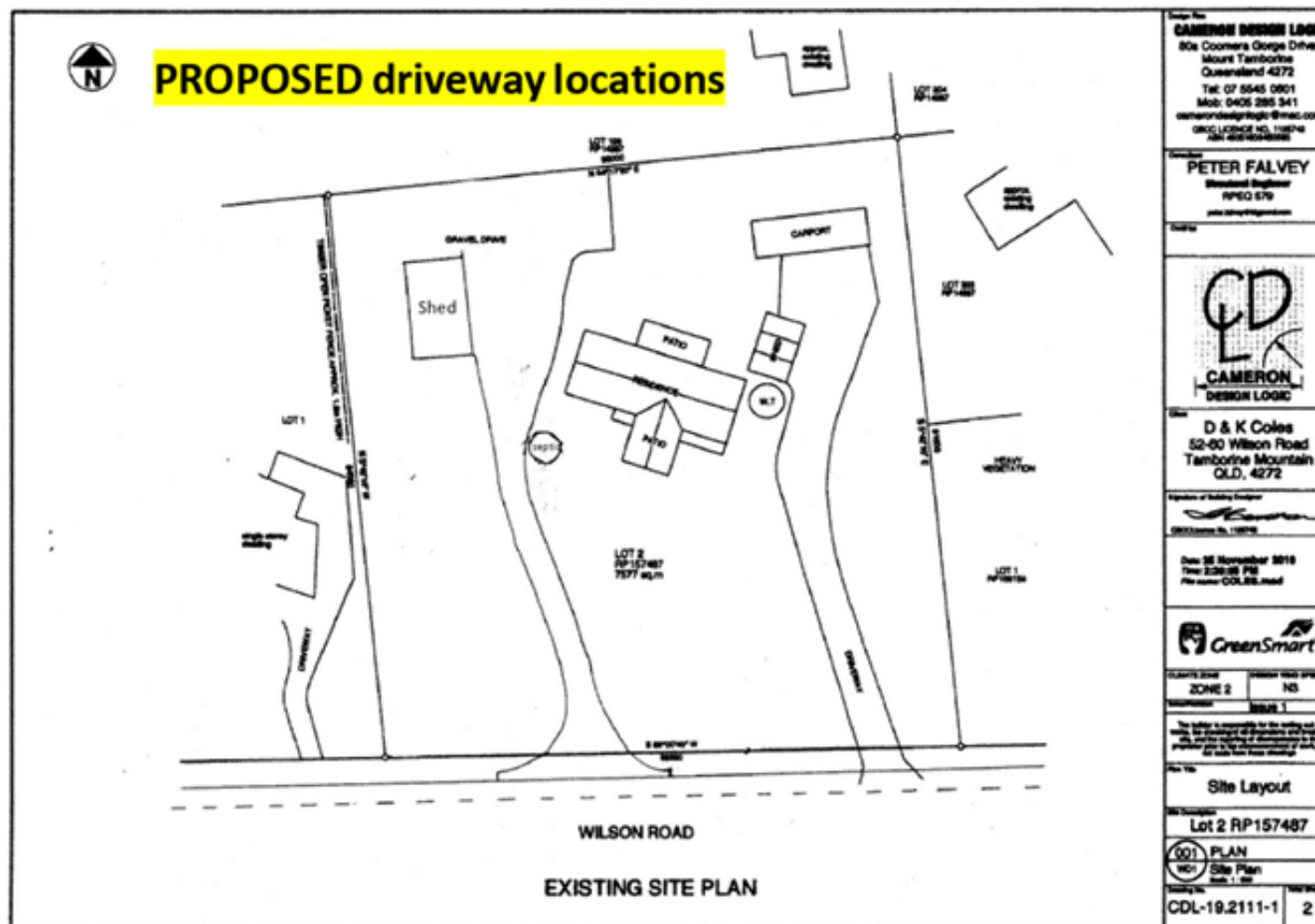
This would require 1/removal of an existing carport, 2/would be a safety issue for our back yard with animals and children, and 3/would also still require a large turning area around the shed in order for vehicles to be able to enter and exit the yard from that angle

More importantly It would negatively impact 2 of the 4 neighbours on the northern and eastern boundaries who would be in very close proximity to that driveway. This driveway would be located only 17mt from Philip and Sylvia Curtis' home and 15mt from Susan and Peters' home.

We do not feel that a decision which improves on one neighbour's experience only to negatively impact other neighbours, is fair for all parties, which is why we are putting forward the following proposal to redesign the current earthmoving driveway, as a compromise which we believe to be "as fair as possible" for all parties.

Also considering that DTMR, following extensive studies and referral agency consultation, have concluded that it is safe to have 2 driveways and have therefore approved our application, we are wondering why council has decided not to adopt their specialised knowledge and expert opinion in this matter. As the existing earthmoving driveway has been operating without incident for over 25 years we would like council to reconsider the amended 2 driveway plan in the following proposal.





Current vs proposed driveways.

Current



Proposed



Reasons why we believe this to be a practical and fair solution for ALL neighbours

- This proposed driveway will have no greater impact on any other neighbours and will provide a greatly improved experience for the western neighbour, Paul Edwards.
- The proposal will see the removal of the loop driveway encircling the shed (at the request of Paul Edwards) which will ultimately see the whole of the current earthmoving driveway, which currently runs along the boundary, closed and re vegetated.
- We have calculated that the removal of the material storage bays, will allow us to manoeuvre the truck and trailer in order to enter and exit in a forward direction using the same driveway.
- The loop will be replaced by a single driveway which will be relocated 25mt from the western boundary at the road entrance (currently only 1mt from the western boundary) and a minimum of 22mt from the western boundary along it's length. We also propose to install an acoustic fence along the western side of the proposed driveway that will provide more noise reduction from traffic entering and leaving the property, than it would if it were to be located on the boundary. This new acoustic fence will join up with the current existing acoustic fence on the boundary.
- The current earthmoving driveway will be removed and replaced with thick vegetation providing a further buffer to noise.
- We have had meetings with all neighbours to discuss their preferences for the driveway and acoustic fencing to arrive at this proposal. The signed agreements to our proposal are included below.

Conditions to be negotiated

- **Acoustic fencing.**

We have consulted with each of our neighbours to obtain their preferences in relation to their own individual properties to come to the following plan for your consideration.

Eastern boundary - We propose to erect acoustic fencing to the front half of our eastern boundary being the entire western side of the adjoining property at 62 Wilson Rd as those neighbours Bill and Marcia Camplin, would like a fence.

The neighbours whose property adjoins ours along the back half of that boundary Peter Vassella and Susan Walter, have recently installed a fence and do not want an acoustic fence.

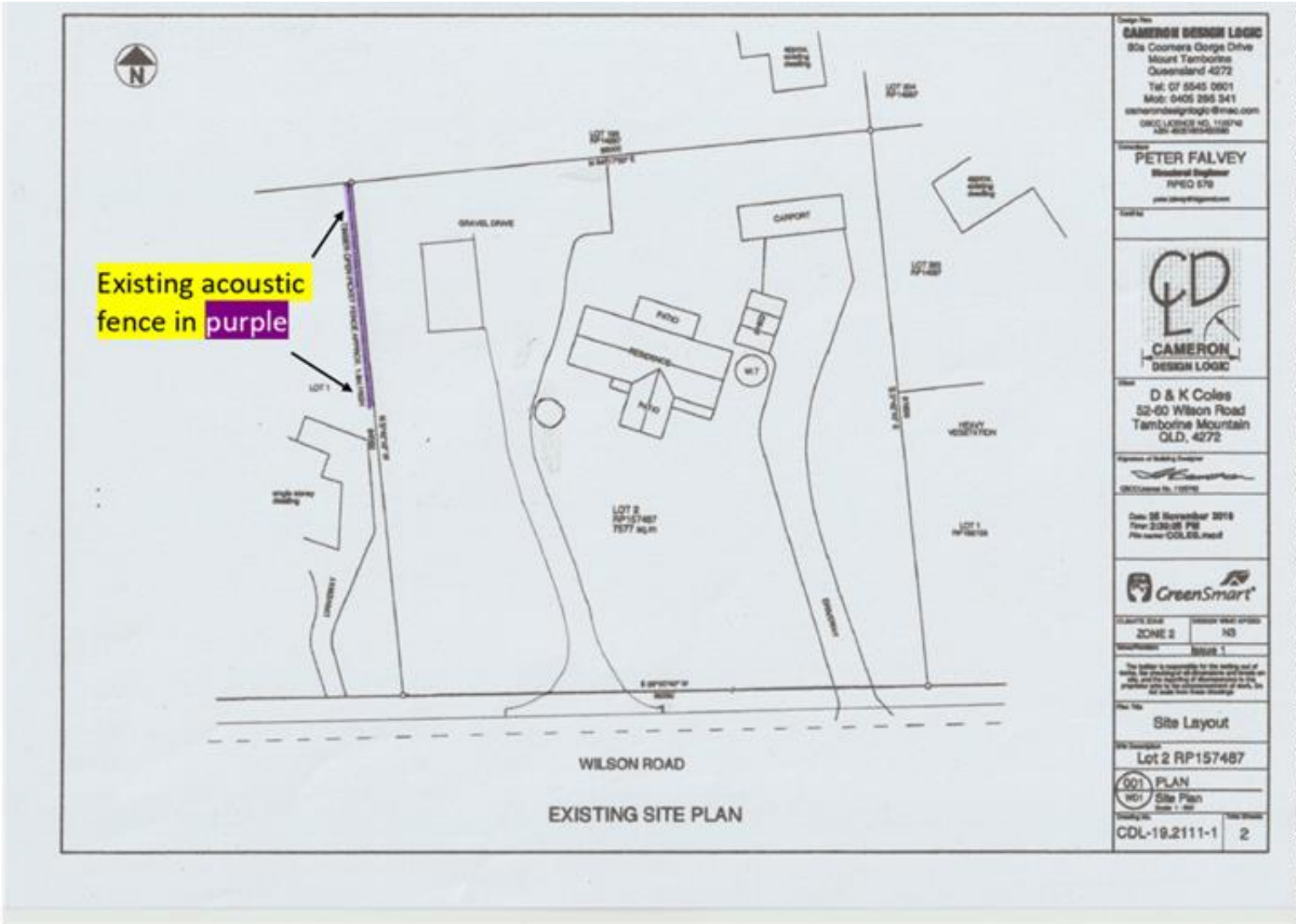
Western boundary - We propose to install an acoustic fence along the western side of the redesigned driveway which will join the existing acoustic fence on the back half of the western boundary. We discussed this with the neighbour on that side, Paul Edwards, in consideration of the fact that acoustic fencing is more effective the closer it is to the source of the noise, and in preference to the removal of significant existing vegetation on the boundary that would be required in order to erect a fence on that boundary. It was deemed unnecessary in view of the new proposed driveway location and adjacent acoustic fence which will have much greater effect.

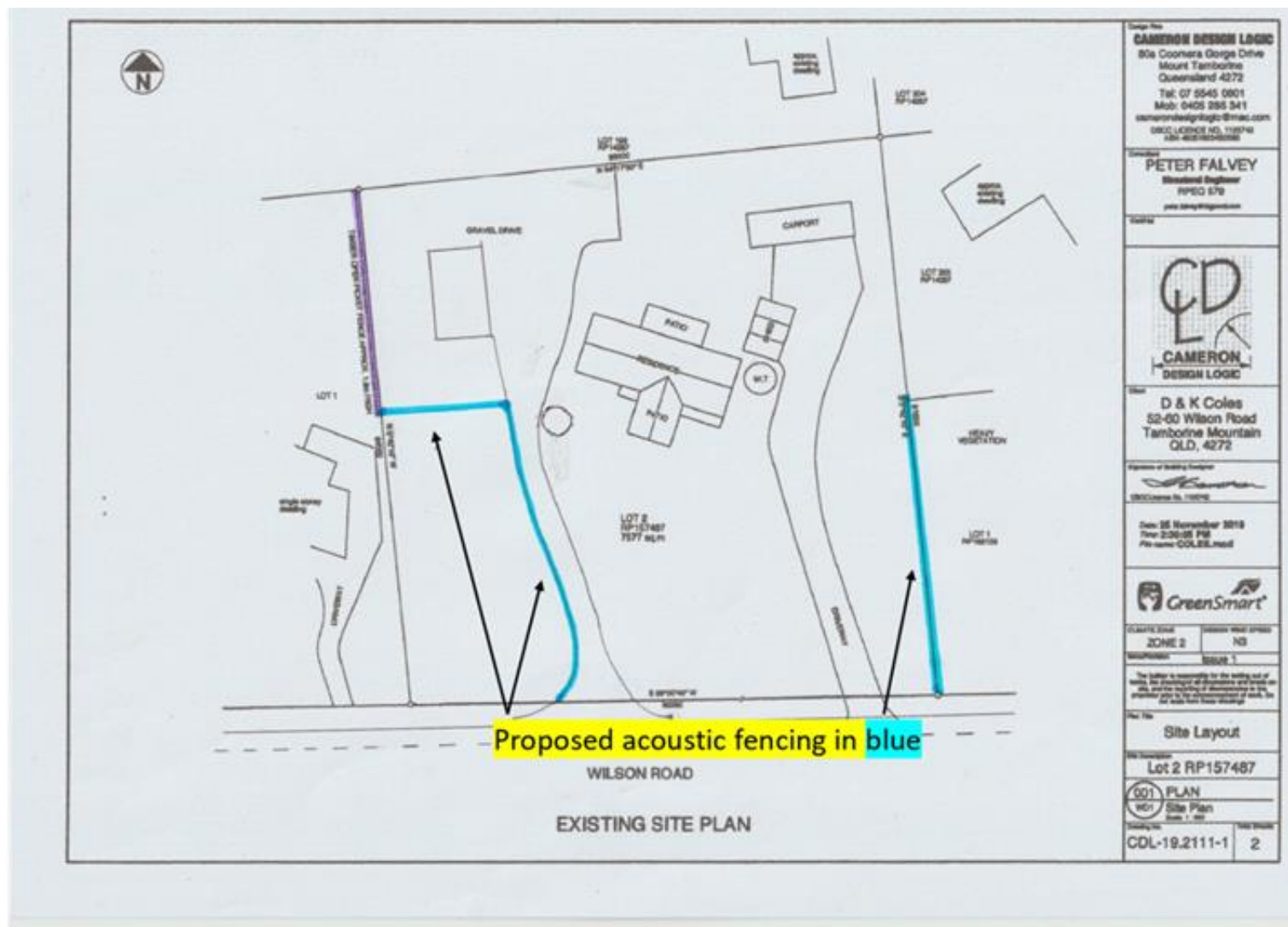
Also please note that by installing the proposed acoustic fencing along the driveway we are effectively sacrificing use of about 1/5th of our property as it will not be able to be used (or accessed) for any purpose other than vegetating the area out to provide a substantial sound buffer for the western neighbour, Paul Edwards.

Northern / Back boundary – Our neighbours, Philip and Sylvia Curtis do not want acoustic fencing on the boundary as there is already an existing hedge between their home and ours and a significant amount of trees elsewhere along the fenceline which they prefer to an acoustic fence.

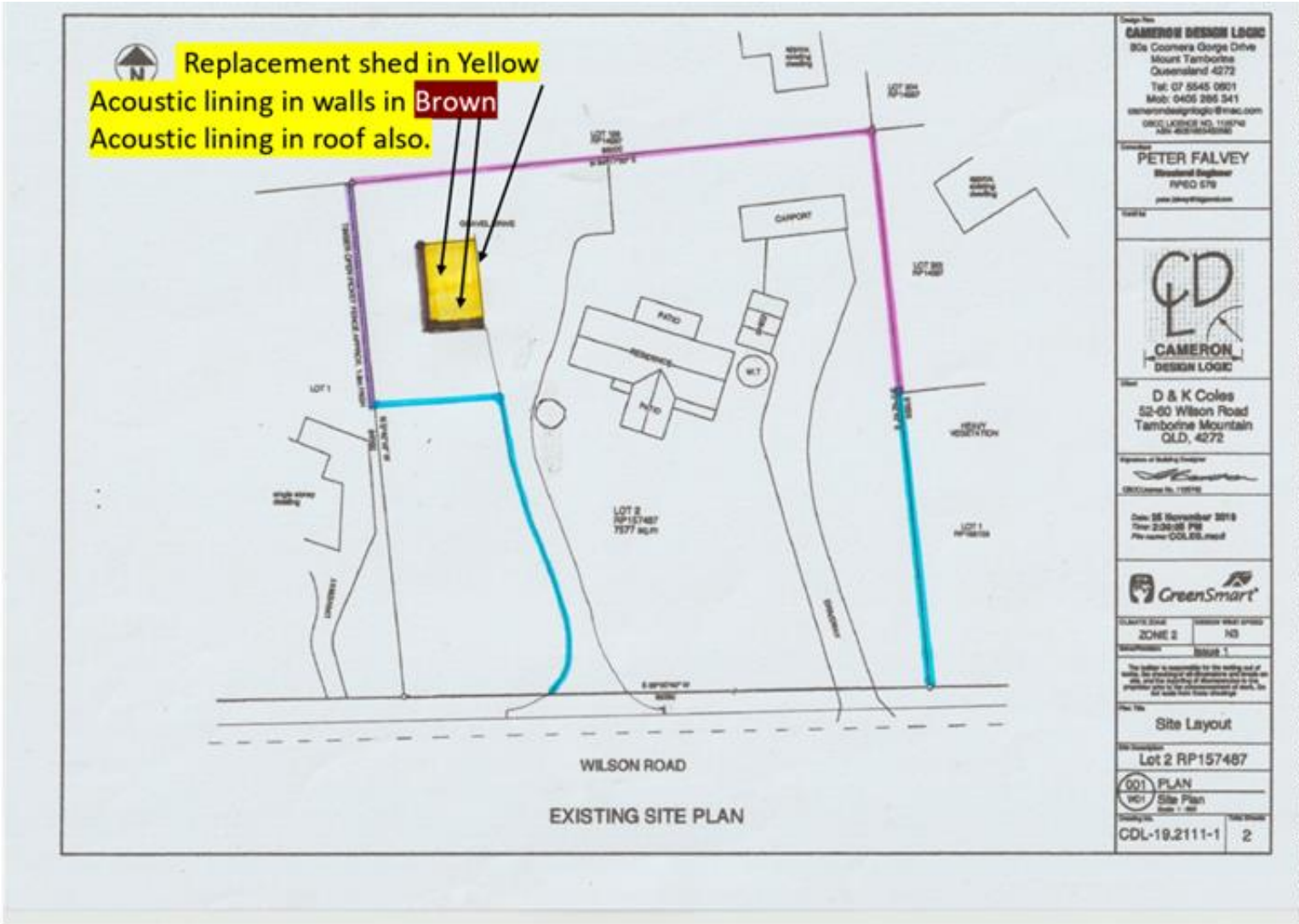
Further to this we are happy for Council to keep on record the fact that we are willing to provide acoustic fencing to either of the 2 areas where neighbours do not currently want them, if requested by existing or subsequently, new neighbours, at anytime in the future as long as the earthmoving business is still in operation.

Existing and proposed fencing illustrated in the following plan.









Proposed replacement of existing shed

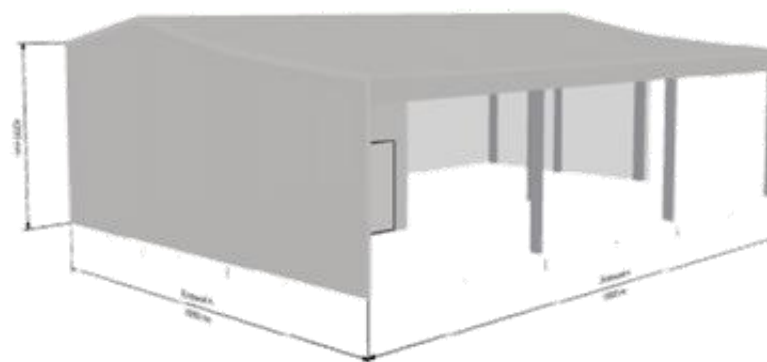
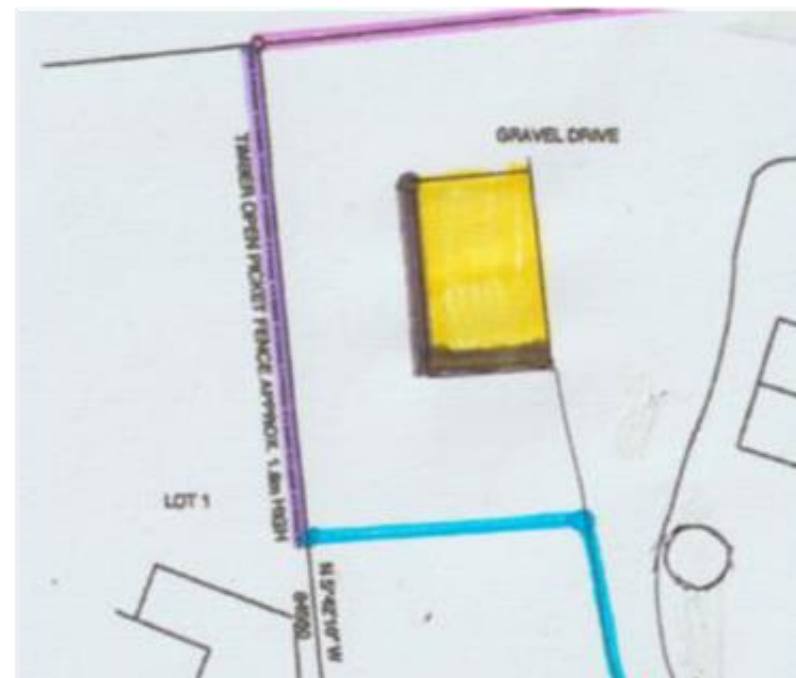
In consideration of the facts that;

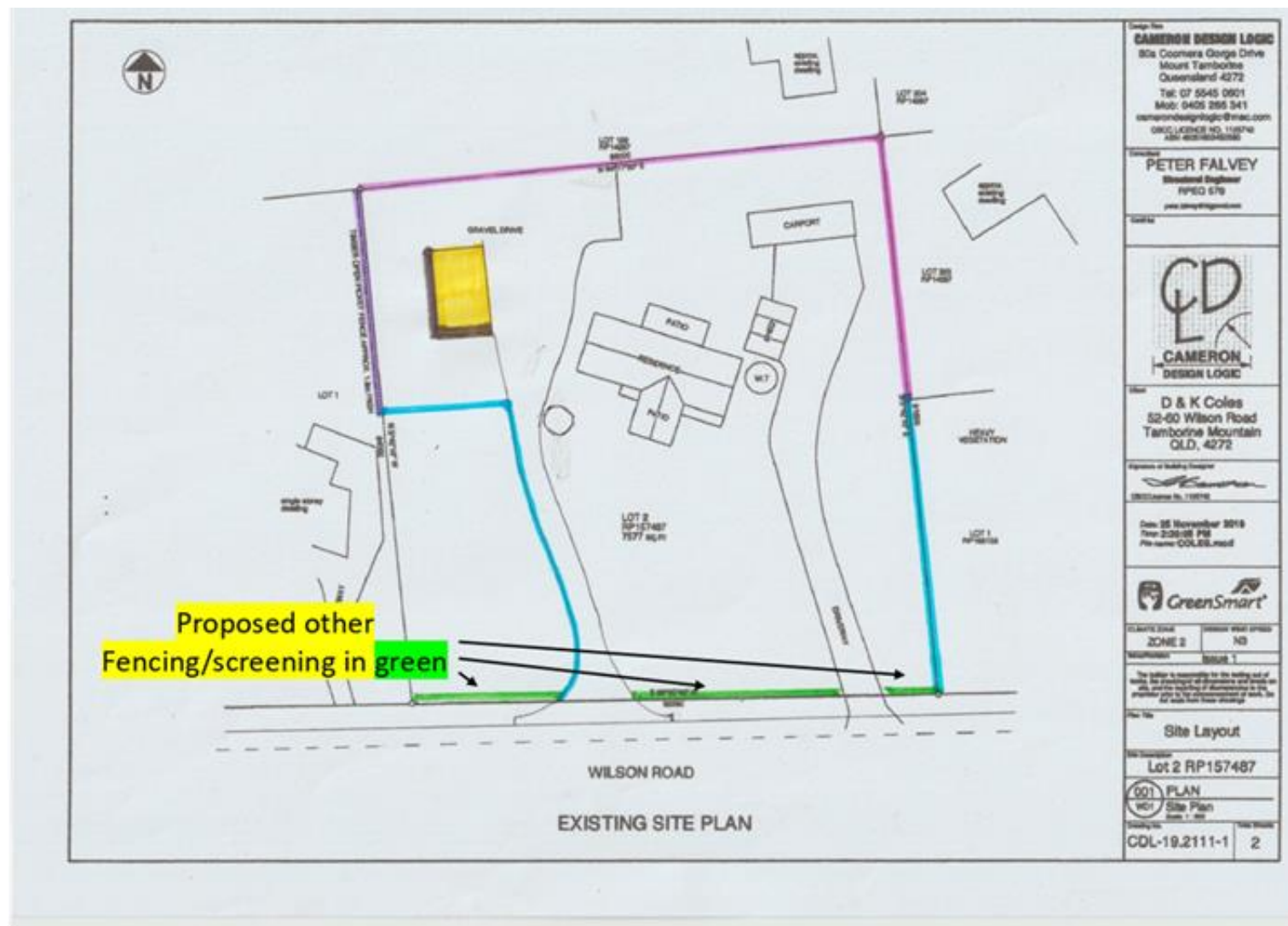
- 1/ The existing shed onsite needs to be replaced.
- 2/ Paul Edwards in his submission to council requested that the shed still be relocated to open towards the house

We would like to submit the suggestion as part of this proposal, to replace the existing shed with a 15 x 6mt shed with a 4mt lean-to. The shed will;

- Open to face east (towards our house)
- Include an enclosed area of 30m² allocated to run the home based business, with the remainder being to provide shelter for vehicles.
- Be higher (4.783mt at the highest point) and oriented in a way that will provide the western neighbour with much more protection from business related activities than the existing shed does.
- Include acoustic lining (Neolon foil foam insulation) to the south and east walls and also the roof.

Should this plan be acceptable we will lodge the applicable building approval with council.





Vegetation

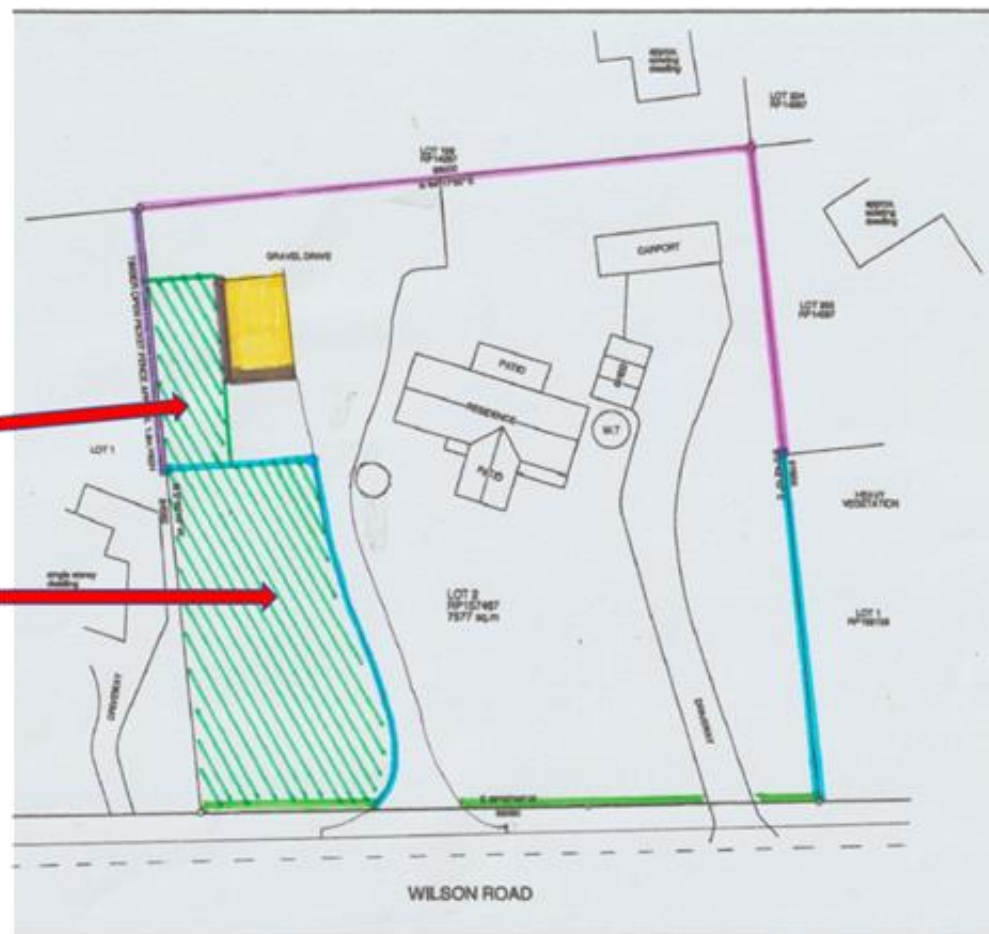
The current earthmoving driveway will be removed and planted out with vegetation as shown in the adjacent plan.

Vegetation will be planted;

1/ to the area behind the proposed shed to the existing boundary acoustic fence.

2/ to the area to the west of the proposed acoustic fence along the earthmoving driveway.

This will provide a thick barrier between the driveway and the western neighbour, Paul Edwards and further assist in buffering noise, fumes or dust.





We ask you to please consider the driveway, shed and acoustic fencing proposals together as they are somewhat interdependent. We do feel that they effectively address the situation and will greatly improve the situation for our western neighbour whilst avoiding a largely detrimental outcome for any of our other neighbours.

In the spirit of open communication with our neighbours and involving them in this proposal we have met with each of them to discuss the details of this application. We believe we have now arrived at the best available long term solution, which is as fair as possible for all parties. We are grateful to them for being fair, reasonable and considerate of each other in the search for the best solution for all involved.

We have had several email correspondences and 3 personal meetings with Paul Edwards and Jean, his partner, in the formation of this plan. Sadly however he is not willing to sign his approval to the final plan as he is still ultimately desirous of the driveway being relocated around the back of our home even though this would see that driveway located much closer to other residents homes (15 – 17mt) than the proposed relocated driveway will be from his home (30mt minimum). We feel that we have done our very best in order to greatly improve his experience including;

- 1/ Relocation of driveway to be a minimum of 30mt from his home.
- 2/ Removal of the left side of the loop driveway (at his request)
- 3/ Acoustic fencing along western side of driveway
- 4/ Shed facing away from him
- 5/ Acoustic lining to shed walls and roof
- 6/ Extensive vegetation between the driveway, shed and the boundary.

Although Paul does agree that the proposed changes should greatly improve his experience, he does want to share the burden of our business with the rest of the neighbours.

We and the rest of the neighbours are not in agreement with him given that;

- 1/ Our business was here when he purchased his property.
- 2/ He was not aware of the conditions of our approval, nor the condition which may require the closure of the earthmoving driveway along our mutual boundary, at the time he purchased.
- 3/ Even though he knew where the driveway was and had no reason to believe that it would be relocated, he did still choose to build his new home very close to the mutual boundary.

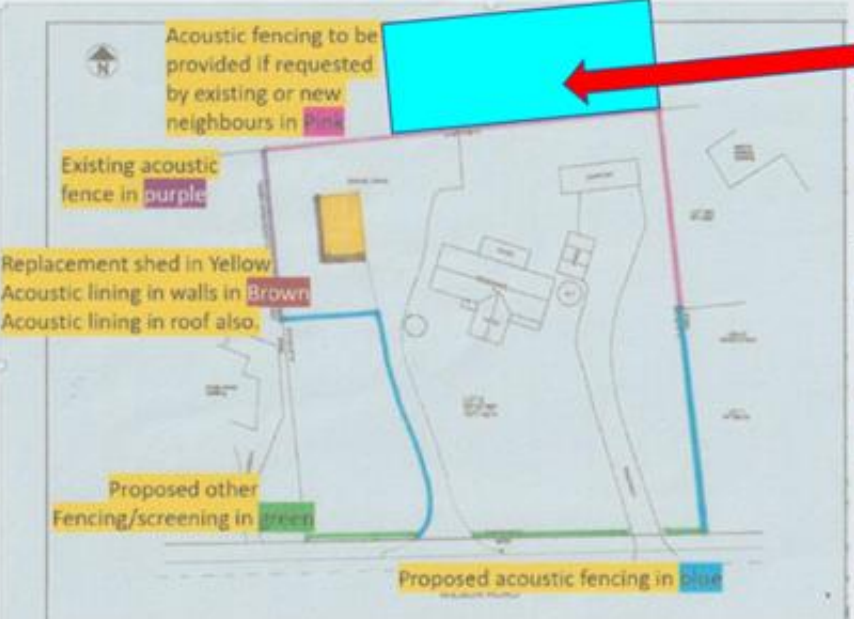
We would also like to reassure Council and our neighbours, and confirm here the following;

- We have NO intention of expanding our business activities from this site.
- We will do our best at all times to minimise noise and be considerate of our neighbours.

We hope council in their wisdom will see fit to approve this amended decision.

We thank you for your time and consideration.

Kind Regards Dean and Kathy Coles



Acoustic fencing to be provided if requested by existing or new neighbours in pink

Existing acoustic fence in purple

Replacement shed in Yellow

Acoustic lining in walls in Brown

Acoustic lining in roof also.

Proposed other Fencing/screening in green

Proposed acoustic fencing in blue

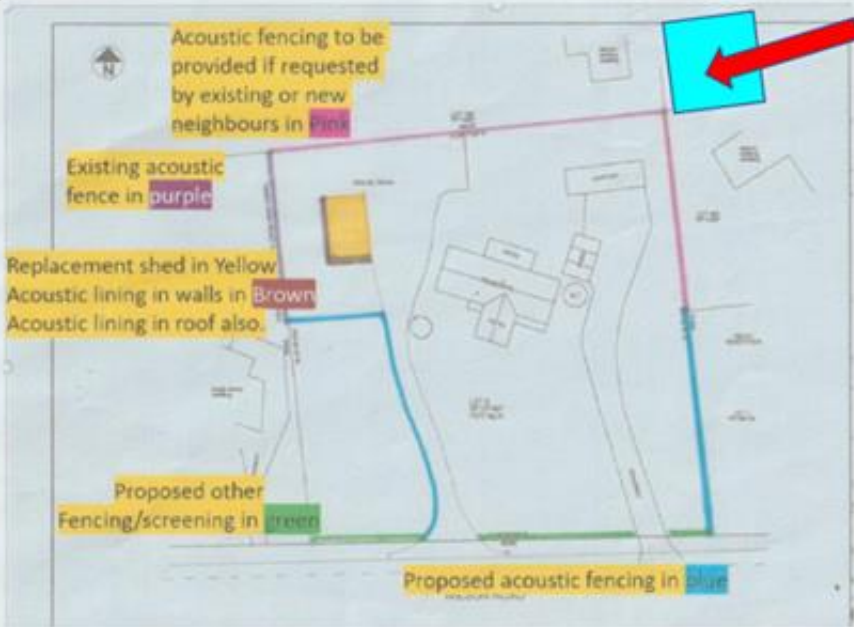
I/we (names)
Philip Curtis
Sylvia Curtis
 Of (address)
83 Benowa St.
MT. TAMBORINE

Do hereby indicate our support of the attached driveway, shed and fencing proposal for 52 Wilson Rd, Mt Tamborine.

We also herby confirm our strong objection to the relocation of the earthmoving driveway to behind the house using the current residential driveway for any earthmoving traffic.

Signature Philip Curtis Date 16/12/2020

Signature - Sylvia Curtis Date 16/12/2020



Acoustic fencing to be provided if requested by existing or new neighbours in **Pink**

Existing acoustic fence in **purple**

Replacement shed in **Yellow**
Acoustic lining in walls in **Brown**
Acoustic lining in roof also.

Proposed other Fencing/screening in **green**

Proposed acoustic fencing in **blue**

I/we (names)
Anton Wernekinck
Stefanie Wernekinck

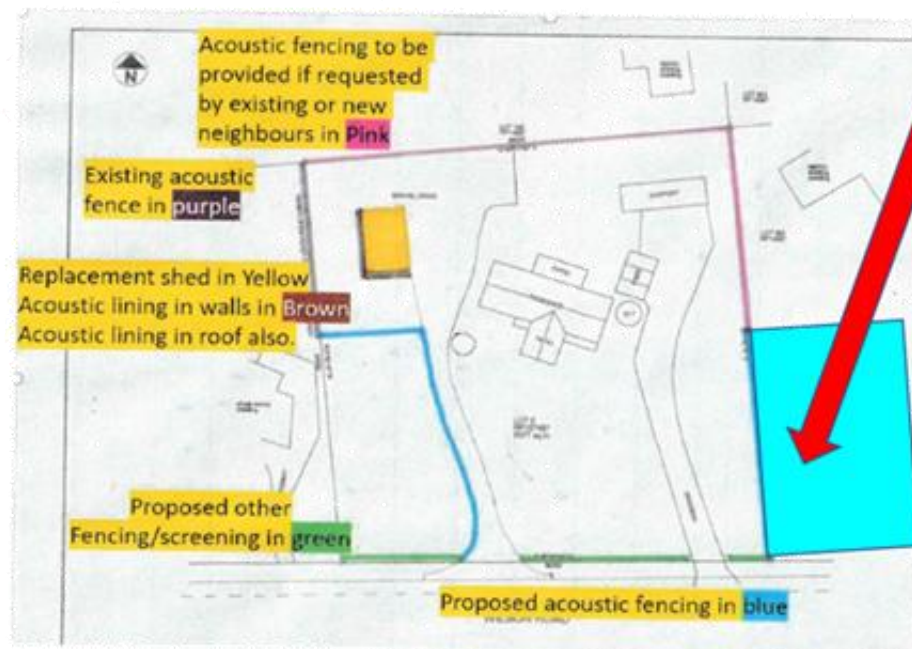
Of (address)
76 Prospect St
MT TAMBORINE

Do hereby indicate our support of the attached driveway, shed and fencing proposal for 52 Wilson Rd, Mt Tamborine.

We also hereby confirm our strong objection to the relocation of the earthmoving driveway to behind the house using the current residential driveway for any earthmoving traffic.

Signature - *Anton Wernekinck* Date 1/7/20

Signature - *Stefanie Wernekinck* Date 1/7/20



I/we (names)

MARCIA CAMPBELL

Of (address)

62-78 WILSON ROAD

TAMBORINE MOUNTAIN 4272

Do hereby indicate our support of the attached driveway, shed and fencing proposal for 52 Wilson Rd, Mt Tamborine.

We also hereby confirm our strong objection to the relocation of the earthmoving driveway to behind the house using the current residential driveway for any earthmoving traffic.

Signature -

Date

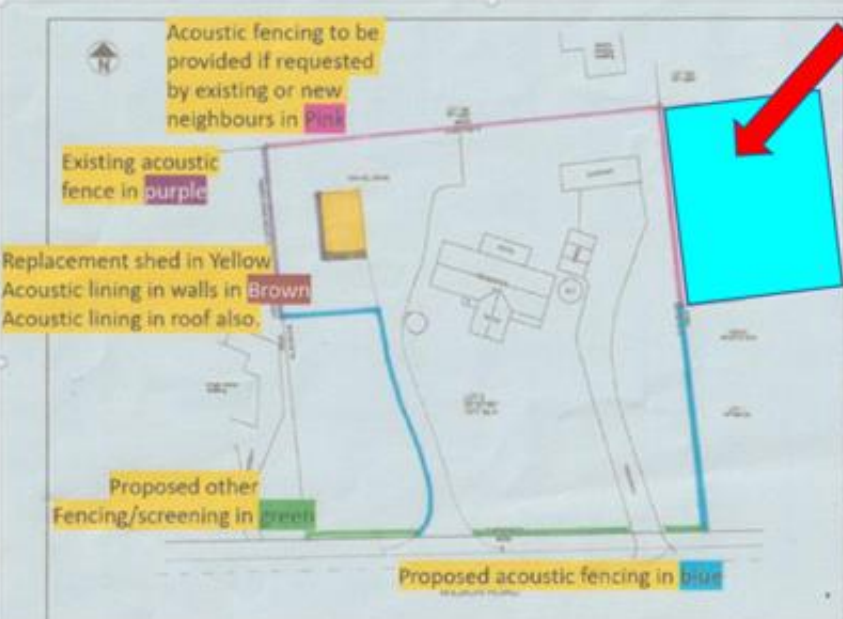
M. Campbell

11-12-20

Signature -

Date

PLEASE NOTE - THIS SUPPORT IS CONDITIONAL TO THE BUSINESS, NOT EXPANDING & CONSIDERATION BE APPLIED TO THE NEIGHBOURS PEACEFUL ENVIRONMENT AS THIS IS A RESIDENTIAL AREA.



Acoustic fencing to be provided if requested by existing or new neighbours in **Pink**

Existing acoustic fence in **purple**

Replacement shed in **Yellow**

Acoustic lining in walls in **Brown**

Acoustic lining in roof also.

Proposed other Fencing/screening in **green**

Proposed acoustic fencing in **blue**

I/we (names)
SUSAN WALKER
PETER VASSILLA
 Of (address)
80 PROSPECT ST
TAMBORINE MOUNTAIN
 Do hereby indicate our support of the attached driveway, shed and fencing proposal for 52 Wilson Rd, Mt Tamborine.

We also hereby confirm our strong objection to the relocation of the earthmoving driveway to behind the house using the current residential driveway for any earthmoving traffic.

Signature [Signature] Date 13/12/20

Signature - P. Vassilla Date 13/12/20

Susan Walter
Peter Vassella
80 Prospect St
Tamborine Mountain

13 December 2020

Re MCU19/133 Coles Earthworks 52-60 Wilson Rd

Dear Mayor Christensen and Councillors

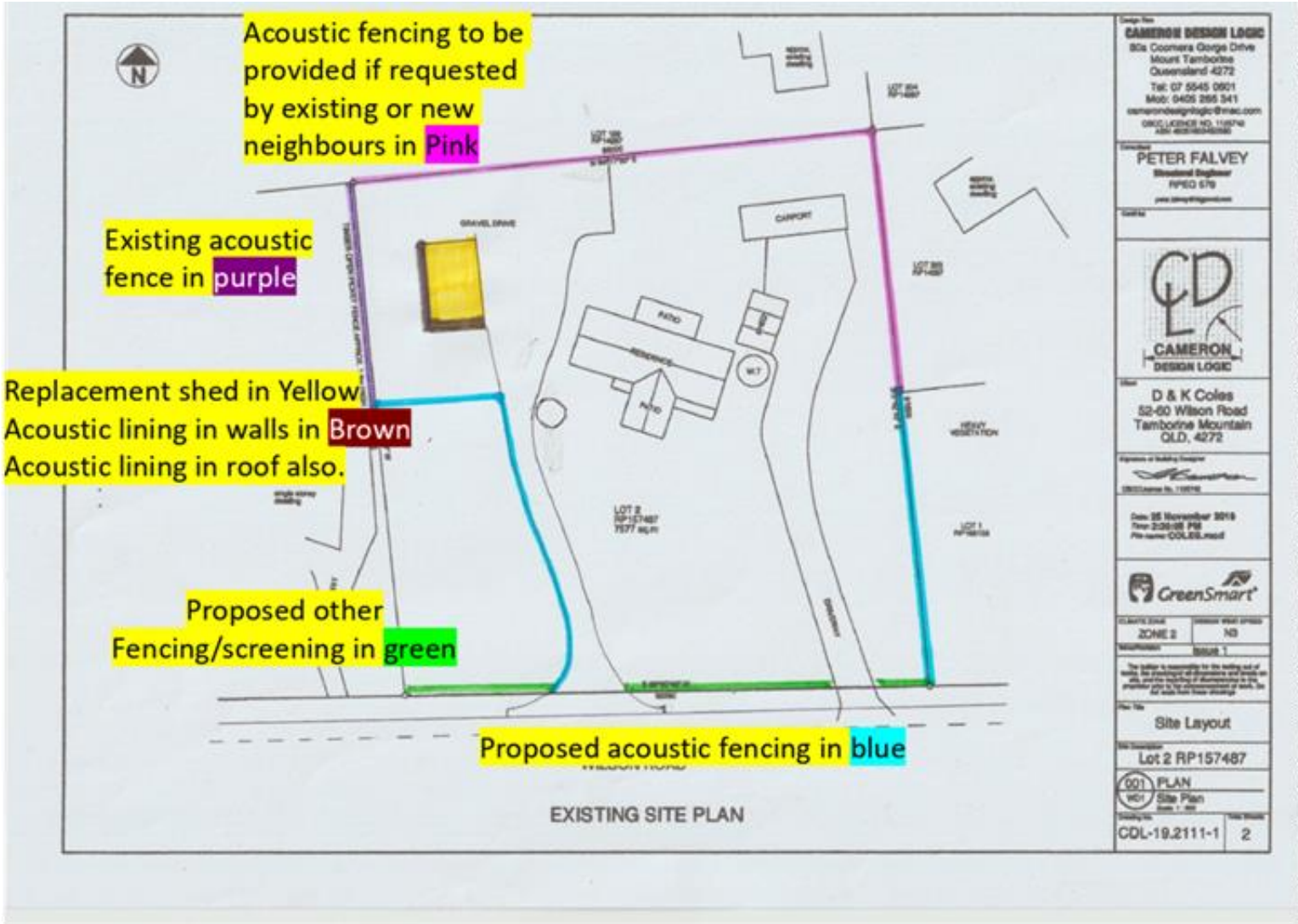
To reiterate we are in support of the attached proposal and **STRONGLY** oppose the decision made by council 12 October of this year requiring a driveway to encircle the home of Mr and Mrs Coles which if implemented would result in unnecessary removal of buildings and negatively impede on their lifestyle and adjoining neighbours which can only be expressed as poor town planning and lack of knowledge of the situation.

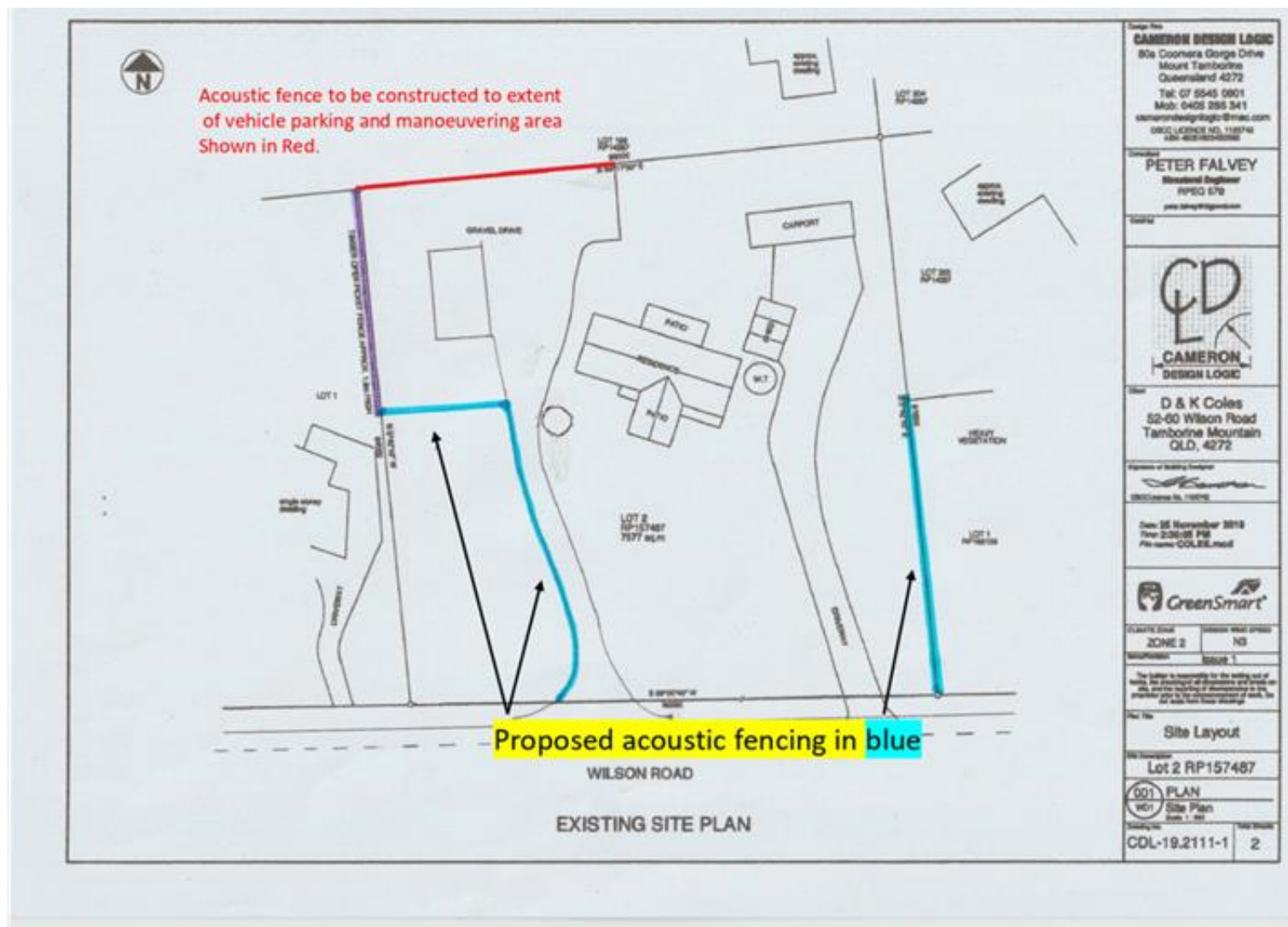
The issue of the driveway to service the earthworks business has been brought about by Mr Edwards of 42 Wilson Rd who like all the current neighbours purchased his property in full knowledge of the existing driveway - WHICH BEING A REAL ESTATE AGENT - he would certainly be aware to then build a new house as close to his eastern boundary as bylaws permit and then selfishly proceed to change the driveway to suit his own needs with total disregard to everyone else due to his own incompetence. If the circumstances were reversed he may have cause for complaint however as the business has been in operation for many years his only redress is to ensure noise and activity levels be reduced and maintained to a minimum.

Yours sincerely



P Vassella





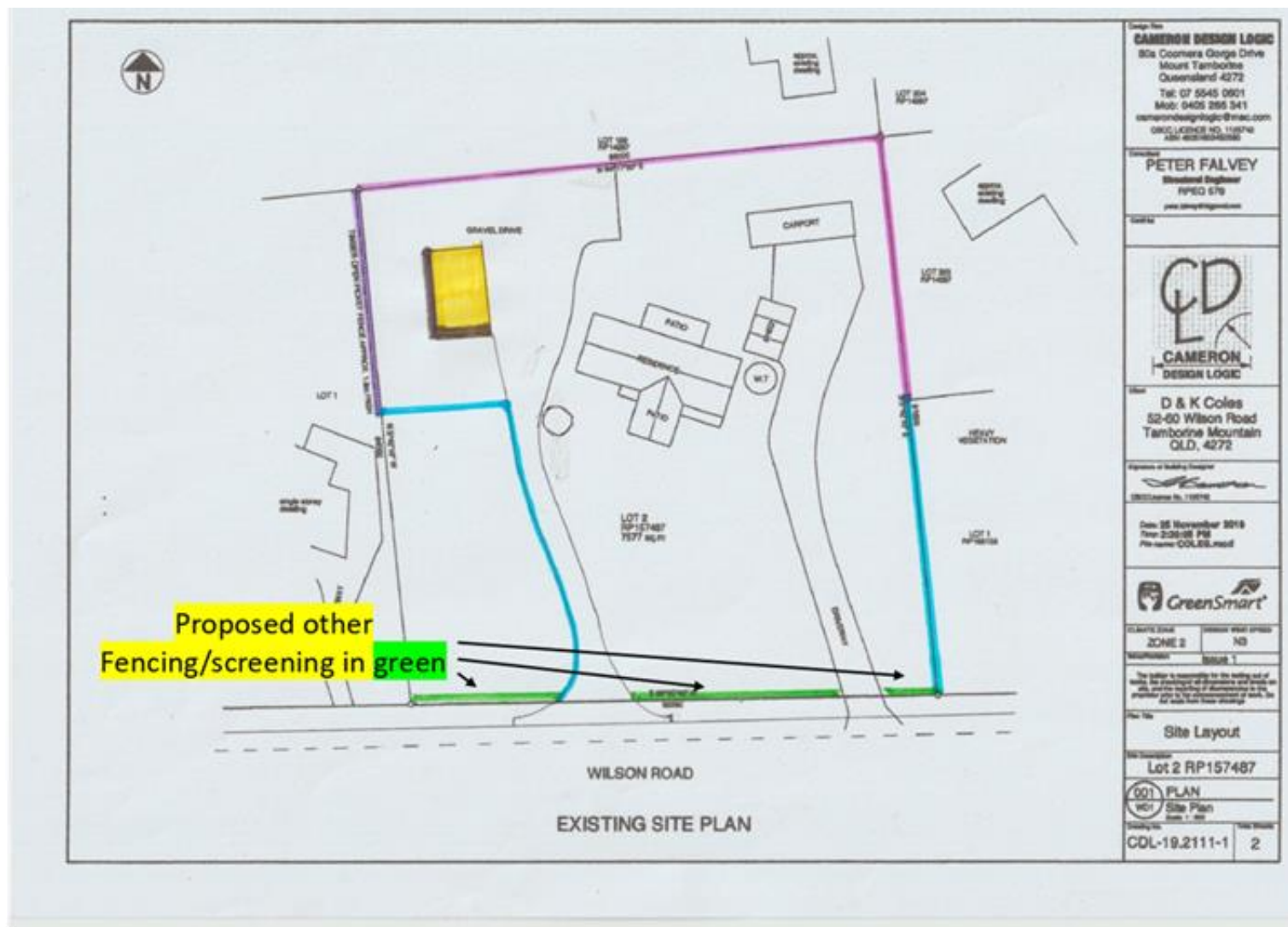
Current vs proposed driveways.

Current



Proposed





Vegetation

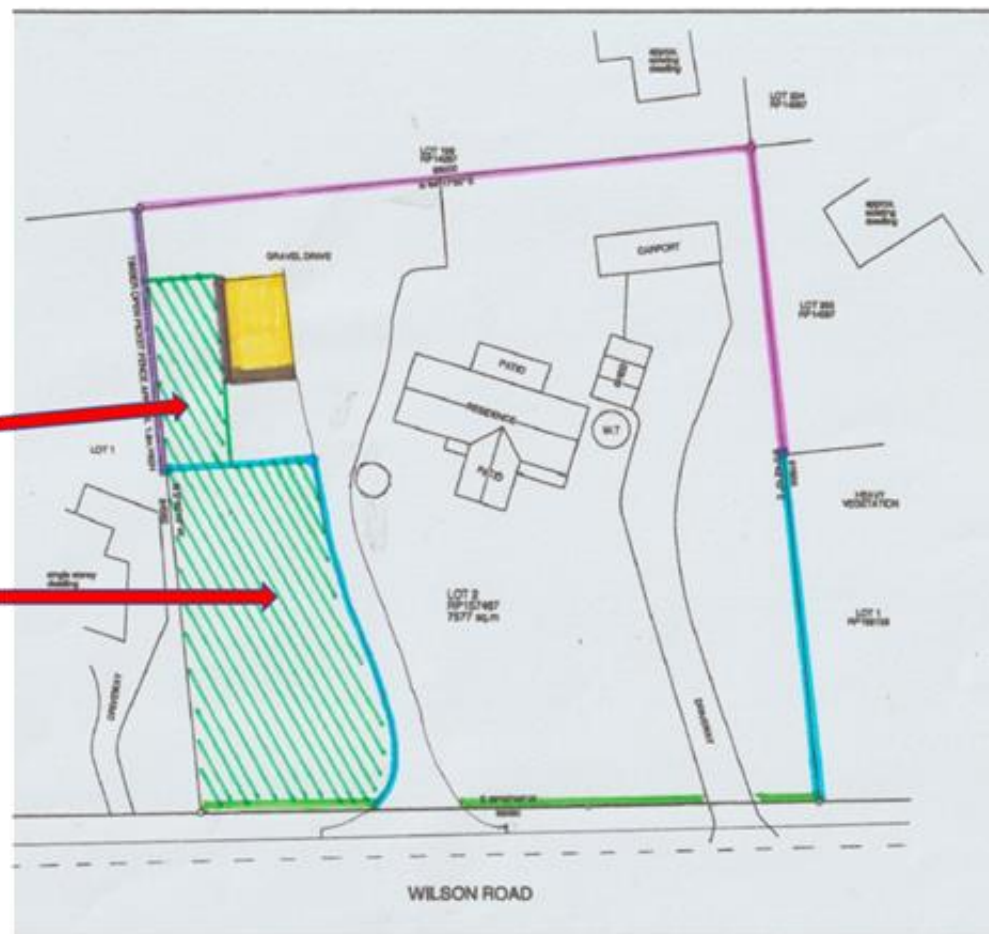
The current earthmoving driveway will be removed and planted out with vegetation as shown in the adjacent plan.

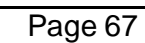
Vegetation will be planted;

1/ to the area behind the proposed shed to the existing boundary acoustic fence.

2/ to the area to the west of the proposed acoustic fence along the earthmoving driveway.

This will provide a thick barrier between the driveway and the western neighbour, Paul Edwards and further assist in buffering noise, fumes or dust.





Proposed replacement of existing shed

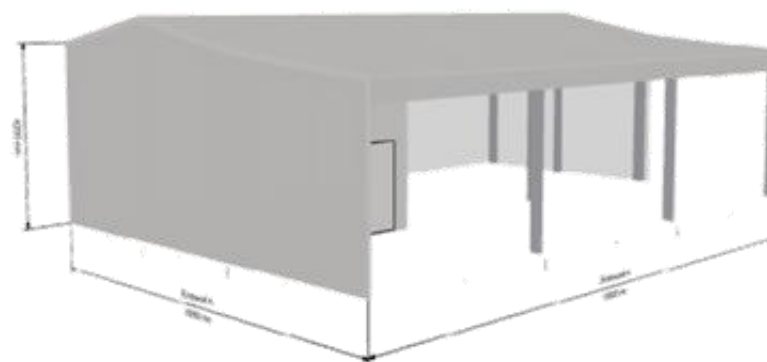
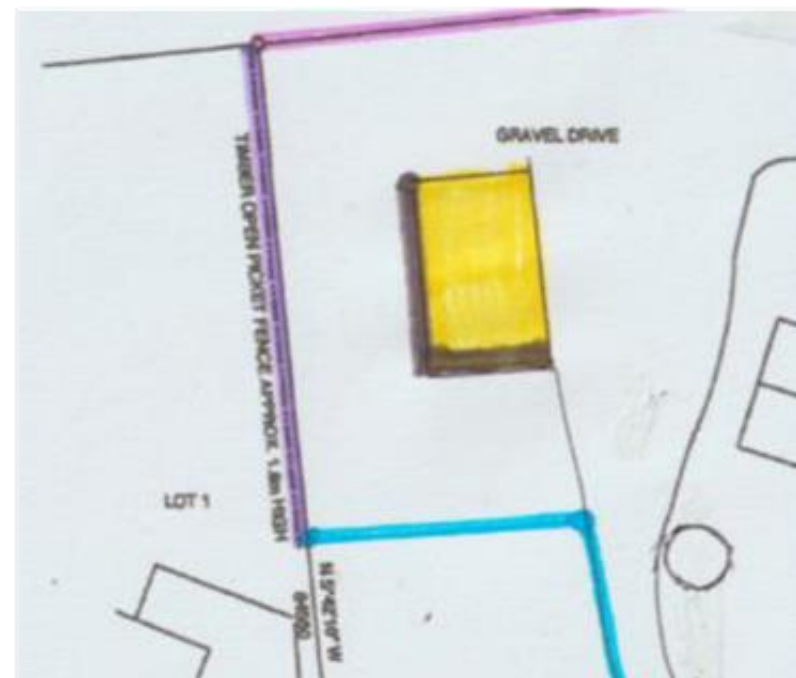
In consideration of the facts that;

- 1/ The existing shed onsite needs to be replaced.
- 2/ Paul Edwards in his submission to council requested that the shed still be relocated to open towards the house

We would like to submit the suggestion as part of this proposal, to replace the existing shed with a 15 x 6mt shed with a 4mt lean-to. The shed will;

- Open to face east (towards our house)
- Include an enclosed area of 30m² allocated to run the home based business, with the remainder being to provide shelter for vehicles.
- Be higher (4.783mt at the highest point) and oriented in a way that will provide the western neighbour with much more protection from business related activities than the existing shed does.
- Include acoustic lining (Neolon foil foam insulation) to the south and east walls and also the roof.

Should this plan be acceptable we will lodge the applicable building approval with council.





Department of
**State Development,
Manufacturing,
Infrastructure and Planning**

RA29-N
Our reference: 1911-14247 SRA
Your reference: MCU19/0133

13 May 2020

The Chief Executive Officer
Scenic Rim Regional Council
PO Box 25
Beaudesert QLD 4285
mail@scenicrim.qld.gov.au

Attention: Mr. Thor Nelson

Dear Mr. Nelson,

Changed referral agency response—with conditions
(Given under section 28 of the Development Assessment Rules)

On 28 April 2020 the department received representations from the applicant requesting the department change its referral agency response. The department has considered the representations and now provides this changed referral agency response which replaces the response dated 07 May 2020.

Applicant details

Applicant name:	Mr Dean Coles & Mrs Katherine Coles c/- Norris Clarke & O'Brien Pty Ltd
Applicant contact details:	PO Box 3448 Newmarket QLD 4051 john@ncob.com.au

Location details

Street address:	52-60 Wilson Road, Tamborine Mountain
Real property description:	Lot 2 on RP157487
Local government area:	Scenic Rim Regional Council

Application details

Development permit	Other than a minor change application for a Material Change of Use for Home Occupation (Storage of Earthmoving Equipment).
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Referral triggers

The development application was referred to the department under the following provisions of the Planning Regulation 2017:

Page 1 of 8

South East Queensland (West) regional
office
Level 4, 117 Brisbane Street, Ipswich
PO Box 2390, North Ipswich QLD 4305

1911-14247 SRA

Schedule 10, Part 9, Division 4, Subdivision 2, Table 4, Item 1 State transport corridors and future State transport corridors

Conditions

Under section 56(1)(b)(i) of Planning Act 2016, the conditions set out in Attachment 1 must be attached to any development approval.

Reasons for decision to impose conditions

The department must provide reasons for the decision to impose conditions. These reasons are set out in Attachment 2.

Advice to the assessment manager

Under section 56(3) of the Act, the department offers advice about the application to the assessment manager—see Attachment 3.

A copy of this response has been sent to the applicant for their information.

For further information please contact Dash D'Brant, Planning Officer, on 3432 2423 or via email lpwrichSARA@dsdmip.qld.gov.au who will be pleased to assist.

Yours sincerely



Warren Oxnam
Planning Manager SEQ West

cc Mr Dean Coles & Mrs Katherine Coles c/- Norris Clarke & O'Brien Pty Ltd, john@ncob.com.au

enc Attachment 1—Changed conditions to be imposed
Attachment 2—Changed reasons for decision to impose conditions
Attachment 3—Changed reasons for decision to impose conditions
Attachment 4—Representations about a referral agency response
Attachment 5—Approved plans and specifications

1911-14247 SRA

Attachment 1—Changed conditions to be imposed

No.	Conditions	Condition timing
Material change of Use-Home occupation (storage of earthmoving equipment)		
10.9.4.2.4.1- State transport corridor-The chief executive administering the <i>Planning Act 2016</i> nominates the Director-General of the Department of Transport and Main Roads to be the enforcement authority for the development to which this development approval relates for the administration and enforcement of any matter relating to the following condition(s):		
	Access-The Applicant shall apply to Queensland Department of Main Roads for access approval and subsequently construction approval to the State-controlled (Tamborine Nerang Road) pursuant to section 52 and 31 of the <i>Transport Infrastructure Act 1994</i>. In this regard only one access point will be permitted.	Removed.
1.	The permitted road access locations for Lot 2 RP15787 are generally in accordance with plan titled Site Layout, prepared by Cameron Design Logic, dated 25 November 2019, Plan ref. CDL-19.2111-1.	At all times.
2.	<p>Road access works and maintenance must be provided at the permitted access locations, generally in accordance with:</p> <p>The property access on the western (a) side at Lot 2 RP15787 for the Home Occupation (Storage of Earthmoving Equipment) must be constructed and maintained generally in accordance with access standard Austroads, Guide to Road Design Part 4: Intersections and Crossing, Figure 7.4 Rural Property Access specifically designed for articulated vehicles on a two-lane, two-way road.</p> <p>(b) The property access on the eastern side at Lot 2 RP15787 for the residential use must be maintained generally in accordance with access standard Rural Access crossover No Pipe Required - Invert, by Scenic Rim Regional Council, R-08, Revision C.</p> <p>Road access works and maintenance must be provided at the permitted access locations, generally in accordance with:</p> <p>(a) The property access on the western side at Lot 2 RP15787 for the Home Occupation (Storage of Earthmoving Equipment) must be constructed and maintained generally in accordance with access standard Austroads, Guide to Road Design Part 4: Intersections and Crossing, Figure 7.2 Rural Property Access (option without indented access) specifically designed for Truck and Tag vehicles on a two-lane, two-way road.</p> <p>(b) The property access on the eastern side at Lot 2 RP15787 for the residential use must be maintained generally in accordance with access standard Rural Access crossover No Pipe Required - Invert, by Scenic Rim Regional Council, R-08, Revision C.</p>	Within 30 business days of date of Decision Notice
3.	The use of the permitted road access location for the Home Occupation (Storage of Earthmoving Equipment) is restricted to	At all times.

1911-14247 SRA

	the hours of operation approved by Scenic Rim Regional Council.	
4.	<p>The use of the permitted road access location for the Home Occupation (Storage of Earthmoving Equipment) is to be restricted to vehicles associated with Scenic Rim Regional Council's approved use only, up to and including an Articulated Vehicle.</p> <p>The use of the permitted road access location for the Home Occupation (Storage of Earthmoving Equipment) is to be restricted to vehicles associated with Scenic Rim Regional Council's approved use only, up to and including a Truck and Tag Vehicle (10.5 m).</p>	At all times.
5.	<p>The eastern road access location is approved for all entry and exit movements, with the western road access location restricted to right in/right out movements only. All vehicle movements between Lot 2 on RP15787 and Tamborine-Nerang Road (Wilson Road) to be undertaken in the forward direction.</p> <p>The western access location is approved for all movements with the exception of vehicle classifications Truck and Trailer and higher that are restricted to right in/right out movements only. All vehicle movements between Lot 2 RP15787 and Tamborine-Nerang Road (Wilson Road) to be undertaken in the forward direction.</p>	At all times.
6.	Direct access is prohibited between Tamborine-Nerang Road (Wilson Road) and Lot 2 RP15787 at any other location other than the permitted road access location described in Condition 1 and 2.	At all times.

1911-14247 SRA

Attachment 2—Reasons for referral agency response

The reasons for the department's decision are:

- The development complies with State Code 1 of the State Development Assessment Provisions if conditioned to ensure the road access locations are appropriately located and constructed and the hours of operation and vehicle types are appropriate.
- The standard of access requested by representations is in accordance with what was originally proposed. The department has amended the use of the proposed access to reflect the vehicle size that can safely utilise the access being Truck and Tag (10.5 metres).
- Standard conditions will ensure that the safety and efficiency of the state-controlled road network is maintained through managing access to Tamborine-Nerang Road (Wilson Road).

Evidence or other material on which the findings were based

- The development application and submitted material
- The applicant's response to the further advice notice
- Representations from the applicant about the department's concurrence agency response
- Additional information provided by the applicant in response to SARA queries
- State Development Assessment Provisions published by the Department of State Development, Manufacturing, Infrastructure and Planning v. 2.5
- *Planning Act 2016*
- *Planning Regulation 2017*

1911-14247 SRA

Attachment 3—Advice to assessment manager

General advice	
Ref.	Works in State-controlled road reserve (WSCRR)
1.	<p>Under section 33 of the Transport Infrastructure Act 1994, written approval is required from the Department of Transport and Main Roads to carry out road works, including road access works, on a State-controlled road or interfere with a State-controlled road or its operation.</p> <p>No works are to commence within the State-controlled road reserve until approval of the plan/s showing the proposed works is issued by the Department of Transport and Main Roads accordingly with Section 33 of the Transport Infrastructure Act 1994.</p> <p>The approval process may require the approval of engineering designs of the proposed works, certified by a Registered Professional Engineer of Queensland (RPEQ). This approval may be subject to conditions related to the works construction process.</p> <p>Please contact the department (South Coast Region) on (07) 5563 6600 or at southcoast@tmr.qld.gov.au to make an application for works in the State-controlled road reserve (WSCRR).</p>

1911-14247 SRA

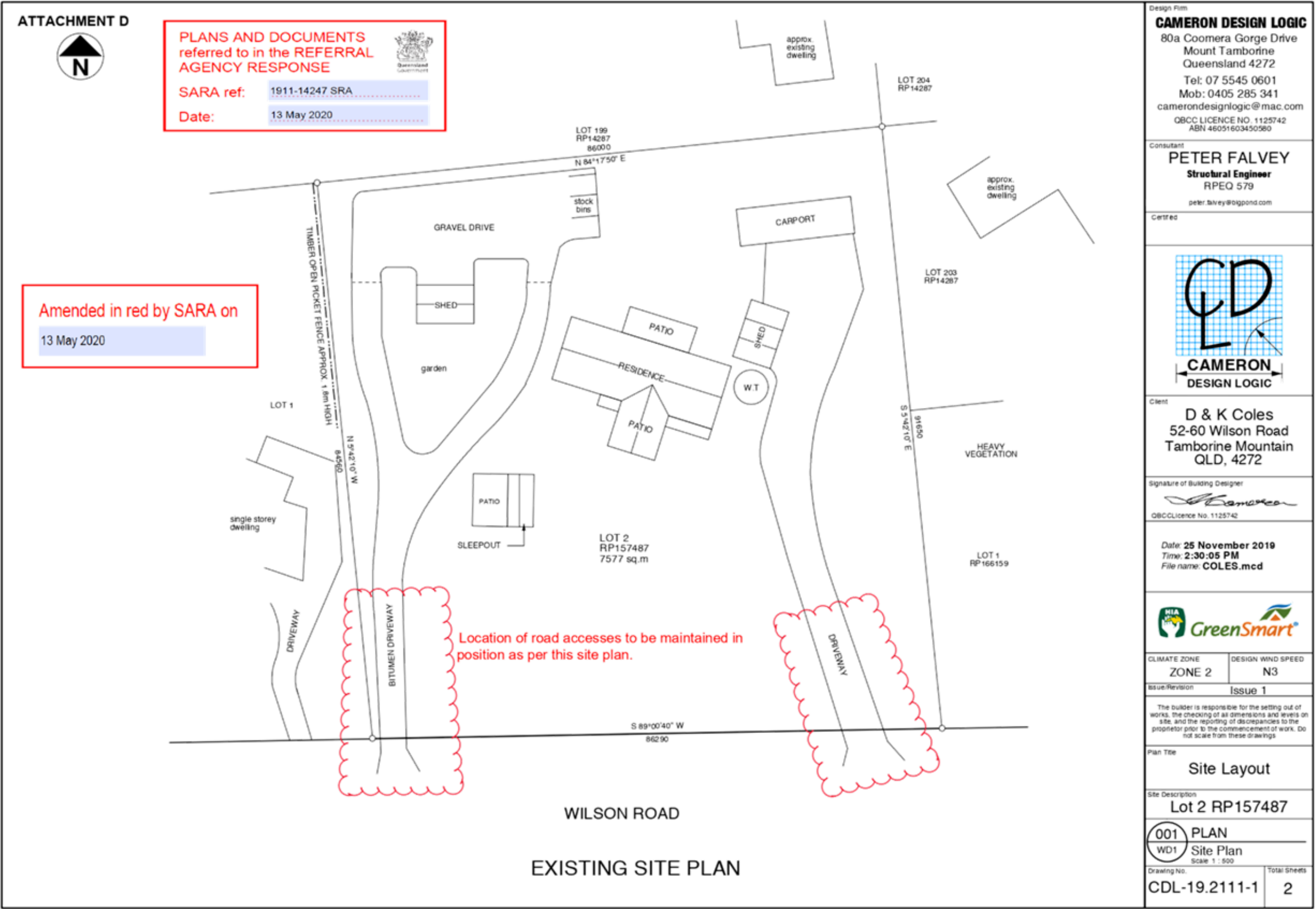
Attachment 4—Representations about a referral agency response

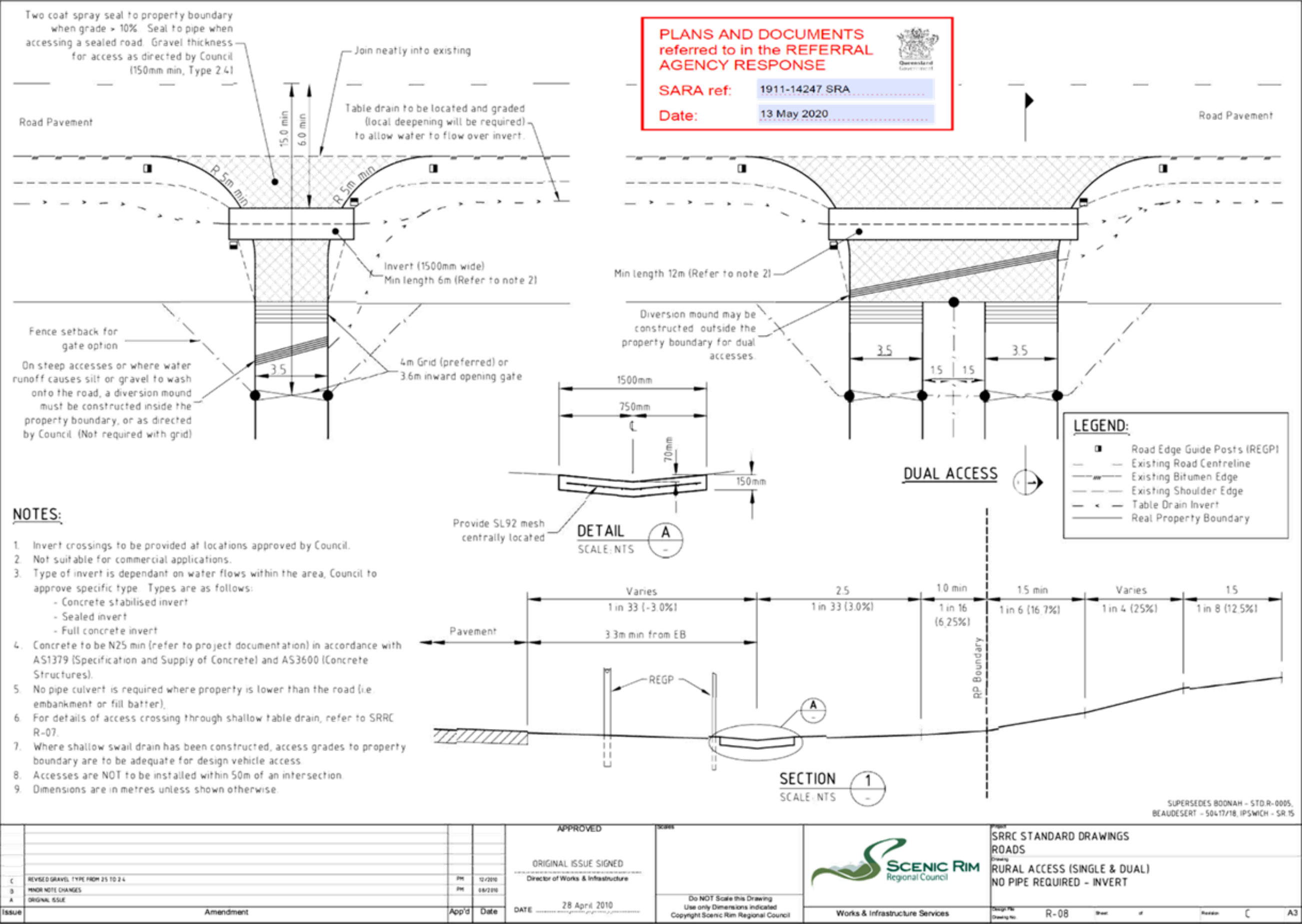
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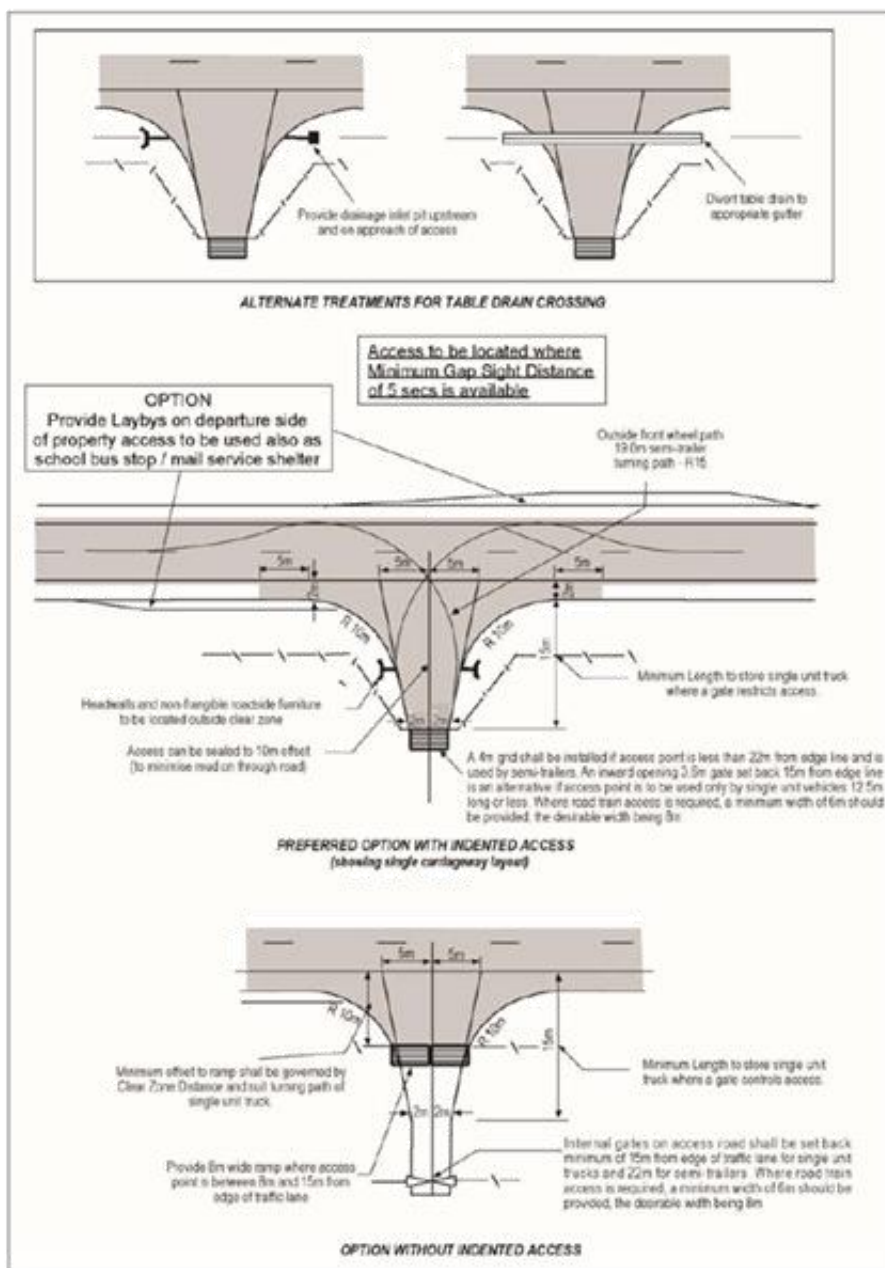
Attachment 5—Approved plans and specifications

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GUIDE TO ROAD DESIGN PART 4: INTERSECTIONS AND CROSSINGS – GENERAL



Note: This rural property access treatment may be used where articulated vehicles:

- do not use the driveway on single and dual carriageway roads
- infrequently use the driveway on two-lane two-way roads that have an AADT <2000.

Source: Austroads (2005).

Figure 7.2: Example of a rural property access – single or dual carriageway (conditional)

PLANS AND DOCUMENTS referred to in the REFERRAL AGENCY RESPONSE

SARA ref: 1911-14247 SRA

Date: 13 May 2020

Austroads 2009

— 56 —


Meeting adjourned at 11.12am
Meeting resumed at 11.30am

Asset & Environmental Sustainability

10.3 Waste Management and Resource Recovery Strategy 2021 -2026

Executive Officer: General Manager Asset and Environmental Sustainability

Attachments:

1. Waste Management and Resource Recovery Strategy 2021 -2026 [!\[\]\(13dd0e1ab3baa23f7c1ed52b3eec2756_img.jpg\) !\[\]\(5ed985c65f50e5350eeeb77f03c2e095_img.jpg\)](#)
2. Waste Management and Resource Recovery Strategy Summary of Changes [!\[\]\(9df44d2794f927e8a7eb6682863e4aa8_img.jpg\) !\[\]\(d71b3fa200323d68855615929e9633f6_img.jpg\)](#)
3. Waste Management and Resource Recovery Strategy Written Submissions and Response (under separate cover) 

Recommendation

That Council adopt the Waste Management and Resource Recovery Strategy 2021 - 2026.

Moved: Cr Michael Enright
Seconded: Cr Virginia West

That the General Manager Asset and Environmental Sustainability's recommendation be adopted

Carried unanimously



Scenic Rim Regional Council
**Waste Management and
Resource Recovery Strategy**
2021 - 2026

Acknowledgement of Country

We are proud of our diverse communities within the region. We acknowledge the traditional owners of the many lands within the Scenic Rim – the Mununjali in the Centre, the Wangerriburra to the East, the Ugurapul to the West, and all those of the Yugambeh and Jagera language groups. We pay respect to Elders, past, present and emerging.

Prepared by: Scenic Rim Regional Council - May 2021

For further information contact Scenic Rim Regional Council on 07 5540 5111
or email mail@scenicrim.qld.gov.au

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Message from the Mayor

It is my pleasure to introduce the *Scenic Rim Regional Council Waste Management and Resource Recovery Strategy 2021-2026* (Strategy).

Council is taking a key role in driving innovation and improvements, not only in the Scenic Rim but also across Queensland. As Chair of The Council of Mayors (South East Queensland) Waste Working Group, I am proud of our region's achievements and our Council's commitment to work with other councils, organisations and the Queensland Government to achieve better outcomes for ratepayers and the environment.

With the support of the community, Council has achieved an enviable environmental record in waste management. Our kerbside mixed recyclables collection continues to have a low contamination rate, enabling a high percentage of plastic, paper, glass and metals to be reprocessed, reused or recycled. Our landfill and seven transfer station operations have continued to receive good results in Queensland Government environmental audits. During the community consultation in the drafting of this Strategy community members overwhelmingly supported a focus on waste avoidance, reuse and resource recovery, community education and infrastructure.

Council aims to manage waste efficiently, cost effectively and in an environmentally responsible manner in line with the ambitious targets set by

the Queensland Government's *Waste Management and Resource Recovery Strategy 2019* (Queensland Waste Strategy 2019). It aims to generate 25 per cent less waste by 2051, with only 10 per cent of all waste disposed in landfill.

The Strategy aims to:

- reduce generation of waste,
- increase recovery of resources and better manage waste,
- align with Queensland Government targets and promote regional collaboration while supporting local implementation,
- build the agility to respond to changes in a rapidly evolving industry, and
- achieve a positive financial impact for Council and ratepayers.

The generation, collection, recycling and disposal of waste continue to evolve and change rapidly in response to community expectations, legislative changes, national and international economic conditions, and technological advances. I am excited by the potential and opportunities these challenges present in enhancing our management of waste.

Cr Greg Christensen
Mayor
Scenic Rim Regional Council



Background

Australia is at a critical crossroads as local governments run out of options to landfill waste, and attitudes to waste continue to shift with a growing focus on resource recovery and transition to a circular economy. In recognition, the State Government released the *Queensland Waste Strategy 2019*. It is Queensland's vision is to become a zero-waste society where waste is avoided, reused and recycled to the greatest possible extent.

Decisions are now being made nationally on infrastructure investment in waste management, recycling and resource recovery which will set direction for the waste sector for years to come. Significant budgets in public and private funds are set to be invested as local, Queensland and Australian Governments seek alternatives to landfill and more sustainable outcomes for Municipal Solid Waste (MSW). These changes are also due to the ripple effect of new policies introduced in China, Container Deposit Schemes, product stewardship schemes and subsequent legislative and policy changes.

In Australia, segregation at source and the subsequent kerbside collection of co-mingled dry recyclables, organic waste and the remaining municipal waste has been practised for many years. A particular challenge faced in Australia is moving recyclables over large distances to metropolitan areas where Materials Recovery Facilities (MRF) are located.

Recyclables collected from kerbside and waste facilities are segregated into categories of paper, plastics, glass, cans and tins before they are exported for further processing. These MRFs are mainly concentrated in the metropolitan areas due to the dense population, volumes of waste generated, low logistics cost and easy access to ports¹.

Australia generated approximately 74 million tonnes of waste or about 2.9 tonnes per person, in 2018-2019, with about 60 per cent of this being recycled in some form². The recycling industry has been under significant strain for a number of years, due to factors that include lack of sustainable secondary markets in Australia, increasing regulation, unrealistic customer expectations, volatility of global commodity markets and increasingly confusing packaging, and limited public education³. There has been significant effort made to solve these issues by taking a circular economy approach, by closing the loop with in-house processing and creation of local jobs.

Approximately 30 per cent of the co-mingled recyclable materials from Australia is sent to China for processing by large recycling companies such as VISY and Cleanaway indicated that contamination levels in Australian co-mingled recyclable materials are currently around 5 per cent⁴. Contamination in recyclables within the waste industry refers to waste that is either hazardous or non-recyclable and, thus, forms part of the residual waste generated as part of the processing of the recyclables at MRFs and other recycling facilities. The residual waste generated is finally disposed at landfills.

In early 2018, China introduced the 'National Sword' which is a mechanism to restrict import licences for 24 categories of recycled products and limit contamination rates to less than 0.5 per cent. The effect of this policy has been felt throughout the supply chain in Australia impacting on approximately 619,000 tonnes of materials equating to \$520M⁵.

¹ GBB (2008) www.uspsocaz.gov/files/es/GBB-Tucson_MRF_Feasibility_Report_-_120308.pdf (Cited 29/3/2018)

² Department of Agriculture, Water and the Environment; Blue Environment (2020) National Waste Report 2020, Department of Agriculture, Water and the Environment

³ WMAA (2018) www.wmaa.asn.au/Public/Media_hub/Newsroom/CEO_Report/Public/Media_hub/WMAA_eNEWS_CEO_REPORT.aspx?key=6846227219141369d96c757c20e0e2a (Cited 22/3/2018)

⁴ Ritchie, M (2018) <https://blogmraconsulting.com.au/2018/02/16/2018-looks-like-a-lot-of-pain-for-mrf-and-councils/> (Cited 22/3/2018)

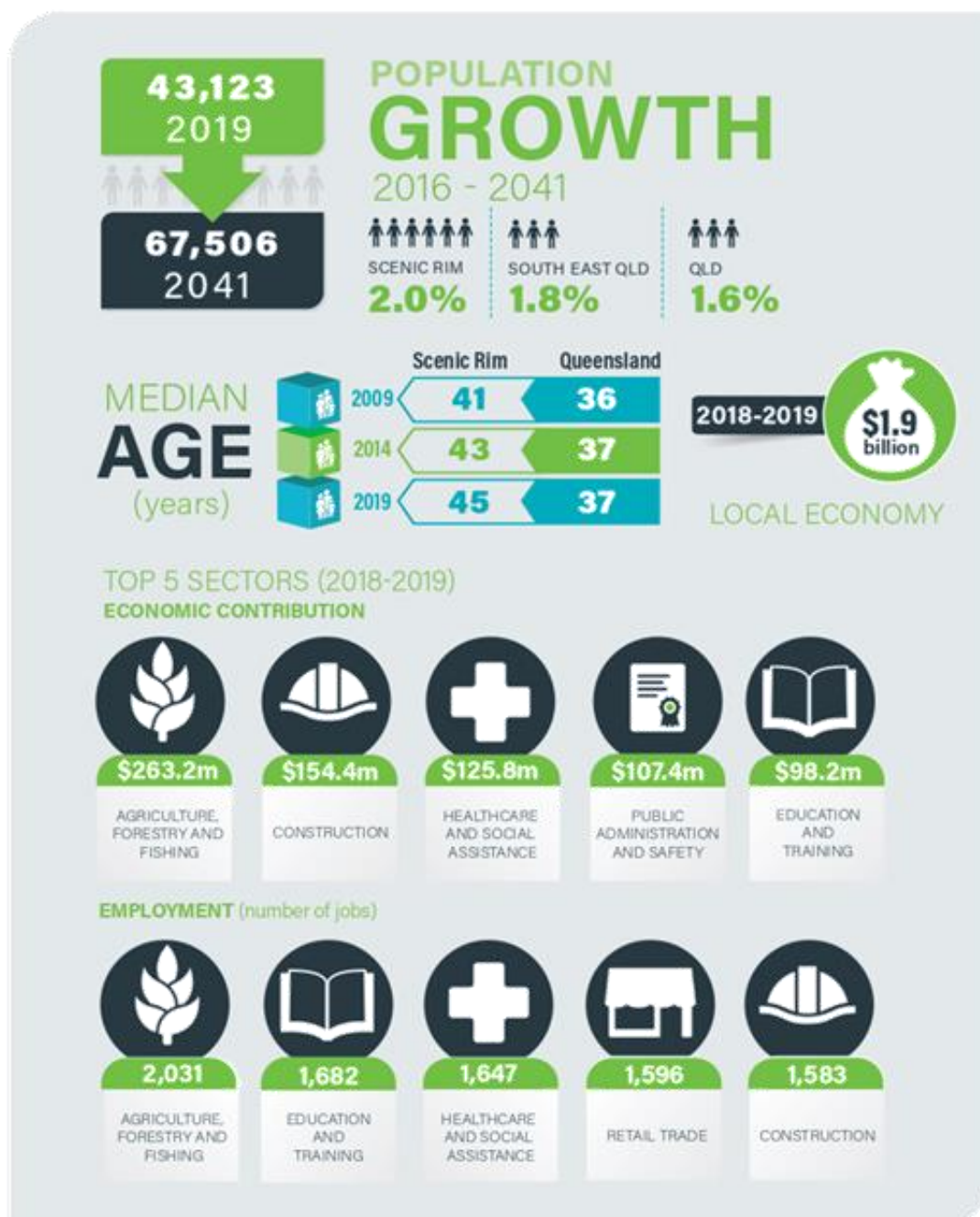
⁵ ABC (2018) www.abc.net.au/news/2018-12-10/china-ban-on-foreign-rubbish-leaves-recycling-industry-in-a-mess/5243184 (Cited 22/3/2018)

Definitions

TERM	DEFINITION
Circular economy	The concept of focusing on the value of materials by designing out waste, keeping materials and products in use for as long as possible and considering how positive environmental impacts can occur through material management.
Commercial and Industrial (C&I)	Commercial and industrial waste refers to the waste generated through running commercial or industrial processes.
Construction and Demolition (C&D)	Construction and demolition waste, that is waste generated from the practice of building and modifying built assets, for example, concrete, timber and plasterboard.
Gate fees	The fees and charges payable by users of waste facilities.
Materials Recovery Facility (MRF)	A facility that sorts and processes co-mingled recycling for sale as separate commodities, for example, baling cardboard and different types of plastics and metals.
Municipal Solid Waste (MSW)	Waste generated by an average household, that is, the waste associated with living in a residential premises.



Community Profile



* idcommunity (2020) Scenic Rim Regional Council community profile <https://profile.idcommunity.com.au/scenic-rim/> (Cited 28/10/20) idcommunity (2020) Scenic Rim Regional Council economic profile <https://economy.idcommunity.com.au/scenic-rim/> (Cited 28/10/20)

* The State of Queensland (2020), Queensland Regional Profiles – Resident Profile – people who live in the region – Scenic Rim (R) Local Government Area (LGA) (generated 28/10/20)

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Strategic Alignment

Scenic Rim Regional Council Waste Management and Resource Recovery Strategy 2021-2026 (Strategy) is an extension of Council's existing strategic documents and provides specific direction for Council to meet state government requirements to monitor and reduce waste generation and increase resource recovery. Changing how waste is understood is critical to supporting the Scenic Rim region to thrive. This Strategy equips our residents and businesses to reduce, reuse and recycle materials through the provision of fit for purpose infrastructure, services and information.

The *Scenic Rim Community Plan 2011-2026* is a comprehensive plan for the future of the Scenic Rim region. It was drafted with significant community consultation and was revised in 2018, it states, "By 2026, Scenic Rim will be a network of unique rural communities embedded in a productive and sustainable landscape. Waste, energy and resources are sustainably managed".

The *Corporate Plan Scenic Rim 2026* further supports this vision with the statement of intent for its accessible and serviced region theme, it states, "Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation."

Council's *Operational Plan 2020-2021* requires Council to review and update the previous Waste Strategy, *2025 Vision on Waste*, considering changes in Australian and Queensland Government policy. This Strategy fulfils the operational plan review requirement and Council's statutory requirement to prepare and adopt waste reduction and recycling plans under the *Waste Reduction and Recycling Act 2011* (WRRRA 2011).

This Strategy sets specific priority outcomes for the region to support targets set by the *Queensland Waste Strategy 2019* on a state-wide basis. Targets include an ambitious landfill diversion target of 90 per cent by 2050. These targets provide significant challenges for councils, however, Scenic Rim Regional Council also has substantial assets available to support responsible landfilling practices and the co-location of expanded resource recovery facilities. This Strategy also aligns with the recently adopted *Scenic Rim Regional Prosperity Strategy 2020-2025* supporting targeting of resource recovery opportunities within the Bromelton State Development Area.

Food waste avoidance, organics recovery and improved co-mingled recycling are identified as key levers to address. Strategic priorities identified by Council include improving data management and operations to provide a sound basis for waste avoidance, reuse and recovery.

**"Progression towards
'zero avoidable waste to
landfill' as an economically
viable operation, through
collaboration and innovation."**

– *Corporate Plan Scenic Rim 2026*

“By 2026, Scenic Rim will be a network of unique rural communities embedded in a productive and sustainable landscape. Waste, energy and resources are sustainably managed.”

– Scenic Rim Community Plan 2011-2026



STRATEGY DRIVERS

This Strategy responds to a complex and evolving policy context at a global, federal, state and regional level. The Scenic Rim's own context identifies the following key strategy drivers:centred practices and behaviours.

STRATEGY DRIVERS	BENEFITS
Increase the diversion of waste from landfill	<ul style="list-style-type: none"> Reduced residual waste disposal costs, less exposure to future landfill levy increases, reduced raw materials consumption and sustainable regional prosperity.
Increase the recovery of valuable organic resources from all waste streams	<ul style="list-style-type: none"> Reduced greenhouse emissions from landfill, return carbon and nutrients to soils, cost savings due to lower fees and charges for processing, options for local reuse and reduced food wastage.
Delivery of community environmental and economic benefits	<ul style="list-style-type: none"> Performance based waste services contracts that are innovative, efficient and optimise secondary materials resource recovery. A community engaged in waste and resource recovery decisions. Use of smart technology for litter prevention and public bin site management improving our public places.
Plan for the region's growing population and tourism	<ul style="list-style-type: none"> Land-use planning protection for strategic resource recovery infrastructure and business. Using cost-effective regional hubs for resources and energy recovery, and efficient collection services minimising collection vehicle traffic impacts.
Priority waste - resource recovery	<ul style="list-style-type: none"> Enhance existing product stewardship schemes and remove toxic material from landfill, recover valuable resources such as e-waste and mattress components. Strengthened relationships with industry stakeholders and community.



PRINCIPLES FOLLOWED

The following principles guide this Strategy:



Current State

WASTE SERVICES PROVIDED BY COUNCIL

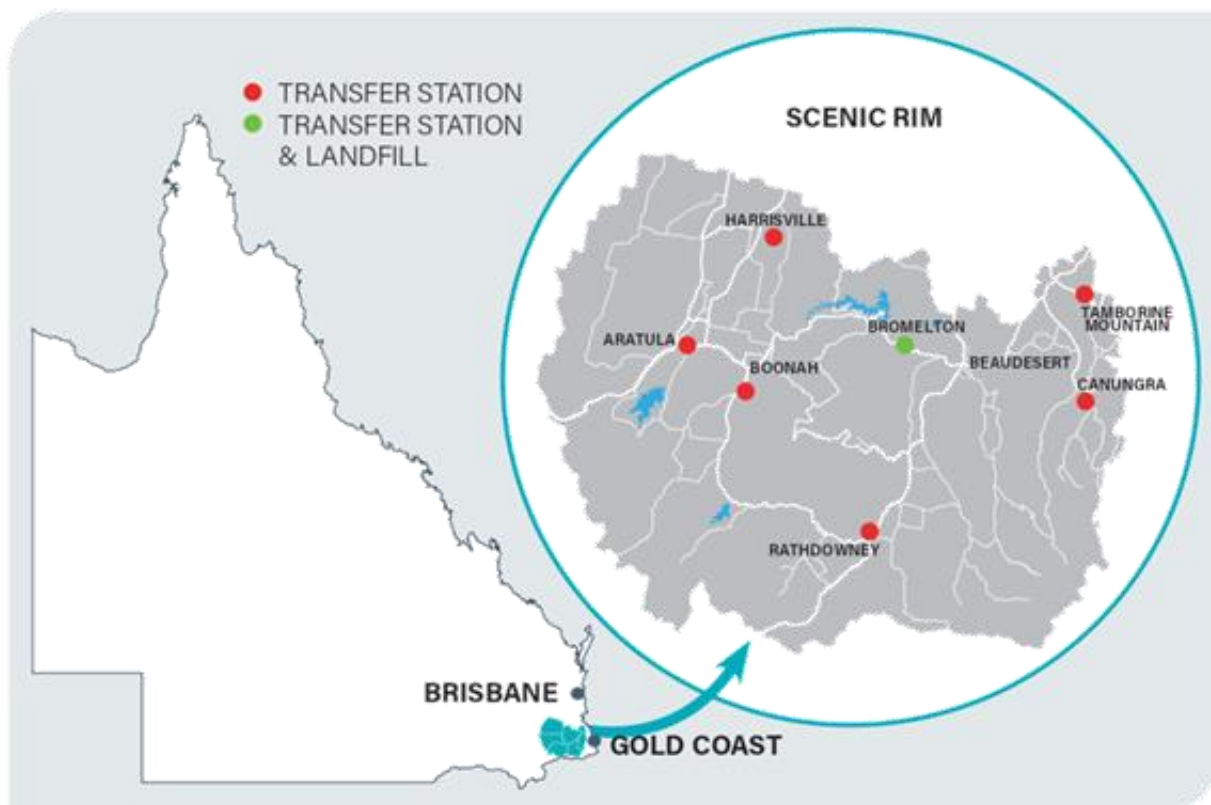
The Scenic Rim Local Government Area encompasses 4,300 square kilometres south-west of Brisbane, with the southern boundary of the area doubling as the border between Queensland and New South Wales. Despite being a mainly rural region, it is also a well-known tourism destination, particularly among bushwalkers and hikers. The region is home to a number of renowned national parks (with World Heritage listings), including the Lamington, Mount Barney, Main Range and Moogerah Peaks National Parks.

The Scenic Rim region is large and diverse. The three main centres of Beaudesert, Boonah and Tamborine Mountain are the largest in terms of population but a number of smaller towns provide a depth of character and uniqueness to the region.

Council provides a kerbside waste collection service for solid waste and mixed recycling to 14,118 residential and 432 commercial properties. This \$2.9 million annual waste collection contract is the largest contract the Council enters into. It includes kerbside collection, public place bins and events waste management. Waste management is the second largest operational item in Council's 2020-2021 budget.

Council operates a major landfill at Bromelton, in the centre of the region, with approved space for decades into the future. Our network of seven transfer stations provides service to most of the region within a 20-minute drive.

Additionally, Council provides waste reduction and resource recovery education and information campaigns to schools, businesses and the general public.



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WASTE MANAGEMENT AND RESOURCE RECOVERY INFRASTRUCTURE

The Scenic Rim region maintains a good environmental record in waste management. Our kerbside mixed recycling collection continues to have a low contamination rate, enabling a high percentage of recycled plastic, paper, glass and metals. Our landfill and transfer station operations have continued to receive good results in Queensland Government environmental audits. In the 2019-2020 financial year, Council recovered approximately 5,770 tonnes of material for recycling, with 19,830 tonnes disposed of in landfill.

WASTE STREAMS AS A PERCENTAGE OF WASTE (2020 Annual Kerbside Collection Audit)



CATEGORY	EXAMPLE OF MATERIALS
Recyclable	Paper (newspaper, magazines, cardboard, books), packaging and containers made of glass, plastics, steel and aluminium.
Other	Ceramics, bricks and concrete, ash, building materials, fine material (<125mm), dust, dirt, rock, and inert.
Organics	Kitchen food, garden waste.
Non-recyclable*	Miscellaneous packaging, wood furniture and off cuts, textiles, leather, rubber, engine and cooking oils, some glass and plastics.
Hazardous	Paint, fluorescent globes, dry cell batteries, car batteries, pharmaceuticals, household chemicals and suspected asbestos.

* These materials are not currently recyclable through co-mingled recycling collection but may be recycled or reused through other collections or processes.

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RESOURCE RECOVERY AND CIRCULAR ECONOMY

On 3 February 2020, Council adopted the Scenic Rim's first ever strategy focused on economic growth. The *Scenic Rim Regional Prosperity Strategy 2020-2025* sets a clear direction and roadmap for future economic growth and sustainability.

Traditional agricultural activities remain a steadfast component of the economy with the Bromelton State Development Area (SDA) also accommodating large-scale industries such as AJ Bush and Sons, SCT Logistics (pictured below), Gelita Australia, Quickcell Technology Products and Council's transfer station. The Bromelton SDA encompasses more than 15,600 hectares of industrial land and has significant potential for future growth, particularly with Inland Rail currently under construction.

Scenic Rim has a number of competitive advantages that it can trade upon. Among these, the advantages relevant to the growth of the waste/resource recovery industry are:

- **Strategic location:** The Scenic Rim region is located on the doorstep of Brisbane, the Gold Coast and the broader South East Queensland region, providing proximity to a large consumer market as well as major transport infrastructure such as the Port of Brisbane, Brisbane International Airport and Gold Coast Airport.
- **Strategic infrastructure:** There is a wide range of strategic infrastructure in the region that can be used as a catalyst for future growth, including the Bromelton SDA, Inland Rail and a large volume of good agricultural land.



* Queensland Treasury Corporation (2018) Economic opportunities for the Queensland waste industry: final report.

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DATA MANAGEMENT

Data collection and recording continue to improve but gaps still remain in the process, system and technology which does not allow Council to fully comprehend and validate data on waste and recyclables.

Our community expects more in relation to our corporate, social and environmental responsibilities meaning better recording, management and utilisation of data is vital for better planning, analysis, decision-making, reporting, budgeting and informing our community.

From a corporate social responsibility position, we cannot be viewed as exporting our pollution elsewhere. We need the information for all the materials we collect for all lifecycle aspects.

Rapid advances in technology and associated analytical tools and techniques mean we can now gather and share data in huge quantities. We can process and analyse it at previously unimaginable speed. We can draw conclusions and create policies and services that reflect how people live now.

The Queensland and Australian government agencies rely heavily on the data provided by Local Government to produce reports, policies and guidelines, and allocate budgets.

Current data on waste in Australia is not 'big data'. The quality, quantity and variety of data are insufficient, not robust, and the infrastructure for the management and sharing of data among councils is lacking. There is no common methodology or format nationally to create comparable reporting and common understanding.

Data recorded and reported by councils is:

- monitored for resource recovery performance,
- utilised for funding applications, future planning and infrastructure,
- contributing to regional plans and procurement,
- monitored for fleet and operational efficiency, and
- monitored for education and engagement.

Today major reforms, policy changes and decisions are made based on the Local Government data. Therefore, it is even more important for Councils to look into 'big data' and improve data capture, recording, management, analysis and utilisation through enhanced process, systems and technology. We need to ensure the use of new technology and tools supporting 'big data' will deliver benefits while maintaining compliance with privacy.



Council's response to current challenges

The cost of waste management is escalating with the changes in legislation, state targets, market trends and community awareness. Council will continue to ensure waste is managed efficiently, cost effectively and in an environmentally responsible manner into the future.

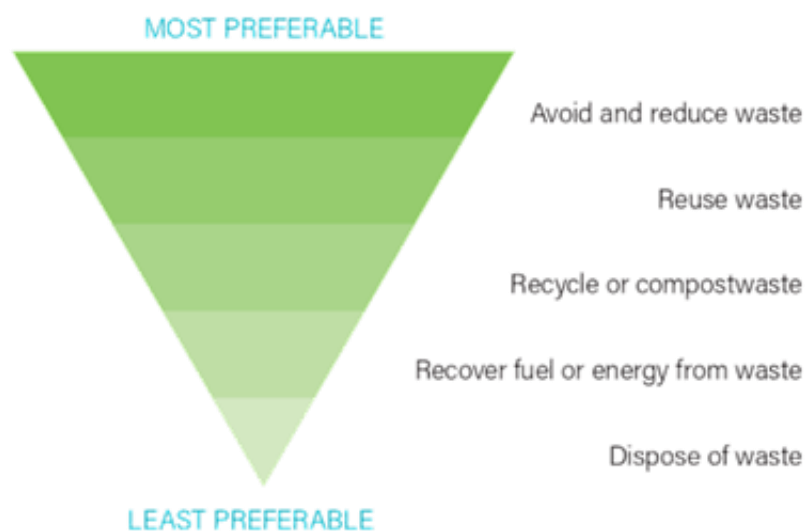
This Strategy aligns Council's targets with the *Queensland Waste Strategy 2019* and the *National Waste Policy*. The *Queensland Waste Strategy 2019* sets targets to generate 25 per cent less waste by 2051 with only 10 per cent of all waste disposed of to landfill and introduced a Landfill Levy with the value of the levy for household waste refunded to local councils for three years.

The Queensland Government has committed to returning 70 per cent of the funds collected 'to resource recovery and other programs that reduce the impact of waste and protect our environment and local communities'. Council will investigate how these funds can be accessed to improve our region's resource recovery efforts.

Through this Strategy, the Scenic Rim Regional Council is committed to establishing accurate baselines in order to monitor reduction by Council, residents, business and industry. The following strategic priorities have been set to support the achievement of Queensland's waste reduction and recovery goals.

Central to this Strategy is the waste hierarchy pyramid from the *Queensland Waste Strategy 2019*.

WASTE HIERARCHY



RECOVER FUEL OR ENERGY FROM WASTE

Recovery of fuel or energy from waste is towards the bottom of the waste hierarchy as it requires significant cost and energy inputs. Council is participating in The Council of Mayors (South East Queensland) Waste Working Group which is investigating the potential for fuel or energy from waste on a regional scale.

Where it forms part of a broader circular economy solution, Council supports these developments as identified within the *Regional Prosperity Strategy 2020-2025* and this document's strategic outcomes.

Queensland's waste reduction and recovery goals

WASTE AVOIDANCE

The Queensland target for waste avoidance is for a reduction in Municipal Solid Waste (MSW) of 25 per cent by 2050 against the nominal 2018 baseline of 0.54 tonnes per capita.

STREAM	BASELINE (2018)	2025	2030	2040	2050
MSW	0.54t	10%	15%	20%	25%

REDUCED WASTE TO LANDFILL

In 2019-2020, 77 per cent of Scenic Rim's waste was sent to landfill.

By 2050, the target is for only 10 per cent of waste to be disposed of in landfill, and only five per cent of MSW.

The table below shows the waste diversion from landfill targets set by the Queensland Waste Strategy 2019 on a state-wide basis.

STREAM	BASELINE (2018)	2025	2030	2040	2050
MSW	32.4%	55%	70%	90%	95%
C & I	47.3%	65%	80%	90%	95%
C & D	50.9%	75%	85%	85%	85%
Overall	45.4%	65%	80%	85%	90%

INCREASING RECYCLING RATES

In 2019-2020, Scenic Rim recycled 23 per cent of its waste.

By 2050, 75 per cent of Queensland waste produced must be recycled.

STREAM	BASELINE (2018)	2025	2030	2040	2050
MSW	31.1%	50%	60%	65%	70%
C & I	46.5%	55%	60%	65%	>65%
C & D	50.9%	75%	80%	>80%	>80%
Overall	44.9%	60%	65%	70%	75%

Strategic Priorities

The *Queensland Waste Strategy 2019* sets three strategic priorities:



Strategic Outcomes

Council's 19 strategic outcomes build on the Queensland Government's strategic priorities and will measure progress against these targets.

- 1.** Collect and analyse comprehensive, reliable and accurate data as a tool that will assist in making strategic decisions
- 2.** Understand capital and operating costs for each aspect of waste management
- 3.** Efficient and effective management of operations
- 4.** Use technology to improve waste services
- 5.** Minimise generation of waste by Council's activities
- 6.** Increase knowledge of waste reduction by residents and businesses
- 7.** Reduce food waste generated by residents and businesses
- 8.** Increase reuse of waste items and materials
- 9.** Maximise region-wide access to containers for change
- 10.** Promote recovery of resources and discourage disposal to landfill
- 11.** Increase recovery of organic waste
- 12.** Prioritise recovery of problem waste streams
- 13.** Maximise source separation/segregation of recoverable waste and minimise contamination in mixed kerbside recycling
- 14.** Maximise recovery of resources at transfer stations
- 15.** Take a leading role in improving regional waste management
- 16.** Bromelton State Development Area recognised as a resource recovery precinct at a state and national level
- 17.** Strategic enabling infrastructure in place
- 18.** Partnerships with Scenic Rim industry leaders
- 19.** Reduction in waste generated by local businesses

DATA COLLECTION AND ANALYSIS

Effective and efficient management of waste and increasing resource recovery will require robust and comprehensive data gathering and analysis relating to:

- the source and volumes of waste generated,
- the collection and transport process, and
- the stream and volumes of waste recovered.

This data will then inform decisions on which waste streams need to be targeted and how processes and infrastructure can be designed to promote this.

<p>STRATEGIC OUTCOME 1:</p> <p>Collect and analyse comprehensive, reliable and accurate data as a tool that will assist in making strategic decisions.</p>	<p>Council gathers a wide range of data including kerbside waste and recycling quantities, waste sent to landfill across the weighbridge at Bromelton Landfill, waste quantities brought in from transfer stations to Bromelton Landfill.</p> <p>It also conducts regular audits of the waste stream by material types.</p> <p>The Queensland and Australian Governments have begun to require standardised data collection across authorities to enable better data analysis.</p> <p>Action: Continue to amass waste data in standardised formats.</p> <p>Action: Address current gaps in data, including gaining a better understanding of regional waste streams such as agricultural waste.</p> <p>Action: Develop a matrix of waste streams collating source, recovery process and geographic information.</p>
<p>STRATEGIC OUTCOME 2:</p> <p>Understand capital and operating costs for each aspect of waste management</p>	<p>Segregation of capital and operating costs for operation of the Bromelton Landfill, transfer station network, collections and education on a full cost pricing basis will allow reliable analysis of Council's operations.</p> <p>Action: Segregation of costs in Council's financial systems.</p>



OPERATIONS

Council operates the Bromelton Landfill and seven transfer stations. In 2016, Council resumed control of the Bromelton Landfill and has been successfully operating the landfill financially and environmentally with Council employees. Environmental audits by the Queensland Government's Department of Environment and Science have demonstrated continued good environmental practice.

STRATEGIC OUTCOME 3: Efficient and effective management of operations	Bromelton Landfill has been previously operated by a contractor and was returned to Council operation in 2016. A review of potential delivery structures and business models will ensure best value for money operation.
	Action: Reassess potential delivery structures for optimal return on investment.
	Logan City Council transported 11,815 tonnes of waste to Bromelton Landfill in 2019-2020, resulting in revenue generation through the gate fee charged.
	Action: Revise gate fee charges for incoming waste from other councils, including, as part of tenders for waste disposal at Bromelton Landfill.
	Action: Assess options to provide waste and resource recovery services that consider changing attitudes to materials and the needs of South East Queensland while considering the social, environmental, cultural and economic impacts to our region.
STRATEGIC OUTCOME 4: Use technology to improve waste services	Tourism is a growing sector within the region, with this growth comes increasing pressure on public place infrastructure including waste infrastructure.
	Action: Update our public place services with a focus on the growing tourism sector and changing attitudes to waste.
	Technology is rapidly changing allowing for smarter and more efficient service offerings.
	Action: Review options for use of convenient information technology for communications on services issues.
	Action: Install smart solutions that can support us in offering fit for purpose services across the region.
	Action: Review available low emissions waste collection vehicles.

WASTE AVOIDANCE AND REDUCTION

Reduction in the quantity of waste generated is at the top of the waste hierarchy and provides the highest benefit for the lowest cost. While many actions are required higher up the supply chain, Council can make a difference and set an example by ensuring procurement decisions support waste reduction. Behavioural changes in the Scenic Rim community can be promoted through Council's education programs.

<p>STRATEGIC OUTCOME 5:</p> <p>Minimise generation of waste by Council's activities</p>	<p>Reducing the generation of waste involves the decision made at the purchasing stage. Single use products which are immediately thrown away can be replaced with reusable products.</p> <p>Council has moved many internal and external processes from paper to digital systems, reducing the generation of paper waste and this process continues.</p> <p>Action: Continue Action: Prioritise and action opportunities to reduce Council waste generation through procurement and operations with a focus on:</p> <ul style="list-style-type: none"> • Project and maintenance procurement, • Libraries, swimming pools, visitor information centres, and • Council-run events. <p>Action: Review Council systems and processes to identify opportunities for waste reduction in design and planning.</p>
<p>STRATEGIC OUTCOME 6:</p> <p>Increase knowledge of waste reduction by residents and businesses</p>	<p>Building a connected, inclusive and learning community is critical to increasing waste reduction, reuse and recovery.</p> <p>Action: Council will improve education to all stakeholders in the Scenic Rim community including residents, businesses and visitors.</p> <p>Programs will integrate with other sustainable living community education initiatives.</p> <p>A key focus of campaigns will continue to be schools, as well as businesses, particularly the tourism industry and community organisations.</p>
<p>STRATEGIC OUTCOME 7:</p> <p>Reduce food waste generated by residents and businesses</p>	<p>Unwanted or spoiled food in the waste stream is relatively heavy and generates landfill gases such as methane.</p> <p>Reducing food waste reduces cost exposure to the landfill levy, and reduces greenhouse gases produced by decomposition of organic waste in the landfill.</p> <p>Action: Council will roll out an education program to encourage residents and businesses to reduce the amount of food purchased but not consumed.</p>

REUSE OF RESOURCES

Reuse of resources involves waste items or materials being reused, usually by a different user, in their existing form. This avoids the cost of disposing of the item or material and reduces or removes the cost of purchase of a new item or material by the user. Examples are the donation of clothes directly to another user or through a website or a charity shop or selling unwanted goods online. The use of chipped garden waste as mulch is also reuse of waste resources.

Reuse also provides a high benefit for low cost, as any items which are reused do not cost Council to dispose of or recover. Data is required to identify the items and materials which could be reused and, infrastructure and processes will be designed to promote their reuse.

STRATEGIC OUTCOME 8: Increase reuse of waste items and materials	Many items and materials which could be reused end up in landfill.
	Reuse is already promoted through second-hand processes such as op shops and online forums.
	Action: Council will provide additional support to existing processes, as well as new programs, to identify waste streams for reusable products.
	Action: Council will put in place infrastructure and processes to enable reuse of identified waste streams.
	Action: Council will investigate reuse processes such as tip shops or storage of reusable items at Bromelton Landfill and the transfer stations, garage sale trails, online buy, sell and swap forums, including programs of promotion.



RECOVERY OF RESOURCES

Resource recovery includes the recycling or composting of waste which is the third level in the waste hierarchy. It includes kerbside co-mingled recycling, as well as recycling of materials at the transfer stations, and the composting of organic waste. Enhancing organic waste recovery will consider how benefits to land and soil can be maximised along with reducing the risk of biological and chemical contaminants entering supply chains. In particular, green waste management will consider fire ants and weeds species in line with Council's *Biodiversity Strategy* and associated programs.

<p>STRATEGIC OUTCOME 9:</p> <p>Maximise region-wide access to containers for change</p>	<p>Containers for Change promotes recycling of single-use drinks containers and provides a low-contamination stream of recyclable materials, while reducing disposal to landfill.</p> <p>Action: Council will assist with enabling the establishment of Containers for Change pick up points by commercial operators across the Scenic Rim.</p>
<p>STRATEGIC OUTCOME 10:</p> <p>Promote recovery of resources and discourage disposal to landfill</p>	<p>Gate fees are a powerful driver of behaviour, and combined with the Queensland Government's Landfill Levy, can influence the level of source separation/segregation and resulting resource recovery.</p> <p>Action: Gate fees will be revised annually, including consideration of how lower fees can be used to drive reuse, recycling and recovery.</p> <p>All changes will consider the potential for illegal dumping associated with a user pays approach.</p>
<p>STRATEGIC OUTCOME 11:</p> <p>Increase recovery of organic waste</p>	<p>Reducing the amount of organic waste reduces the weight of waste in kerbside collections, the cost of the landfill levy, and reduces the greenhouse gases produced by decomposition of organic waste in the landfill.</p> <p>Action: Increase recycling of organic waste at existing and proposed commercial organic waste processing facilities.</p> <p>Action: Expand our support for onsite organics processing considering our existing half-price compost bin rebate scheme, inclusion of worm farms and options for businesses such as food retail and tourism.</p> <p>Action: Implement strategies to target businesses, particularly the key sectors of agriculture and health and the growing tourism sector.</p> <p>Action: Support voluntary, local small-scale options for organics processing.</p>
<p>STRATEGIC OUTCOME 12:</p> <p>Prioritise recovery of problem waste streams</p>	<p>Problem waste streams identified by the Queensland and Australian Governments include waste containing hazardous materials such as e-waste and batteries, as well as other waste streams such as mattresses.</p> <p>Action: Council will identify problem waste streams in the Scenic Rim and ensure they are included within waste management planning.</p>

<p>STRATEGIC OUTCOME 13: Maximise source separation/ segregation of recoverable waste and minimise contamination in mixed kerbside recycling</p>	<p>Contamination of mixed kerbside recyclables by non-recyclable materials can have significant costs to manage or may result in a portion of the waste being landfilled rather than recycled.</p> <p>Source separation/segregation of mixed recyclables.</p> <p>Action: Council will continue to deliver education campaigns to residents, schools and businesses to promote appropriate source separation/segregation of recyclables.</p> <p>Programs could also utilise bin stickers, rates notices, social media and waste collection trucks as moving billboards.</p>
<p>STRATEGIC OUTCOME 14: Maximise recovery of resources at transfer stations</p>	<p>Council's transfer station network, including at Bromelton Landfill, provide an opportunity to directly influence residents and commercial operators dropping off waste.</p> <p>Action: Council will update infrastructure and review staffing required to increase resource recovery.</p>
<p>STRATEGIC OUTCOME 15: Take a leading role in improving regional waste management</p>	<p>The Council of Mayors (South East Queensland) Waste Working Group is led by the Scenic Rim Regional Council Mayor.</p> <p>With the rapid evolution in waste management and resource recovery in Queensland and nationally, Council needs to be flexible to respond to future opportunities.</p> <p>Action: Council will ensure flexibility in contracts to respond to future opportunities.</p> <p>Action: Council will ensure this Strategy supports the Queensland and Australian Governments' waste management and resource recovery strategies and policies.</p>



REGIONAL PROSPERITY

The Bromelton State Development Area (SDA) has the potential to support growth in resource recovery and the circular economy.

<p>STRATEGIC OUTCOME 16:</p> <p>Maximise Bromelton SDA recognised as a resource recovery precinct at a state and national level</p>	<p>Promote Bromelton SDA as a resource recovery precinct at a state and national level.</p> <p>Action: Council will promote Bromelton SDA as a resource recovery precinct through:</p> <ul style="list-style-type: none"> • Scenic Rim Strategic Coordination Group - consisting of relevant Local and State Government personnel, • The Council of Mayors (South East Queensland), Queensland Treasury Corporation, Department of Environment and Science, State Development, Local Government Association of Queensland and Chambers of Commerce, • Waste industry events, • Identify Queensland and Australian problem waste streams and promote Bromelton SDA as precinct, and • Scenic Rim Strategic Coordination Group to identify likely referrals and likely planning conditions, for example, Seqwater.
<p>STRATEGIC OUTCOME 17:</p> <p>Strategic enabling infrastructure in place</p>	<p>Investigate constraints on Bromelton SDA through the Scenic Rim Strategic Coordination Group.</p> <p>Action: Identify strategic enabling infrastructure options.</p> <p>Action: Identify funding options.</p>
<p>STRATEGIC OUTCOME 18:</p> <p>Partnerships with Scenic Rim Industry leaders</p>	<p>Strengthen partnerships with local business/industry.</p> <p>Action: Work with Regional Prosperity team to build partnerships to progress waste to value and resource recovery projects.</p>
<p>STRATEGIC OUTCOME 19:</p> <p>Reduction in waste generated by local businesses</p>	<p>Disposal of waste is a significant cost for businesses within the region (98.6 per cent classified as a small business).</p> <p>Action: Support local model and pilot projects to enhance engagement and demonstrate sound practices.</p> <p>Action: Facilitate discussions and act as a conduit between local businesses to progress improvements in waste management and resource recovery.</p>

Implementation Plan

This Strategy is supported by an implementation plan. Performance against the implementation plan will be monitored through Council's existing operational and corporate planning processes.

The implementation plan includes:

- actions,
- timelines,
- responsibilities, and
- budget costs.

REVIEW PERIOD

This Strategy will be reviewed every three years in line with the requirements of the *Waste Reduction and Recycling Act (2011)*.



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Summary of changes to Waste Management and Resource Recovery Strategy 2021-2026

Source	Change	Materiality Assessment
Community Consultation	<p>Added actions to SO3:</p> <p>Action: Assess options to provide waste and resource recovery services that consider changing attitudes to materials and the needs of South East Queensland while ensuring the social, environmental, cultural and economic impacts to our region are forefront.</p> <p>Tourism is a growing sector within the region, with this growth comes increasing pressure on public place infrastructure including waste infrastructure.</p> <p>Action: Update our public place services with a focus on the growing tourism sector and changing attitudes to waste.</p>	Material - clarifies specific consideration of community impacts of development and the need to include tourism considerations - does not alter strategy intention or direction
Council Consultation	Added 'Project and maintenance procurement' to SO5	Material - recognises a key avenue for reducing material intensity of Council operations that was not previously included
Communication and Graphic Design Review	Updated Mayor's message	Not material - reflects current policy environment but does not change strategy content
Communication and Graphic Design Review	Simplified the Table Contents	Not material - improves readability
Communication and Graphic Design Review	Position of Definitions and Background earlier in the document	Not material - improves readability
Communication and Graphic Design Review	Location information and map moved to Waste Services provided by Council.	Not material - improves readability
Communication and Graphic Design Review	Moved 'Recover fuel or energy from waste' to the section under 'Council's response to current challenges' due to the link to the hierarchy.	Not material - improves readability
Communication and Graphic Design Review	Created a full page with all 19 of the strategic outcomes listed (linking them back to the State's three strategic priorities	Not material - improves readability

Communication and Graphic Design Review	Changed 'Queensland and Australian Governments' to 'a state and national level' in Strategic Outcome 16 as it's not just governmental recognition. eg. Bromelton SDA recognised as a resource recovery precinct at a state and national level	Not material - improves accuracy of messaging
Community Consultation	Review and minor amendments to action descriptors throughout to improve clarity of intent, for example, 'develop partnerships' updated to 'strengthen partnerships' and 'develop strategies' to 'implement strategies'	Not material - adds clarity and improves readability
Community Consultation	Update action SO4 to include consideration of the risks of litter and illegal dumping	Not material - adds clarity to implementation - does not alter strategy direction or intention
Community Consultation	Added the following information to 'Recovery of Resources': Enhancing organic waste recovery will consider how benefits to land and soil can be maximised along with reducing the risk of biological and chemical contaminants entering supply chains. In particular, green waste management will consider fire ants and weeds species in line with Councils Biodiversity Strategy and associated programs.	Not material - additional information and recognition of the links to the Biodiversity Strategy.
Community Consultation	Update action S10 to include consideration of the risks of illegal dumping	Not material - adds clarity to implementation - does not alter strategy direction or intention
Community Consultation	Update action S11 to specifically recognise the key sectors of agriculture and health	Not material - adds clarity to implementation - does not alter strategy direction or intention
Community Consultation	Provide information on the make up of the Scenic Rim Strategic Coordination Group - added 'consisting of relevant Council and State government personnel'.	Not material - additional information for context
Council Consultation	Detailed information on specifics of the Bromelton State Development Area removed, particularly reference to Scenic Rim Agricultural Industrial Precinct	Not material - improves readability, removes reference to future plans that are not approved and/or finalised at this time

Council Sustainability

10.4 Council Monthly Financial Report for May 2021

Executive Officer: General Manager Council Sustainability

Attachments:

1. Council Monthly Financial Report for May 2021  

Recommendation

That Council endorse the Monthly Financial Report for May 2021.

Moved: Cr Duncan McInnes

Seconded: Cr Marshall Chalk

That the General Manager Council Sustainability's recommendation be adopted

Carried unanimously

Financial Performance and Position

Progress Report

MAY 2021



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Executive Summary

Net operating surplus: **\$5.028 million ahead of budgeted expectations**

Due to operating expenditure being \$4.337 million below budget and revenue being higher than budget by \$0.690 million.

Operating revenue: **\$0.690 million ahead of budgeted expectations**

- Fees and charges are higher than expectations \$0.680 million largely due to increased revenue from plumbing certification and other building and property related fees.

Operating expenditure: **\$4.337 million below budgeted expectations**

- Employee expenses are below budget due to staff vacancies (offset partially by a lower allocation to capital) and training and conference expenditure.
- Materials and services are lower than budget due to timing variances with respect to expenditure associated with grant funded programs, lower maintenance and operations costs, economic development and Fleet internal plant hire recoveries.

Capital revenue: **\$5.917 million below budgeted expectations**

- Timing differences in funding for several grant programs has resulted in a combined negative variance for these programs (refer Appendix 1A for detail).

Capital expenditure: \$10.749 million below budgeted expectations

Council begins each financial year with a budget with timings for projects built in. In balancing the needs of Councils delivery against weather impacts and further grant funded projects, the program both capital and operating may need to be altered. For instance, each successful grant funded project may alter the delivery of other projects and may be funded this year but delivered over a number of years or in a future year. Flexibility is required.

Cash: **\$8.449 million higher than budgeted expectations**

- Better than budgeted operating surplus
- Capital expenditure lower than budget

Offset by

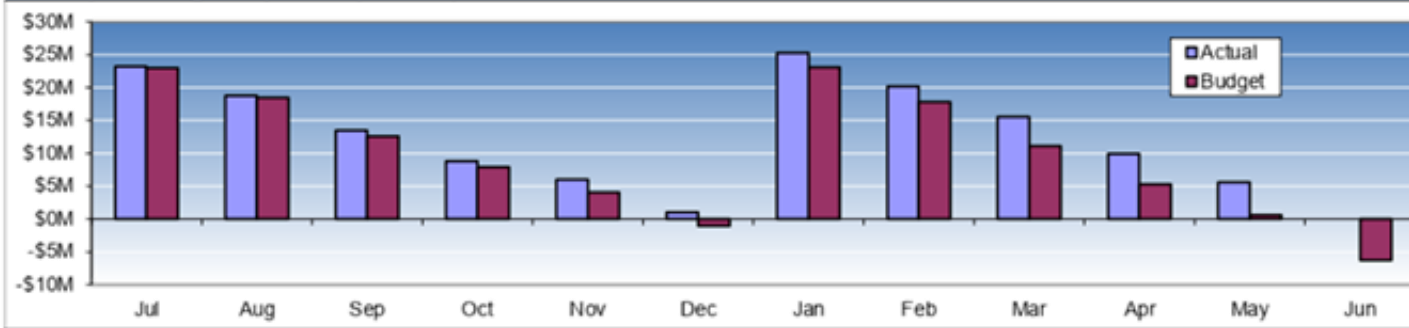
- Capital revenue lower than budget
- Asset sales lower than budget
- Movement in payables and receivables

Other Outstanding Debtors amount to \$2.7 million of which Recoverable Works represents \$2.1 million.



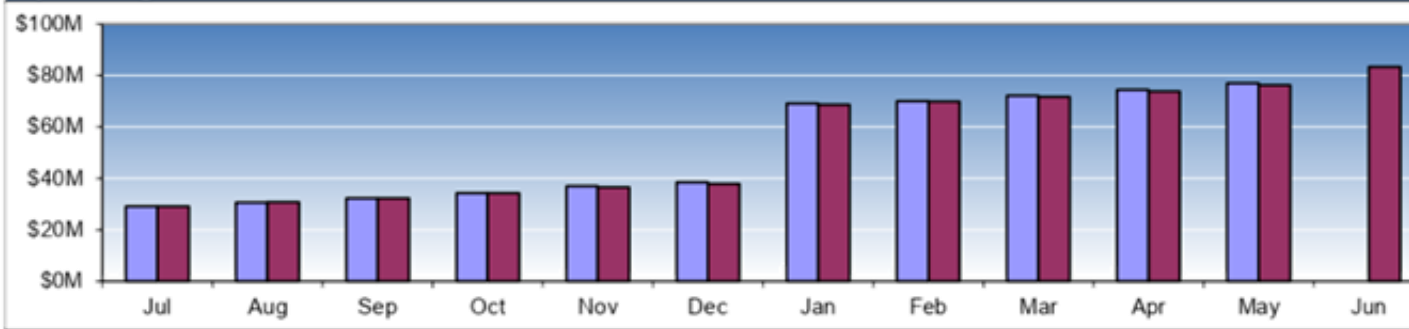
1. KEY PERFORMANCE INDICATORS

Net operating surplus / (deficit)



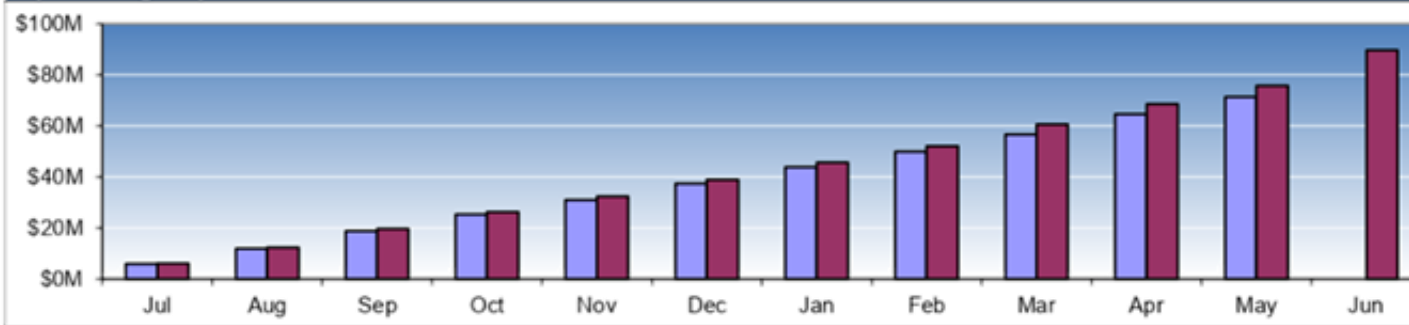
Ahead of budgeted expectations by > 10%
Var. = \$5M / 860.4%

Operating revenue



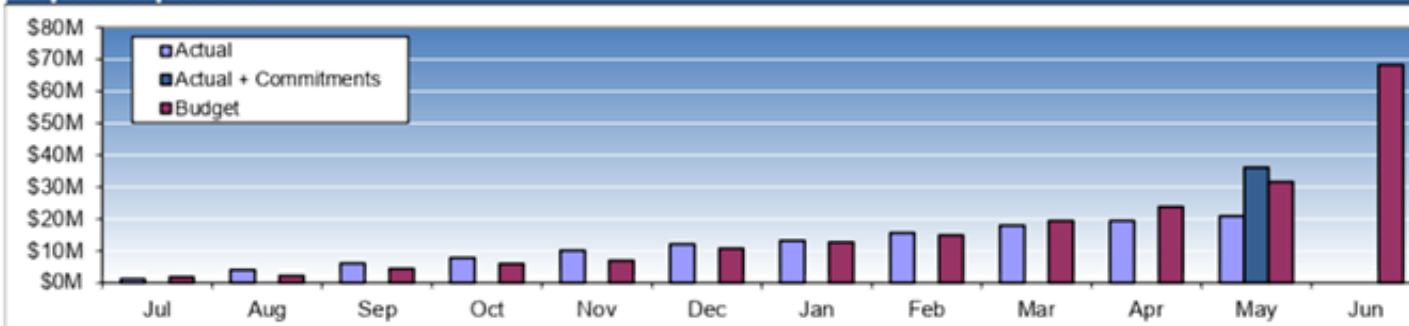
Within 10% of budgeted expectations
Var. = \$0.7M / 0.9%

Operating expenditure



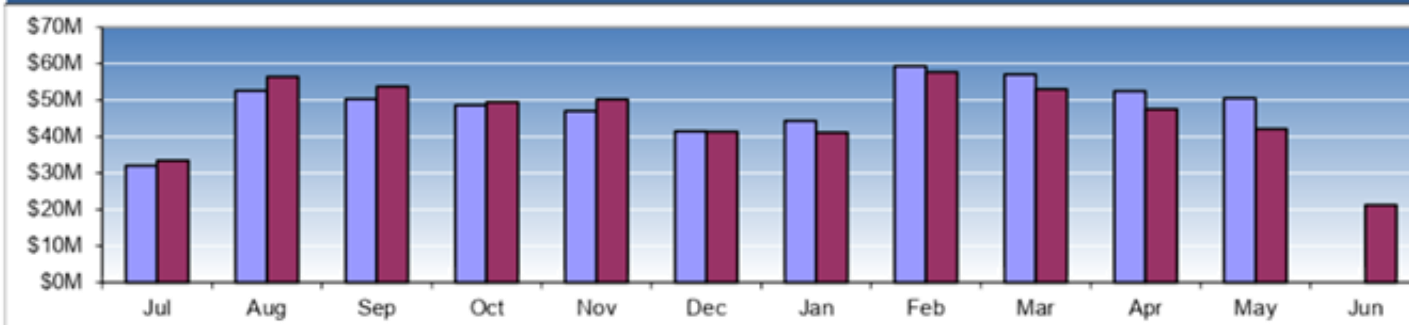
Within 10% of budgeted expectations
Var. = \$-4.3M / -5.7%

Capital expenditure



Behind budgeted expectations by > 20%
Var. = \$-10.7M / -34.0%

Cash



Ahead of budgeted expectations by > 10%
Var. = \$8.4M / 20.1%

Legend:

Negative Variance > 20%
Negative Variance > 10%

Within tolerance
Positive Variance > 10%



2. STATEMENT OF COMPREHENSIVE INCOME

STATEMENT OF COMPREHENSIVE INCOME For the Period Ending 31-May-2021

		Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Operating revenue						
Rates and utility charges	Note 1	\$57,436	\$57,066	\$57,066	\$57,094	\$28
Discounts and pensioner remissions		(\$1,763)	(\$1,803)	(\$1,803)	(\$1,845)	(\$42)
Fees and charges	Note 2	\$4,818	\$5,286	\$4,864	\$5,544	\$680
Interest received		\$1,593	\$1,190	\$1,026	\$1,070	\$44
Recoverable works		\$4,614	\$5,304	\$4,796	\$4,868	\$71
Grants, subsidies, contributions and donations		\$6,899	\$9,605	\$5,866	\$5,875	\$8
Share of profit from associates		\$1,889	\$1,889	\$0	\$0	\$0
Other revenues	Note 3	\$4,943	\$4,787	\$4,476	\$4,377	(\$99)
Total Operating revenue		\$80,429	\$83,325	\$76,292	\$76,983	\$690
Operating expenditure						
Employee expenses		\$37,692	\$37,421	\$33,917	\$32,338	\$1,579
Employee expenses allocated to capital		(\$5,506)	(\$5,617)	(\$5,116)	(\$3,538)	(\$1,577)
Net operating employee expenses		\$32,186	\$31,803	\$28,801	\$28,800	\$2
Materials and services	Note 4	\$31,399	\$35,556	\$30,319	\$25,905	\$4,414
Finance costs		\$1,278	\$5,223	\$990	\$996	(\$6)
Depreciation and amortisation		\$16,993	\$16,993	\$15,596	\$15,670	(\$73)
Total Operating expenditure		\$81,856	\$89,576	\$75,708	\$71,370	\$4,337
NET OPERATING SURPLUS / (DEFICIT)		(\$1,428)	(\$6,251)	\$585	\$5,612	\$5,028
Capital revenue						
Capital grants, subsidies, contributions and donations		\$13,016	\$28,051	\$22,328	\$16,412	(\$5,917)
Total capital revenue		\$13,016	\$28,051	\$22,328	\$16,412	(\$5,917)
NET SURPLUS / (DEFICIT)		\$11,588	\$21,800	\$22,913	\$22,024	(\$889)



3. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION

As at 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Current assets					
Cash and Investments	\$26,098	\$21,227	\$42,055	\$50,504	\$8,449
Receivables	\$5,600	\$5,600	\$4,772	\$5,580	\$808
Inventories	\$900	\$900	\$900	\$1,112	\$212
Other Current Assets	\$690	\$690	\$0	\$46	\$46
Total current assets	\$33,288	\$28,417	\$47,726	\$57,242	\$9,516
Non-current assets					
Receivables	\$14,676	\$14,676	\$14,676	\$14,676	\$0
Other Financial Assets	\$36,887	\$36,892	\$35,832	\$35,831	(\$1)
Property, Plant and Equipment and Intangibles	\$948,097	\$954,679	\$901,544	\$890,161	(\$11,383)
Total non-current assets	\$999,660	\$1,006,247	\$952,051	\$940,669	(\$11,382)
TOTAL ASSETS	\$1,032,948	\$1,034,664	\$999,777	\$997,911	(\$1,866)
Current liability					
Trade and Other Payables	\$4,500	\$4,500	\$3,000	\$3,744	(\$744)
Borrowings	\$2,270	\$2,270	\$0	\$0	\$0
Provisions	\$10,400	\$10,400	\$10,400	\$9,324	\$1,076
Other Current Liabilities	\$0	\$0	\$0	\$185	(\$185)
Total current liability	\$17,170	\$17,170	\$13,400	\$13,252	(\$148)
Non-current liability					
Borrowings	\$28,692	\$43,666	\$29,970	\$29,978	(\$8)
Provisions	\$1,841	\$4,219	\$4,219	\$4,218	\$1
Total non-current liability	\$30,533	\$47,885	\$34,189	\$34,196	\$7
TOTAL LIABILITIES	\$47,703	\$65,055	\$47,589	\$47,449	(\$140)
NET ASSETS	\$985,245	\$969,609	\$952,189	\$950,462	(\$1,727)



4. NOTES TO FINANCIAL STATEMENTS

NOTE 1 - RATES AND UTILITY CHARGES ANALYSIS

For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Rates and utility charges					
General Rates	\$43,489	\$43,119	\$43,119	\$43,112	(\$7)
Separate Charge Community Infrastructure	\$6,974	\$6,974	\$6,974	\$7,024	\$50
Waste Disposal Charge	\$445	\$445	\$445	\$443	(\$2)
Waste Collection Charge	\$6,528	\$6,528	\$6,528	\$6,515	(\$13)
Total rates and utility charges	\$57,436	\$57,066	\$57,066	\$57,094	\$28

NOTE 2 - FEES AND CHARGES ANALYSIS

For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Fees and charges					
Development Assessment	\$837	\$847	\$777	\$771	(\$5)
Plumbing Certification	\$706	\$944	\$869	\$1,110	\$241
Building Certification	\$459	\$459	\$420	\$522	\$102
Other Building and Property Related Revenue	\$526	\$526	\$490	\$816	\$326
Refuse Tipping Fees	\$1,099	\$1,099	\$1,007	\$1,045	\$38
Animal Management Licences	\$242	\$242	\$222	\$229	\$7
Food Licences	\$188	\$188	\$185	\$187	\$2
Cemetery Fees	\$278	\$278	\$244	\$262	\$18
Moogerah Caravan Park Fees	\$350	\$550	\$504	\$454	(\$50)
Other Fees and Charges	\$133	\$154	\$145	\$146	\$2
Total fees and charges	\$4,818	\$5,286	\$4,864	\$5,544	\$680

NOTE 3 - OTHER REVENUES ANALYSIS

For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Other revenues					
Waste Charges for LCC Dumping at Central Landfill	\$1,600	\$1,700	\$1,567	\$1,549	(\$17)
Domestic Waste Levy - State Reimbursement	\$1,398	\$1,398	\$1,398	\$1,282	(\$115)
Tax Equivalents - Urban Utilities	\$694	\$694	\$578	\$766	\$187
Other	\$1,251	\$996	\$934	\$780	(\$153)
Total other revenues	\$4,943	\$4,787	\$4,476	\$4,377	(\$99)



4. NOTES TO FINANCIAL STATEMENTS CONTINUED

NOTE 4 - MATERIALS AND SERVICES ANALYSIS

For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Materials and services					
Subscriptions	\$291	\$285	\$287	\$227	(\$60)
IT Systems Maintenance	\$2,123	\$2,228	\$2,130	\$2,255	\$126
Office Expenditure	\$583	\$477	\$440	\$352	(\$88)
Recoverable Works	\$2,266	\$2,444	\$2,149	\$2,707	\$557
Fleet IPH Recoveries	(\$8,384)	(\$9,109)	(\$8,103)	(\$8,701)	(\$598)
Grants	\$365	\$408	\$401	\$344	(\$57)
Legal Expenses	\$793	\$897	\$773	\$697	(\$76)
Waste Collection Contract	\$2,978	\$3,012	\$2,491	\$2,542	\$50
Insurance	\$436	\$509	\$436	\$514	\$78
Economic Development	\$828	\$1,122	\$1,029	\$475	(\$554)
Maintenance and Operations	\$18,917	\$19,310	\$17,010	\$16,386	(\$624)
Transfer Station Operations	\$695	\$626	\$500	\$350	(\$150)
Grant Funded Expenditure	\$2,387	\$4,665	\$3,383	\$1,163	(\$2,219)
Other Material and Services	\$7,120	\$8,681	\$7,395	\$6,595	(\$801)
Total materials and services	\$31,399	\$35,556	\$30,319	\$25,905	(\$4,414)

5. CAPITAL EXPENDITURE

CAPITAL EXPENDITURE

For the Period Ending 31-May-2021

	Commitments \$000	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Council Wide Transactions	\$0	\$1,089	\$15,000	\$0	\$0	\$0
Information Services and Technology	\$0	\$0	\$0	\$0	\$12	\$12
Libraries	\$121	\$258	\$317	\$237	\$194	(\$43)
Cultural Services	\$11	\$194	\$242	\$0	\$107	\$107
Facilities Maintenance	\$2,181	\$786	\$4,395	\$3,054	\$1,063	(\$1,991)
Parks and Landscape Maintenance	\$150	\$345	\$595	\$421	\$347	(\$74)
Waste Landfill - Central	\$99	\$131	\$685	\$63	\$123	\$60
Property Management	\$40	\$1,500	\$2,000	\$1,500	\$1,374	(\$126)
Waste Transfer Stations	\$146	\$125	\$258	\$19	\$24	\$6
Vibrant and Active Towns and Villages	\$3,262	\$1,566	\$13,699	\$6,072	\$4,311	(\$1,761)
Road Maintenance	\$6	\$345	\$420	\$381	\$319	(\$62)
Capital Works	\$2,098	\$3,638	\$13,049	\$9,871	\$6,820	(\$3,051)
Structures and Drainage	\$4,548	\$5,521	\$7,711	\$4,248	\$2,244	(\$2,004)
Fleet Management	\$2,377	\$3,131	\$5,422	\$3,136	\$2,261	(\$874)
Grant-Bushfire Recovery Exceptional Assistance Pack	\$0	\$676	\$676	\$0	\$266	\$266
Grant-Building Drought Resilience in the Scenic Rim	\$143	\$0	\$385	\$385	\$0	(\$385)
Grant-Qld Bushfires Local Economic Recovery (LER)	\$27	\$0	\$691	\$50	\$187	\$137
Reseals	\$46	\$3,129	\$2,700	\$2,200	\$1,234	(\$966)
Total capital expenditure	\$15,255	\$22,434	\$68,245	\$31,635	\$20,886	(\$10,749)



6. INVESTMENTS

INVESTMENTS

As at 31-May-2021

INVESTMENTS HELD BY COUNCIL

Financial Institution	Type	Principal \$'000	Interest Rate	Maturity Date	Days to Maturity	S&P Short Term Rating
Queensland Treasury Corporation	On Call	\$45,778	0.46%	31/05/2021	0	A1+
Bendigo & Adelaide Bank - Can	Term Depo	\$1,000	0.30%	8/06/2021	8	A2
Bendigo & Adelaide Bank - Kal	Term Depo	\$1,000	0.50%	16/08/2021	77	A2
Bendigo - Beaudesert/Canungra	Term Depo	\$3,000	0.40%	13/09/2021	105	A2
Queensland Country Bank Ltd	Term Depo	\$2,000	0.60%	15/10/2021	137	A2
Total investments		\$52,778				
Cash in bank accounts	On Call	\$56	0.10%	31/05/2021	0	A1+
Total cash		\$56				
TOTAL CASH AND INVESTMENTS		\$52,834	Varies from Statement of Financial Position due to cash in Trust and reconciling items.			

INVESTMENT INTEREST RATE PERFORMANCE

Weighted Average Interest Rate	0.46%
Target Interest Rate (RBA cash rate)	0.10%
Investment Policy Adhered to?	Yes

7. ADDITIONAL INFORMATION

COUNCIL EXPENDITURE BY LOCATION



	Scenic Rim \$M	Gold Coast \$M	Brisbane / Moreton \$M	Rest of QLD \$M	Outside QLD \$M	Total \$M
Council Expenditure 01 July 2016 to 30 June 2020	\$78.6	\$23.3	\$140.8	\$1.2	\$26.0	\$269.9
Council Expenditure 01 July 2020 to 31 May 2021	\$15.4	\$3.9	\$25.9	\$0.1	\$4.3	\$49.6

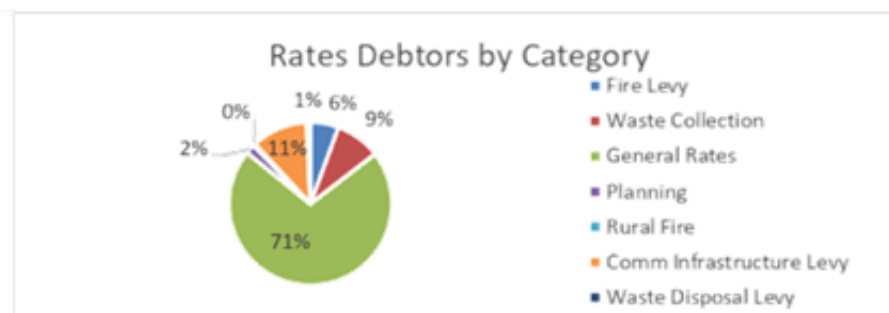
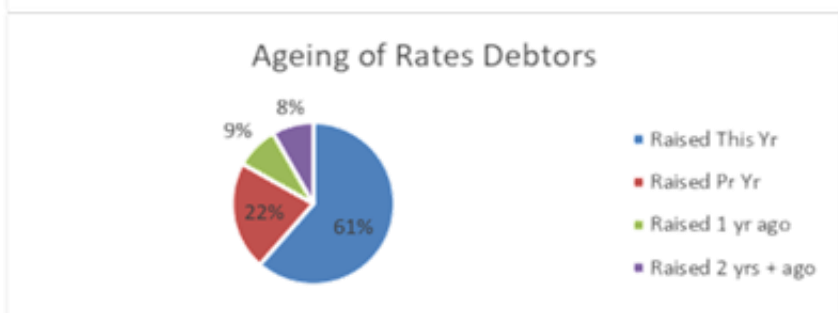
HARDSHIP APPLICATIONS

	Financial	COVID	Drought	Bushfires
2019-2020 Applications Approved	12	0	17	2
2020-2021 Current Month				
Applications Sent (excludes direct download from website)	0	0	0	0
Applications Received	1	0	0	0
Applications Approved	0	0	0	0
Applications Currently Under Review	3	0	0	6
Applications Ineligible / Withdrawn	0	0	0	0



8. DEBTORS

OUTSTANDING RATES DEBTORS



Outstanding Rates Debtors by Category

	As at 31-May-2021		As at 31-May-2020	
	Total Levy \$'000	Current Levy \$'000	Total Levy \$'000	Current Levy \$'000
Fire Levy	\$254	\$163	\$253	\$184
Waste Collection	\$406	\$263	\$368	\$271
General Rates	\$3,232	\$1,991	\$1,337*	\$455**
Planning - Infrastructure Charges	\$85	\$0	\$144	\$144
Rural Fire	\$19	\$12	\$19	\$14
Community Infrastructure Levy	\$505	\$337	\$417	\$297
Waste Disposal Levy	\$34	\$22	\$35	\$26
Total rates debtors outstanding	\$4,535	\$2,788	\$2,574	\$1,390

* General Rates total in Total Levy Arrears May 2020 includes \$1.882M in prepayments offsetting totals

** General Rates total in Total Current Levy Arrears May 2020 includes \$1.797M in prepayments offsetting totals

OUTSTANDING OTHER DEBTORS



Example: Recoverable Works, Interest Receivable, Tipping Fees, etc.



APPENDIX 1A - CAPITAL REVENUE - CAPITAL GRANTS, SUBSIDIES, CONTRIBUTIONS AND DONATIONS
For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
621003 - State Library Grant	\$197	\$200	\$150	\$150	\$0
621005 - Transport Infrastructure Development Scheme (TIDS)	\$720	\$720	\$300	\$207	\$93
621006 - Roads to Recovery	\$1,089	\$1,089	\$1,089	\$1,089	\$0
621032 - Grant-Blackspot Funding	\$982	\$1,239	\$748	\$747	\$2
621036 - Flood Damage Subsidies 2017 REPA	\$0	\$0	\$0	\$9	(\$9)
621038 - Bridge Renewal Program	\$1,400	\$1,400	\$560	\$560	\$0
621041 - Building Better Regions Grant Funding	\$1,504	\$1,760	\$1,760	\$96	\$1,664
621042 - Safer Communities Grant Funding	\$0	\$1	\$1	\$1	\$0
621043 - MIPP Maturing the Infrastructure Project Pipeline	\$0	\$328	\$328	\$174	\$155
621044 - Building Our Regions	\$1,055	\$5,468	\$5,468	\$4,052	\$1,415
621045 - DRFA - REPA Bushfire Subsidy 2019	\$0	\$857	\$708	\$330	\$379
621047 - Flood Damage Subsidies 2020 REPA	\$0	\$2,314	\$1,924	\$979	\$945
621048 - Works for Queensland COVID Grant - Capital Portion	\$0	\$1,440	\$1,440	\$575	\$865
621049 - Local Roads and Community Infrastructure Program Funding	\$0	\$1,089	\$1,089	\$915	\$174
621050 - Unite and Recover Community Stimulus Package-Lake Moog	\$0	\$2,028	\$1,217	\$1,014	\$203
621051 - Unite and Recover Community Stimulus Package-Footpaths/f	\$0	\$2,000	\$1,200	\$1,000	\$200
621052 - Grant-QRRRF-Mahoney Road Floodway Upgrade SRRC.001	\$0	\$420	\$252	\$126	\$126
621053 - Qld Bushfires Local Economic Recovery (LER) SRRC.0027.1	\$0	\$68	\$20	\$20	\$0
621054 - Grant-Drought Communities Programme DCP000598	\$0	\$385	\$385	\$0	\$385
621056 - Grant-Qld Bushfires LER - Vonda Youngman Community Cer	\$0	\$600	\$273	\$273	\$0
621057 - Grant-Qld Bushfires LER-Refurbish Tamborine Mountain Libr	\$0	\$0	\$0	\$642	(\$642)
621099 - Other Capital Grants and Subsidies	\$3,809	\$1,613	\$662	\$683	(\$21)
621101 - Infrastructure Charges	\$2,260	\$3,000	\$2,720	\$2,736	(\$16)
621104 - Contributions Tied to Specific Projects	\$0	\$32	\$32	\$33	(\$1)
Total Capital Revenue - Capital Grants, Subsidies, Contributi	\$13,016	\$28,051	\$22,326	\$16,411	\$5,917

APPENDIX 1B - GRANT FUNDED EXPENDITURE
For the Period Ending 31-May-2021

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
EXP20132-Grant Exp-Tourism Recovery Program - Stage 2	\$0	\$1,325	\$1,215	\$470	(\$744)
EXP20134-Grant Exp-Drought Communities Programms	\$0	\$430	\$430	\$37	(\$393)
EXP20135-Grant Exp-Queensland Arts Showcase Program (QASP)	\$0	\$4	\$4	\$26	\$22
EXP20136-Grant Exp-Bushfire Recovery Exceptional Assistance Packa	\$0	\$539	\$347	\$0	(\$347)
EXP20137-Grant Exp-Qld Bushfires Local Economic Recovery	\$0	\$867	\$0	\$257	\$257
EXP20139-Grant Exp-Resilient Rivers	\$290	\$733	\$672	\$139	(\$532)
EXP20140-Grant Exp-Other Programs	\$2,097	\$767	\$716	\$234	(\$482)
729059 - Grant Funded Projects	\$2,077	\$268	\$258	\$166	(\$91)
729302 - State Library Best Start Initiative	\$0	\$5	\$33	\$7	(\$26)
729306 - Tech Savvy Seniors	\$0	\$12	\$11	\$0	(\$11)
729338 - Get Ready Queensland 17-18	\$0	\$1	\$1	\$0	(\$1)
729370 - Get Ready Queensland 20-21	\$20	\$20	\$19	\$0	(\$19)
729387 - Agri Industry Development - Stage 1 Grant Expenditure	\$0	\$100	\$100	\$61	(\$39)
729405 - Grant Funded-QRRRF-Implement Emergency Risk Mgt Framework	\$0	\$55	\$55	\$0	(\$55)
729414 - Agri Industry Development - Stage 2 Grant Expenditure	\$0	\$150	\$120	\$0	(\$120)
729415 - Agri Industry Development - Stage 3 Grant Expenditure	\$0	\$100	\$80	\$0	(\$80)
729416 - DESBT Grant Go Local Initiatives - Stage 2	\$0	\$50	\$40	\$0	(\$40)
729433 - Grant Exp-First 5 Forver Innovation Micro Grant	\$0	\$7	\$0	\$0	\$0
Total Grant Funded Expenditure	\$2,387	\$4,665	\$3,383	\$1,163	(\$2,219)

APPENDIX 2: CAPITAL EXPENDITURE AND ASSET SALES BUDGET HISTORY

CAPITAL EXPENDITURE						
	Annual Original Budget \$000	Annual Original + Carry Forwards Budget \$000	Annual Sept Budget Review \$000	Annual Dec Budget Review \$000	Annual March Budget Review \$000	
Council Wide Transactions	\$1,089	\$1,089	\$0	\$0	\$15,000	
Libraries	\$258	\$317	\$317	\$317	\$317	
Cultural Services	\$194	\$242	\$242	\$242	\$242	
Facilities Maintenance	\$786	\$1,002	\$4,345	\$4,395	\$4,395	
Parks and Landscape Maintenance	\$345	\$524	\$563	\$563	\$595	
Waste Landfill - Central	\$131	\$685	\$685	\$685	\$685	
Property Management	\$1,500	\$2,000	\$2,000	\$2,000	\$2,000	
Waste Transfer Stations	\$125	\$258	\$258	\$258	\$258	
Vibrant and Active Towns and Villages	\$1,566	\$13,359	\$13,549	\$13,549	\$13,699	
Road Maintenance	\$345	\$345	\$345	\$210	\$420	
Capital Works	\$3,638	\$8,598	\$13,094	\$13,249	\$13,049	
Structures and Drainage	\$5,521	\$8,126	\$8,351	\$8,351	\$7,711	
Fleet Management	\$3,131	\$5,422	\$5,422	\$5,422	\$5,422	
Grant-Bushfire Recovery Exceptional Assistance Package	\$676	\$676	\$676	\$676	\$676	
Grant-Building Drought Resilience in the Scenic Rim	\$0	\$0	\$385	\$385	\$385	
Grant-Qld Bushfires Local Economic Recovery (LER)	\$0	\$0	\$0	\$75	\$691	
Reseals	\$3,129	\$3,469	\$3,129	\$3,129	\$2,700	
Total capital expenditure	\$0	\$22,434	\$46,112	\$53,361	\$53,506	\$68,245

ASSET SALES						
	Annual Original Budget \$000	Annual Original + Carry Forwards Budget \$000	Annual Sept Budget Review \$000	Annual Dec Budget Review \$000	Annual March Budget Review \$000	
Property Management	\$1,343	\$1,408	\$1,408	\$1,408	\$40	
Fleet Management	\$667	\$1,213	\$1,213	\$1,213	\$1,213	
Total capital expenditure	\$0	\$2,010	\$2,621	\$2,621	\$2,621	\$1,253

11 Confidential Matters

At 11.56am, Council resolved into closed session, in accordance with Council's Meetings and Other Forums Procedure relating to closed Council Meetings and the provisions of Section 254J(3) of the *Local Government Regulation 2012*, to discuss confidential items relating to:

- (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government

Moved: Cr Jeff McConnell
Seconded: Cr Marshall Chalk

Carried unanimously

At 12.15pm, following discussion in closed session, Council resumed in open session for the proposal of resolutions.

Moved: Cr Virginia West
Seconded: Cr Duncan McInnes

Carried unanimously

11.1 Urban Utilities - Participating Local Government Resetting Rate Loan Agreement (Senior Debt) [Closed s.254J(3)(g)]

Executive Officer: General Manager Council Sustainability

Recommendation

That:

1. Council resolve to extend the Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Urban Utilities for a further five years;
2. Pursuant to section 257 of the *Local Government Act 2009*, Council delegate to the Chief Executive Officer the power to finalise and execute the Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Urban Utilities; and
3. In accordance with clause 22.6.3 of Council's Standing Orders Procedure CM03.01PR.01, a copy of the report from the Agenda - Confidential Items, will be included in the Minutes of this Ordinary Meeting.

Moved: Cr Michael Enright

Seconded: Cr Jeff McConnell

That the General Manager Council Sustainability's recommendation be adopted

Carried unanimously

Attachments

- 1 Item 11.1 Urban Utilities - Participating Local Government Resetting Rate Loan Agreement (Senior Debt) [Closed s.254J(3)(g)] Ordinary Meeting Agenda - Confidential Items
22 June 2021

Ordinary Meeting Agenda – Confidential Item

22 June 2021

11.1 Urban Utilities - Participating Local Government Resetting Rate Loan Agreement (Senior Debt) [Closed s.254J(3)(g)]**Executive Officer:** General Manager Council Sustainability**Item Author:** Business Support Officer**Attachments:** Nil

This report is **CONFIDENTIAL** in accordance with Section 254J(3)(g) of the *Local Government Regulation 2012*, which permits the meeting to be closed to the public for business relating to the following:

- (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

Executive Summary

This report is to advise that Urban Utilities (UU) is seeking consideration from Council in accepting an offer of extension for the Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Scenic Rim Regional Council (SRRC).

Recommendation

That:

1. Council resolve to extend the Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Urban Utilities for a further five years; and
2. Pursuant to section 257 of the *Local Government Act 2009*, Council delegate to the Chief Executive Officer the power to finalise and execute the Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Urban Utilities.

Previous Council Considerations / Resolutions

At the Ordinary Meeting held on 24 May 2012, Council approved that a side letter be signed to confirm the existing debt funding arrangements in place with Urban Utilities. This letter was necessary to avoid the reclassification of the debt to a current liability by UU on 30 June 2012 as the existing loan agreement has an expiry date of 30 June 2013.

Report / Background

As Council would be aware, UU was established on 1 July 2010 to deliver water and wastewater services to the Brisbane, Ipswich, Lockyer Valley, Scenic Rim and Somerset regions.

Under this arrangement, Council transferred its water and sewerage assets to UU and in return received participation rights (shareholding) and recognition of a loan to UU for \$14,675,957.

The loan agreement initially established on 1 July 2010 expired on 30 June 2013. A side letter of agreement was signed on 21 June 2012 extending the term of the loan agreement to 30 June 2014.

Ordinary Meeting Agenda – Confidential Item

22 June 2021

In 2012, Urban Utilities and its five Councils agreed to extend the term of the initial loans made to Urban Utilities for a further 10 years from the original maturity date of 30 June 2013. The extension included an option for a further five year extension. The decision to extend the loans was agreed to in 2012 (12 months before maturity) so that the loans would not become current for reporting purposes.

Since that time, UU has been working with the participating local governments and Queensland Treasury Corporation (QTC) to formulate a new loan agreement acceptable to all parties. UU engaged QTC to provide treasury management services in relation to the loans.

The key conditions that are contained in the loan agreement are as follows:

1. Interest Rate

The interest rate is a portfolio-based approach whereby an interest rate reflective of market conditions will be calculated quarterly and reset annually by QTC. QTC have advised that over time the average portfolio rate will be similar to a moving average of the 10-year corporate interest rate.

2. Loan Term

The extended loan term will be a further five years beginning on 1 July 2023 and expiring on 30 June 2028.

3. Repayment of Advance

The repayment of the advance at termination date will be at 'market value' in the new loan agreement. Previously this was the 'amount of the advance'.

Other conditions include:

- Loan repayments continue to be interest only.
- The loan cannot be repaid prior to the termination date without written consent from the majority of participating local governments.
- UU must maintain minimum credit metrics and report on compliance with these on a quarterly basis.
- UU must provide Council with regular financial report updates including long term plans.
- Actions that must occur on event of default.
- The Intercreditor Deed prevails.

Budget / Financial Implications

Council has a 1.042% share in UU and receives dividends, interest payments and tax equivalent payments from QUU.

Strategic Implications

Operational Plan

Theme: 3. Open and Responsive Government

Key Area of Focus: 3.1.2 Provide streamlined and practical regulatory services that deliver improved access for the community

Legal / Statutory Implications

Not applicable.

Ordinary Meeting Agenda – Confidential Item

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RisksStrategic Risks

The following Level 1 and Level 2 (strategic) risks are relevant to the matters considered in this report:

SR47 Inadequate or lack of an appropriate Financial Management Framework (including systems, policies, procedures and controls) in place to adequately minimise risk of fraudulent action and to maximise financial sustainability.

Risk Assessment

Category	Consequence	Likelihood	Inherent Risk Rating	Treatment of risks	Residual Risk Rating
Financial and Economic Failure to ensure strategic direction of QUU remains in accordance with community expectations.	Major	Likely	High	Council receives regular updates from QUU Board; Council endorses QUU Corporate Plan prior to adoption by the Board; Council is in regular contact with QUU Executive through CEO contact and Commercial Reference Group.	Low

Consultation

Urban Utilities
Queensland Treasury Corporation

Conclusion

The Participating Local Government Resetting Rate Loan Agreement (Senior Debt) with Urban Utilities is set to mature on 30 June 2023 and consideration has been sought as to whether Council wishes to extend the facility for a further five years, as per original agreement with UU in 2012. Consideration is sought 12 months before maturity so that the loans would not become current for reporting purposes.

11.2 Urban Utilities Board Appointment [Closed s.254J(3)(g)]**Executive Officer:** General Manager Council Sustainability

Recommendation

That:

1. Council endorse the reappointment of Ms Kathy Hirschfeld as a Board member of Urban Utilities, for a second term of three and a half years, effective from 31 December 2021;
2. Council endorse the appointment of Ms Lucia Cade as a Board member of Urban Utilities to fill the vacancy that will be created on the retirement of Mr John Cotter, effective from 1 October 2021;
3. Council delegate to the Chief Executive Officer the authority to sign the Instrument of Appointment that formalises the endorsement of appointments to the Urban Utilities Board; and
4. In accordance with clause 22.6.3 of Council's Standing Orders Procedure CM03.01PR.01, Council maintain confidentiality over the content of this report.

Moved: Cr Jeff McConnell

Seconded: Cr Marshall Chalk

That the General Manager Council Sustainability's recommendation be adopted

Carried unanimously

The Ordinary Meeting ended at 12.18pm.

To be confirmed on 6 July 2021.

Cr Greg Christensen**Mayor**